



## EUROPEAN NEWS

## Spanish court overrules abortion law

BY DAVID WHITE IN MADRID

SPAIN'S constitutional court last night exploded a political bombshell by overruling a law that would have eased the country's strict ban on abortion.

The long-awaited court ruling marks a serious upset for Sr Felipe Gonzalez's Socialist government and the first frontal collision between the parliamentary majority and the 12-member tribunal.

The Government, which promised in its election programme to liberalise the abortion law, is expected to defy the court decision by

granting amnesties in the cases provided for under the overruled law.

The proposed liberalisation came in a penal code reform passed by Congress in October, 1983. It removed penalties in three specific cases: women who became pregnant after being raped; those whose lives were deemed to be in danger; and malformed foetuses.

The new provisions, which were subsequently also passed by the Senate, have never been enforced, however. As a result of an appeal

lodged with the constitutional court by members of the Popular Alliance right-wing opposition party in December, 1983, it could not be promulgated until the court presented a verdict.

In the intervening 18 months, abortion has continued to be a criminal offence under any circumstances in Spain, one of the last European countries where it remains illegal.

The court rejected the law in its entirety on the ground cited in the appeal: that it infringed an article

in the constitution guaranteeing the right to life.

That article, Number 15, comes under the section of "fundamental rights and public liberties" in Spain's democratic constitution of 1978. Originally designed to rule out the use of capital punishment, it stipulates that "all have the right to life and to physical and moral integrity."

A subsequent article in the same section abolishes the status of Roman Catholicism as a state religion in Spain.

## Howe airs civil rights issues in Prague

By David Buchan in Prague

SIR GEOFFREY HOWE, the UK Foreign Secretary, yesterday raised with Mr Gustav Husak, the Czechoslovak President, complaints about discrimination that had been expressed openly to him by the country's Catholic Primate, and clandestinely to senior Foreign Office officials by human rights activists.

This week Sir Geoffrey has put his campaign to stress human rights inside the Eastern bloc into higher gear. At a Prague news conference, he said that, while Britain and Czechoslovakia could not fundamentally change each other's system, the Helsinki accords were "undermined so long as elementary freedoms, such as that of travel and of expression, are not adequately respected in Eastern Europe."

The night before, Mr Derek Thomas, Deputy Under-Secretary, and Mr John Birch, head of the Foreign Office's East Europe Department, had sidestepped an evening of wine and song laid on for the British delegation in a Prague cellar, to visit five dissidents.

The human rights activists, who Sir Geoffrey said were signatories of the banned Charter 77 movement, included one member of the Association of the Unjustly Oppressed were told of British support for the freedoms they claimed.

## Worthwhile risks

They were reported to have replied that "their suffering was bearable and the risks they took worthwhile if they knew they were being heard outside their country."

Meanwhile, back at the "Seven Angels," Sir Geoffrey was leading the singing of "Good King Wenceslaus," the Communist country's royal patron saint, and a few Welsh tunes, and joining in other ditties chosen by his Czech hosts led by Mr Bohuslav Chmoupek, the Foreign Minister.

Early yesterday Sir Geoffrey paid a call on Cardinal Frantisek Tomasek, Czechoslovakia's increasingly outspoken 85-year-old Catholic leader. "Clearly the cardinal regarded the visit as important, and so did I," Sir Geoffrey said later.

He listed the cardinal's complaints about the state refusal to approve episcopal appointments, to allow more training of priests in seminaries, to permit priests to work outside churches, and to let church publications circulate freely.

At a religious rally this week, Cardinal Tomasek read out a message from Pope John Paul celebrating the 1,000th anniversary of the death of St Methodius. The cardinal has invited the Pope to Czechoslovakia later this year but says the authorities claim "the time is not ripe."

At the rally, the crowd chanted "Let the Pope come and see us," in another sign that the religious revival is spreading beyond Poland to other parts of Eastern Europe.

## Hoxha: an enigmatic leader with strong sense of Albania's past

BY LESLIE COLTIT IN BERLIN



"THE ALBANIAN people have hacked their way through history, sword in hand," Mr Enver Hoxha once noted. The tenacious communist leader of 2.7m Albanians since 1944 died yesterday in Tirana.

The remark did much to explain why he was able with impunity to brand the superpowers and China as "imperialists," while denouncing the neighbouring Yugoslavs as "anti-Communist renegades." In his eyes, Joseph Stalin was the last great post-war leader, and status of the Soviet dictator are strewn throughout Albania, often on squares named after him.

The fierce independence and nationalism of Albanians merged with Mr Hoxha's fire-and-brimstone Communism to create one of the most colourful, if enigmatic, leaders in Europe. His ancestral heritage had a powerful influence on Albanian foreign policy.

The forefathers of the present-day Albanians, the Illyrians, struggled against the Romans for two and a half centuries and endured successive barbarian invasions. Rule by Ottoman Turkey for nearly 500 years, during which the Albanians rose up with clockwork regularity, failed to affect the ethnic composition of the nation.

Albanian partisans met 40,000 invading Italian troops in 1939 with fire and sword, although their country had become an Italian client state under the dictatorship of King Zog. As in Yugoslavia, conditions were ripe for the creation of an independent Communist Party under Comrade Enver Hoxha, who led the partisans in the rugged Albanian mountains.

Before 1945 Albania was probably the poorest and most backward country in Europe. It has since been transformed into an agro-industrial state in which industry contributes 60 per cent of national income. However, it is also a country without private cars. There is no taxation, but foreign travel is banned, along with religion.

In the view of the post-war leadership, the enemies of his friends. That meant that Albania turned to China after its open break with Nikita

Khrushchev in 1960, following the late Soviet leader's condemnation of Stalin's excesses.

In his memoirs, Mr Hoxha recalled that Stalin was "kindly and considerate" and that Khrushchev was a "black-matter," who wanted to turn Albania into a "fruit-growing colony."

The Albanian leader, in fact, broke with President Tito of Yugoslavia in 1948 in order to side with Stalin.

Aid from China arrived to complete several Albanian industrial projects, but Mr Hoxha later accused Peking of failing to provide the economic assistance it had promised. When relations between China and the U.S. were established, ties between Tirana and Peking began to wither. Constantly accused by Albania of "social imperialism," Peking stopped its aid in 1978.

Albania's relationship with neighbouring Yugoslavia, always strained by the presence of a vocal Albanian minority in that country, remains economically pragmatic, as Mr Hoxha was careful not to let nationalist emotions get in the way of trade. This year trade between the two is to amount to \$12m, an 8 per cent increase on 1984. A railway link between the two countries is virtually completed and border-crossings have been opened for technicians working on hydro-electric and waterway

projects in the frontier area. Mr Mikhail Gorbachev, the Soviet leader, last year appealed to Albania to let bygones be bygones and join in the struggle for peace and socialism. But Tirana's reply was to snap back at the Soviet Union for allegedly holding East Germany in feudal bondage.

Mr Hoxha's heir-apparent, 50-year-old Mr Ramiz Alia, is unlikely to change the country's highly individualistic political course.

Long and ideological secretary of the central committee, Mr Alia was a devoted disciple of Mr Hoxha and was appointed the nominal head of state in 1982, after the sudden death of the then-Prime Minister, Mr Mehmet Shehu. Mr Shehu was subsequently denounced by Mr Hoxha as a Soviet, Chinese and Western agent.

Mr Hoxha's successor can be expected to continue the gradual improvement in relations with Western countries, which began in the latter years of Mr Hoxha's rule. Talks were held with Italy and Greece to improve trade and transport ties, while trade with West Germany has flourished.

Even diplomatic links with West Germany and Britain are conceivable if the new Albanian leader decides that economic advantages take precedence over the wartime financial claims Albania previously made on both countries.

## Opportunity for China overture

THE DEATH of Mr Enver Hoxha presents China with an opportunity to renew its once substantial influence in Albania, though, having been once bitten, Peking is likely to move cautiously, writes Alain Cass, China's official news agency, like the Soviet newsagency Tass, reported Mr Hoxha's death without comment yesterday, reinforcing the view that Peking will want to wait and see what kind of leadership emerges in Tirana before it makes a move.

Once China's closest ally, Albania accused Peking of "taking the capitalist road" after the death of Chairman Mao Tse-tung in 1976. Deng Xiaoping, China's top leader, was reviled as a "filthy fascist" by Mr Hoxha.

Peking, incensed at this treatment, broke off economic relations in July 1978, having noted that Chinese aid to

Albania since 1954 had amounted to \$5bn.

Recently, however, there have been signs that Albania has been anxious to cash in on China's successful new economic policies. For its part, Peking has always nurtured the idea of an ideological outpost on the Soviet Union's doorstep.

The first renewed contacts took place in 1983 when an economic delegation from Peking arrived unannounced in Tirana. The completion of 23 large, unfinished industrial development projects were discussed. Two trade agreements were signed.

In the past six months Albanian attacks on China's "capitalist" economy have softened perceptibly, suggesting an increasing need for Chinese spare parts and military equipment.

The Soviet Union's recent calls for better ties with Albania

have been firmly rebuffed.

Last September, Mr Mikhail Gorbachev, now Soviet leader mentioned Moscow's desire to "normalise" relations with Albania. "With mutual goodwill it would be possible to solve this question in the interests of the peoples of the two states and of the cause of peace and socialism," he said.

An article last November in the Soviet magazine New Times recalled Soviet economic assistance to Albania in the early post-war years before Tirana broke with Moscow in 1961. Albania still refers to the Soviet Union as a "revisionist and social-imperialist" power.

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## EUROPEAN NEWS

## Dutch labour unrest threatens strikes across the country

By LAURA RAUN IN AMSTERDAM

A FRESH wave of industrial action swept across the Netherlands yesterday, with thousands of morning commuters in and out of Amsterdam delayed for hours by disgruntled rail employees.

Labour unrest is threatening to escalate into full-scale strikes in various industries next week, with unions pressing demands for shorter working hours, inflation adjustments and supplementary sickness benefits.

Virtually all train traffic in Amsterdam was halted between 5 am and 8 am when nearly 50 rail workers refused to embark trains in protest at proposed operational changes.

In the metal industry, nearly 2,000 employees disrupted work at ten companies nationwide in preparation for official strikes due to begin next Monday. Workers have carried out scattered action in the 250,000-strong industry over the past week.

National labour negotiations

have been continuing intermittently for some months, with the main stumbling block being union demands for a shortening of the working week to 36 hours from the current 38. The other principal demands are for a cost-of-living allowance, and for employers to compensate for a decline in government sickness benefits due from May 1.

The metal, broadcasting and transportation industries already have been hit by disruptive action in the past two weeks, although a five-day strike in the meat-processing sector was settled last weekend.

Negotiations in the insurance industry have broken down, however, and Dutch railways have yet to respond to union demands for more flexible hours and rest periods in addition to shorter working time. Stoppages are possible from April 22.

A one-day broadcasting strike has been called in protest at the Culture Minister's veto of a labour accord.

## Denmark back to normal

By HILARY BARNES IN COPENHAGEN

DENMARK was almost back to normal yesterday after two weeks of strikes and demonstrations against the statutory incomes policy imposed by the Government.

Most industrial employees were at work, according to the employers' association. Only about 10,000, or 3 per cent of its workers failed to return.

Rubbish collection and postal deliveries resumed in Copenhagen for the first time for a fortnight. But the docks at Copenhagen and Aarhus, Jutland, were still at a standstill. Several newspapers also failed to appear, and there were continued stoppages by teachers in nursery and secondary schools.

The strikes and demonstra-

tions over the past two weeks have been unusually widespread for Denmark, which has a record of labour peace.

The incomes policy has not only imposed very low limits on wage increases—2 per cent this year and 1.5 per cent next—but it has also effectively prevented the public sector unions from negotiating with their respective employers.

A pay deal for Norway's 500,000 public sector employees, concluded early yesterday, has completed one of the smoothest and least inflationary rounds of spring wage bargaining the country has seen since the war, writes Fay Gjester in Oslo.

It gives civil servants a 4.5 per cent increase from May 1.

## Opposition proposes to sell off Renault

By Paul Betts in Paris

THE NEO-GAULLIST RPR opposition party in France said yesterday that it would propose denationalising Renault, the troubled state-owned car group, if it returned to power.

Denationalisation is one of the main economic proposals which the right-wing opposition is putting forward as it prepares for the campaign for the 1986 parliamentary elections.

By selecting Renault as one of its first targets, the RPR is clearly seeking to put the spotlight on the most troubled area of nationalised industries rather than in sectors like chemicals or aluminium where the situation is improving.

M. Michel Noir, the RPR's industrial spokesman, said yesterday that the party saw no valid reason for the state to continue making cars. "It is logical to take back this entire activity to the private sector."

He acknowledged, however, that denationalisation of Renault would pose problems. The group is expected to have lost FF110bn (£822m) or more last year.

Until recently, Renault has been a symbol of the merits of nationalised industry in France and a model for the nationalisations which followed the Left's coming to power in 1981.

The company was nationalised in 1945 by the provisional French government under General Charles de Gaulle. The nationalisation was a sanction against Louis Renault whose assets were confiscated the previous year after he was accused of collaborating with the Germans during the war.

M. Noir's latest proposals are part of his guerrilla war with Mme Edith Cresson, the Socialist Industry and Trade Minister. She was boasting recently of the success of restructuring in the industrial sector where groups like Pechiney and Rhone-Poulenc have returned to profit.

Alan Friedman looks at the Venice summit on unemployment

## U.S. and Europe at loggerheads



Mr Baldridge: 'Too many regulations'

IT WAS rather fitting that the world's highest-level ministerial conference devoted exclusively to the issues of unemployment and the application of technology was held this week in the peaceful splendour of Palladio's 18th-century cloisters on the Island of San Giorgio, across the lagoon from Piazza San Marco in Venice.

Fitting because the assembled dignitaries, including Mr Malcolm Baldridge, the U.S. Commerce Secretary, Italian Prime Minister Bettino Craxi and M. Jacques Delors, President of the European Commission, all took part in a debate and discussion which at times seemed coloured by a religious fervour.

The 24-nation unemployment summit, inspired by a proposal made by Sig Craxi at last June's London economic summit, was a significant event (rather than a mere talking shop) because it laid bare in an unusually direct way the fundamental differences of approach between Europe and the U.S.

There could hardly have been a starker contrast than that between the blistering attack on restrictive European industrial policies delivered on Wednesday by Mr Baldridge and the well tempered defence of

European human and social values presented yesterday by M. Delors.

Mr Baldridge, in red-white-and-blue Reaganite language, attacked Europe's "lagging fears that policies stimulating new technologies will hurt job creation." He ripped into European "wage systems that have kept growing regardless of economic realities." He likened to "less developed countries" Europe's attitude of restricting foreign investment in services in order to protect existing companies. He criticised "powerful barriers to reducing, or even moving, the workforce" and he took aim at European policies that inhibited the growth of venture capital. He lambasted "an amazing number of regulations" which made service industries in Europe the most restricted of all and he urged Europe to emulate the U.S. in adapting technology for new job creation.

Proclaiming that since 1982 the U.S. had created 7.2m new jobs as a result of investment in technology (today about 40 per cent of U.S. real capital equipment expenditures are in information technologies equipment), Mr Baldridge abandoned diplomatic language.

While the U.S. had prospered in recent years, in Europe Mr Baldridge declared that since 1975, "no new

and services are good. No wonder services employment has grown more slowly in Europe."

The Baldridge speech left European ministers gasping. The French according to one diplomat, almost walked out. Others described the U.S. delegation as arrogant, condescending or patronising. But Mr Tom King, the UK Employment Secretary, said he agreed with Mr Baldridge's criticism.

Yesterday, when it was the turn of the French and West Germans and of M. Delors to deliver their speeches, the result was an almost Sartre-like discourse on the importance of the individual in society.

M. Delors indicated that while many of the U.S. criticisms were apt, it was not possible to transpose the American model.

He and other Europeans appeared to accept that the U.S. spirit of enterprise, of starting up new businesses (500,000 in the U.S. last year) and of devoting funds to research and technology were all valid. But he also spoke of "too many unfounded criticisms levelled at the European economic model" and concluded that in the short term the European mixed-economy approach could not be dispensed with.

The fact is that while many Europeans attending the Venice summit

may well have accepted the U.S. critique, they felt impelled publicly to distance themselves. As one delegate put it: "When the Americans speak, it is with one voice and with great certainty. We Europeans cannot afford to be as direct, and I guess we are weaker, less organised, and more constrained by institutions."

The Europeans obviously disliked being lectured by Mr Baldridge but again they had to agree privately that on issues, such as the flexibility and mobility of labour markets or the cost of labour, the U.S. was far ahead.

On technology, European ministers were also less certain and less convinced than their headstrong U.S. counterparts. The French, in particular, emphasised the need for social consensus, the importance of trade unions and of giving new technology (and its implications) a "human face."

In the end, while Mr Baldridge accused Europe of fearing the impact of new technology, M. Delors reflected the European dilemma by asking rhetorically whether the "third industrial revolution" would create or destroy jobs. His answer was that it is "difficult to be certain."

The distance across the Atlantic could not have seemed greater.

## Athens puts off decision on buying Hellenic Shipyards

By ANDRIANA IERODIACONOU IN ATHENS

THE DEADLINE extension for suspending operations at Hellenic Shipyards, the ailing yard belonging to Greek shipowner Stavros Niarchos, expired yesterday. The Socialist Government has postponed until after the orthodox Easter weekend its decision on whether to accept the management's offer

to turn over the company to the state for \$14m.

According to the Economy Ministry, the takeover negotiations, which have been taking place under a mantle of secrecy for the past week, will be continued by the Hellenic Industrial Development Bank (ETVA), one of Greece's leading state banks.

Senior ETVA officials said the negotiations will be led by the bank's general director, who is abroad and will return to Athens next Wednesday.

Meanwhile, the Ministers of the Economy and Labour yesterday met representatives of the General Confederation of Greek Workers, Greece's Socialist trade union con-

gress, and with representatives of the 4,800 workers at Hellenic Shipyards, one of Greece's biggest industrial employers, to discuss the fate of the yard.

The Government has come under intense pressure from Socialist and Communist trade unionists to nationalise Hellenic Shipyards in order to preserve jobs. Its problem is that it is

already burdened with more than 30 financially-troubled industrial enterprises, whose management was taken over in the past 34 years to keep unemployment down.

At the same time, the Socialists cannot afford to ignore union pressure just two months before expected early general elections in June.

## Swiss bid to restrict immigration

By JOHN WICKS IN ZURICH

NATIONALE AKTION, the Swiss right-wing nationalist party, has collected enough signatures for another referendum on restricting immigration.

It does not want the number of new residence permits to exceed that of resident foreigners leaving the country. Any new total would include both foreigners entering Switzerland as residents for the first time and the conversion of

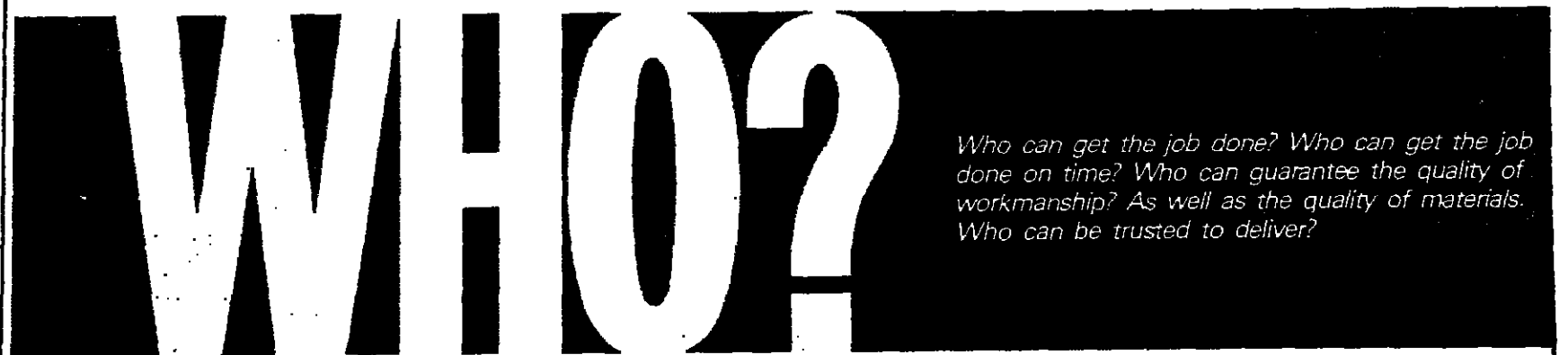
limited-duration permits to "permanent" ones.

At the same time, Nationale Aktion wants ceilings of 100,000 on the total number of seasonal workers employed each year and a maximum of 90,000 for people living abroad but crossing the border to work. Last August, the latest date for which exact figures are available, there were just over 100,000 seasonal workers in Switzerland, and more

than 106,000 border-crossing employees.

The party claims that the Government has not kept to its undertaking of stabilising the foreign population. There are nearly 1m aliens living in the country, compared with a total population of around 6.4m.

There have been five referendum campaigns in Switzerland in the past year, all of which have been defeated.



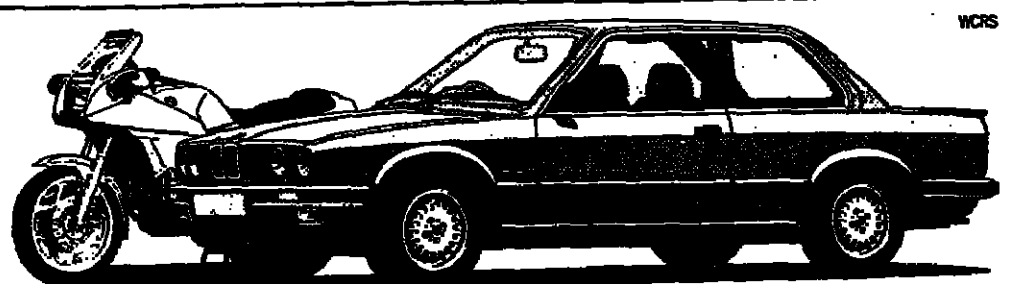
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## OVERSEAS NEWS

## Rabin warns of 'hell' if Lebanon used for attacks on Galilee

BY DAVID LENNON IN TEL AVIV AND NORA BOUSTANY IN BEIRUT

AS ISRAELI troops pulled out of the southern Lebanese town of Nabatieh and six neighbouring Shi'ite villages yesterday, Mr Yitzhak Rabin, Minister of Defence, warned that the life of the people of south Lebanon would be "hell" if they permitted their territory to be used for attacks on northern Galilee.

In Nabatieh itself there was jubilation as residents who had fled the market town besieged by the Israelis for the past few weeks returned mid-morning. They waved the Lebanese national flag, danced and sang as they trampled on Hebrew signs left by the Israeli forces after an occupation lasting over 34 months. Departing Israeli soldiers were also obviously overjoyed to be leaving the area.

The area involved in the second phase of Israeli's withdrawal from land invaded nearly three years ago, decided upon in January and begun with the first pullback in February, is now thought to be 300 square kilometres in extent.

The operation appeared to be proceeding apace with the Israelis showing clear apprehension about the deep-rooted feelings of hostility among the mainly Shi'ite population and

threatening dire retribution for any attacks on their territory when the final evacuation is completed, probably by the end of May.

The Israeli Army evacuated Nabatieh and six villages—Jbaa, Habboush, Ansar, Jibsheet, Houmine al Fawqua and Nabatieh al Fawqa—all of them centres of resistance against Israeli troops and scenes of bloody counter-raids.

There were around 70,000 Moslem Shi'ites normally living around Nabatieh, an area which has been largely deserted with power and water cut off for weeks. The Israeli Army still has to withdraw from the Bekaa Valley where it faces the Syrian army before the second phase withdrawal is complete.

As the Israeli troops departed, helicopters dropped leaflets warning the population that strong measures would be taken if guerrilla attacks continued.

The release yesterday of 22 Lebanese prisoners held in Israel since the closure last week of a detention camp in southern Lebanon leaves 1,135 of the captives in Israeli custody.

Today, the International Committee of the Red Cross said yesterday, AP reports from Geneva.

## Unions plan 'blockade' of Queensland

AUSTRALIA'S trades unions plan a 24-hour road, rail, sea and air blockade of Queensland next Thursday, in protest against tough anti-union legislation recently enacted by the state's autocratic Prime Minister, Sir Joh Bjelke-Petersen, aged 74. Michael Thompson-Noel reports from Sydney.

The blockade was decided upon at a meeting of 30 unions in Melbourne yesterday.

Queensland's attempts to curb union power follows a costly strike by power workers last month, and marks a further attempt by Sir Joh's National Party state government to confront Mr Bob Hawke's Federal Labor Party Government in Canberra.

If union protests gathered momentum, claimed Sir Joh, "Hawke and his Government will go down the chute like sheep, especially now the people know there is a state like Queensland which will stand up to these unions."

## Investment inflow

The net inflow of foreign investment in Australia rose to A\$2.18bn (£1.2bn) in the last quarter of 1984 from A\$2.16bn in the third quarter. The Statistics Bureau said, Reuter reports from Canberra. The inflow compares with A\$3.24bn in the last quarter of 1983.

## China N-ship silence

China remained silent yesterday on the U.S. Government's declaration that its policy remains neither to confirm nor deny the presence of nuclear weapons on U.S. ships, writes Mark Baker from Peking. Hu Yaobang, the Chinese Communist Party leader, who is to fly to Australia today, said on Wednesday that U.S. warships due to visit Chinese ports would not carry nuclear weapons.

## Zia appoints cabinet

A 13-member civilian cabinet was sworn in on Wednesday by President Zia ul-Haq of Pakistan in a move which he claims paves the way for the eventual lifting of martial law. Mohammed Afzal reports from Islamabad. Mr Mohammed Junjo was appointed Prime Minister.

## Thatcher calls for closer UK-Indonesia links

BRITISH Prime Minister Margaret Thatcher last night flew to Sri Lanka from Indonesia, where she ended her three-day visit with a further call for closer collaboration between the UK and Indonesia in exploiting new technology and scientific achievement, Agencies report.

Mrs Thatcher, in similar

calls she had made on the previous stages of her six-nation tour of South-east and South Asia, said she was confident that Britain's political and trade links could be increased.

She told a news conference before leaving for Sri Lanka that Britain had not paid enough attention to Indonesia in the past.

Mrs Thatcher also again dismissed criticism from the opposition Labour Party in Britain that she was abusing her Asian tour by deriding trade unions while abroad.

Earlier yesterday, Mrs Thatcher was mobbed and jostled by cheering Indonesian university students. Her security guards had to

push through hundreds of students pressing for a glimpse of the British leader. Mrs Thatcher kept smiling as she was bumped but looked slightly unnerved.

In Sri Lanka, Mrs Thatcher will meet President Junius Jayawardene before flying on to New Delhi on Saturday for talks with Indian Prime Minister Rajiv Gandhi.

John Elliott reports from Madras and Mervyn de Silva from Colombo

## Sri Lanka faces fresh Tamil violence

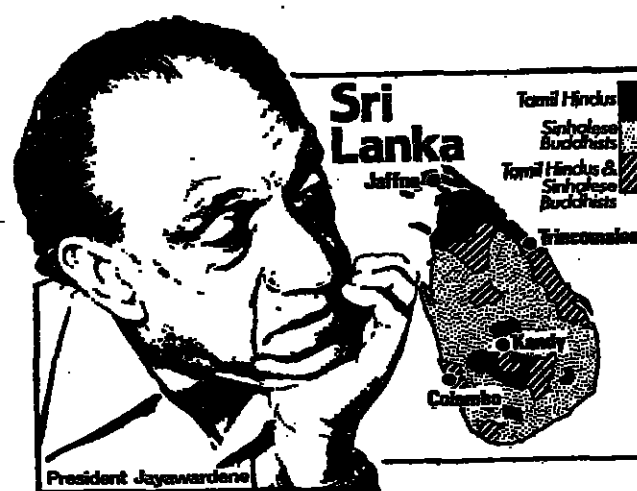
SRI LANKA faces the prospect of a fresh round of armed action by Tamil militants in the coming weeks which may upset attempts being made by the governments of both India and Sri Lanka to find a peaceful solution to the island's ethnic problems.

Yesterday, four Tamil separatist organisations based in the southern Indian city of Madras announced their first-ever alliance to co-ordinate the activities for the "armed revolutionary struggle for national independence."

A few hours earlier, Tamil separatists raided a police station and council offices in Jaffna, northern Sri Lanka, ending the recent lull in such attacks. A battle with police and army forces lasted several hours and, according to official estimates, 24 people were killed, including four policemen.

In Madras, Mr A. Amarthalingam, leader of the traditionally non-violent Tamil United Liberation Front, the main Tamil political party, said in an interview: "I believe that the doors for a negotiated settlement with the Sri Lankan Government are closed. We are left with no alternative but to mobilise our people for a mass struggle."

Mr Amarthalingam is frustrated by the failure last December of round-table talks on Tamil demands for some form of independent northern state. This failure undermined the political effectiveness of his party, which is now drawing closer to the extremist groups. Mr Amarthalingam, who would like to form an alliance with these groups, underlined his new hardline attitude when, in almost condoning violence, he said that, "for survival, our people have to resist the armed aggression" of the island's majority Sinhalese.



Mr Junius Jayawardene, the Sri Lankan President, indicated recently that he would like to have a ceasefire and reopen negotiations that would include extremist groups. But his approaches were rejected as worthless yesterday in Madras by both Mr Amarthalingam and a spokesman at the extremists' headquarters.

They accused him of making "meaningless offers" to impress both Indian politicians and leading Western countries such as the U.S. and the UK, which are urging him to find a negotiated, rather than a military, solution.

British Prime Minister Margaret Thatcher flew into Colombo last night for a two-day Sri Lankan visit before going on to New Delhi for talks with Mr Rajiv Gandhi, the Indian Prime Minister, on Saturday. Mrs Thatcher arrives at a time when Mr Gandhi is trying to develop a more conciliatory approach than that adopted by his mother, the late Prime Minister Indira Gandhi, to India's smaller neighbouring countries: Sri Lanka, Pakistan and Bangladesh. At the same

time, however, Mr Gandhi wants to maintain the authority established by his mother of India as undisputedly the major nation in the region.

His Foreign Secretary, Mr Romesh Bhandari, has already visited Pakistan and Sri Lanka for fact-finding talks and goes to Bangladesh next Monday. The visits are specially significant because of India's internal problems. The Sikh crisis in Punjab is aggravated by India's fractious relationships with neighbouring Pakistan, while problems have been caused in Assam by an incursion of Bangladeshi refugees.

The Sri Lankan troubles are creating problems in the southern Indian state of Tamil Nadu, where local politicians are putting increasing pressure on Mr Gandhi to take a tough stand against the Sri Lankan Government in support of the Tamils. One important opposition party, the DMK, is threatening mass picketing from the end of this month, and Mr Gandhi might also find some opposition ministers of southern states using the issue as a

common platform from which to attack him.

He has helped the Sri Lankan Government recently by strengthening coast guards and customs activities in Tamil Nadu and along the Palk Straits that divides the two countries. Tamil arms worth an estimated \$350,000 were recently seized in southern India, but Mr Gandhi cannot do too much without falling foul of politicians in Tamil Nadu.

There have been some suspicion that he has more sympathy than his mother received over Sri Lanka's problems and therefore is less single-minded in his support of the Tamils, but he has tried to ally such Tamil fears with a series of statements, including a declaration in the Indian Parliament on Wednesday that his aim was to ensure that Tamils in Sri Lanka lived in peace and harmony for all time to come.

There has been a rush of Tamils from the north of the island to India, which says it has now received 30,000 refugees in Tamil Nadu, nearly 20,000 of whom arrived in February and March.

Mr Lalith Athulathumudali, the island's National Security Minister, says that the tide is turning against the terrorists and forecasts that extremist activities will not be a problem next year. That, however, appears to ignore the moves among the activists.

Mr A. Balasingham, spokesman for the Liberation Tigers of Tamil, said yesterday: "The Government wants a ceasefire to let it rebuild its demoralised army. Now is the time for us to hit back after a lull in our activities. Our aim is to shift the balance of military power in our favour so we can negotiate with the Government on our own terms." The Liberation Tigers are the Tamils' main guerrilla group and one of the four that combined yesterday into the new alliance.

## Delhi makes concessions to Sikhs

By K. K. Sharma in New Delhi

THE INDIAN Government yesterday gave in to key demands made by Sikh leaders in another major bid to find a solution to the complex Punjab tangle and start negotiations to preserve "the nation's integrity and strengthen the unity of the people."

Mr S. B. Chavan, the Home Minister, announced to Parliament with Prime Minister Rajiv Gandhi sitting beside him, that the Government's decision to order a judicial inquiry by a Supreme Court judge into the riots following the assassination of Mrs Indira Gandhi last November in which hundreds of Sikhs were brutally killed, that the Government would consider the detention of many Sikhs, including those sentenced in the past few months in special courts trying suspected terrorists. It is expected that several hundreds of Sikh prisoners will be released soon.

The second major concession announced was the lifting of a ban on the militant All-India Sikh Students Federation which was considered to be the main youth organisation used by the late extremist leader, Sant Jarnail Singh Bhindranwale, for acts of terrorism.

Mr Chavan also announced that the Government would reconsider the detention of many Sikhs, including those sentenced in the past few months in special courts trying suspected terrorists. It is expected that several hundreds of Sikh prisoners will be released soon.

## Japanese wages likely to rise just over 5%

By Robert Cottrell in Tokyo

JAPANESE railway workers called off a 24-hour strike yesterday following agreement on a 5.64 per cent pay rise. The settlement is an indicator of the broad trend of rises being awarded in Japan's annual spring round of industry-wide wage negotiations.

Most large private-sector Japanese corporations seem likely to agree average wage rises of slightly over 5 per cent, compared with the average 4.64 per cent awarded across the time last year. Steelworkers are asking for a 5.93 per cent rise, countering management offers of 3.87 per cent. The shipbuilding sector is likely to follow the figure agreed by the steel industry. Electrical appliance manufacturers are offering 5.5 per cent wage rises to their workforce.

## Sudanese leader sends envoy to rebel chief

BY OUR MIDDLE EAST STAFF

GEN Abdul-Rahman Swarredhab, Sudan's new military ruler, has sent an embassy to the south of the country to arrange talks with Col John Garang, chief of the Sudanese People's Liberation Army, he revealed at a press conference in Khartoum yesterday.

Gen Swarredhab dismissed as unreasonable Col Garang's demand on Tuesday for a return to civilian rule within seven days if the de facto ceasefire in the predominantly Christian southern provinces was to be maintained by his forces. "It is really impossible to convene a government in a week's time," he told foreign correspondents in the Sudanese capital. Shortly after in another move

aimed at reconciling the many diverse factions in Africa's biggest country he had a meeting with Mr Hassan al Turabi, leader of the fundamentalist Moslem Brotherhood. He was the foreign relations adviser to President Jaafar Nimeiri, overthrown in last weekend's coup, until the former head of state turned on the movement early in March and threw members of it into prison in what was one of his last disastrous acts.

Gen Swarredhab, only recently appointed by Mr Nimeiri as Minister of Defence, said a cabinet would be formed as the executive branch of the Government under the 15-man Military Council. He gave no indication as to when civilian rule might be restored.



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## Reagan 'favours informal meeting with Gorbachev'

BY STEWART FLEMING IN WASHINGTON

MR GEORGE BUSH, the U.S. Vice-President, said yesterday he believed that a get-acquainted meeting between President Ronald Reagan and Soviet leader Mikhail Gorbachev was more likely than a full-scale summit. However, Mr Bush, in a television interview, said he would not rule out a formal summit.

Mr Bush's comments echoed those made by Mr Robert McFarlane, the President's National Security Adviser, late on Wednesday night. Mr McFarlane said President Reagan would welcome a get-acquainted "meeting" with Mr Gorbachev later this year but a full-scale "summit" session between the two men would require more preparation.

Acknowledging that there had been some ambiguity in recent public statements by White House officials about the desirability of an early encounter between the two super-power leaders, Mr McFarlane drew a careful distinction between a formal "summit" and a more informal "meeting". He suggested the latter could take place in September or October if Mr Gorbachev accepts an invitation to the United Nations in New York.

On Tuesday, Mr Donald Regan, the White House chief of staff, told reporters that President Reagan opposed "just having meetings for meetings sake" and expressed concern about the danger that an ill-prepared meeting could be counter-productive and "accomplish nothing".

Mr Regan's comments were widely construed as indicating that the White House was hotly interested in a "get acquainted"

session between Mr Gorbachev and Mr Reagan.

Mr McFarlane, in his remarks to the White House Press corp in California where President Reagan is on holiday, offered no explanation for the apparently conflicting signals from the Reagan Administration.

But he made it clear that provided there are no unexpected setbacks in super-power relations in the meantime, Mr Reagan is prepared to have a get-acquainted session with the Soviet leader this year. At the same time he sought to dampen expectations that such a meeting would lead to any breakthroughs on contentious issues. It is widely expected that Mr George Shultz, U.S. Secretary of State, and Mr Andrei Gromyko, Soviet foreign minister, will discuss a possible summit when they meet in Vienna on May 14.

With the pace of diplomatic activity between the Soviet Union and the U.S. quickening — Mr Malcolm Baldrige, Commerce Department Secretary, is due to visit Moscow on May 21 for trade talks — U.S. officials have disclosed that over the next two weeks they will be conducting a top-level review of U.S. policy towards the Soviet Union.

Mr Gorbachev's confident steps towards the centre of the world political stage so soon after taking office will undoubtedly be one topic on the agenda for such a review.

It will also provide top U.S. policymakers with an opportunity to prepare themselves for next month's economic summit of the world's major industrial countries in Bonn where Soviet relations are expected to be discussed.

## France and Mexico move closer to Duarte

By David Gardner in Mexico City

FRANCE and Mexico, the two countries which gave El Salvador's left-wing insurgents their first major diplomatic breakthrough in 1981 by recognising them as a legitimate force in the country's civil war, are both to raise their diplomatic representation to ambassador level in San Salvador. The move represents a significant re-adjustment of Mexican and French policy towards the country.

The French have already made their decision, according to the French Foreign Ministry in Paris, while Latin American diplomats in Mexico City confirm that Mexico is looking again at the plan to upgrade its diplomatic relations with El Salvador which it shelved last summer.

Both countries have spent missions in El Salvador, but the French have been through most of the five year civil war. The French will move their ambassador from Belize to El Salvador in the coming weeks.

The French decision was made before President Jose Napoleon Duarte's Christian Democrats won their decisive victory — still to be confirmed by official returns — in the March 31 National Assembly elections.

Mexico, on the other hand, which is more directly embroiled in the Central American conflict through the Contadora group of nations seeking a negotiated solution, is being more cautious about re-appraising its relations with El Salvador.

It is clearly encouraged by Sr Duarte's triumph over the far right and last week's demonstration of army support for him, and the Christian Democrat pledge to revive peace talks with the rebels.

The Mexican plan to send an ambassador to San Salvador "has been rescinded, and it has possibilities, particularly in the light of recent events," a senior Latin American diplomat commented.

The Franco-Mexican declaration of August 1981, handed in to the United Nations Security Council and describing the "insurgent FMLN" as a "representative political force," drew heavy fire from Washington and its Latin American allies.

Venezuela, part of the Contadora group for the past two years, along with Mexico, Colombia and Panama, led a nine-nation response condemning the declaration and briefly withdrew its ambassadors from Paris and Mexico City.

For the rebels, the declaration was the platform for a major diplomatic offensive throughout Europe and the Third World, both to rally support and discredit Washington's view of the Salvadoran conflict as primarily an East-West confrontation.

The new Franco-Mexican posture — which, it is understood, was not arrived at jointly — is a clear indication of how far Sr Duarte's U.S.-backed Government has succeeded in widening international recognition, particularly since opening peace talks with the rebels.

However, Mexico and France point out that in achieving this success, Sr Duarte has largely vindicated their original thesis since his peace initiative has legitimised the FMLN as a "representative political force" and necessary party to any peaceful solution.

## Contadora group starts fresh talks

THE CONTADORA GROUP'S stalled efforts for peace in Central America were given a fresh start yesterday as deputy foreign ministers from nine countries met in Panama to discuss two draft treaties to end regional fighting. Efe reports from Panama City.

U.S. allies El Salvador, Costa Rica and Honduras are reported to be ready to present a plan aimed at tightening control of arms purchases by Central American countries and correcting what Washington called one-sided provisions in an earlier draft treaty.

Contadora nations Mexico, Venezuela, Colombia and Panama would present an alternative Canadian-inspired plan, according to officials involved in the meeting.

Both proposals are based on a treaty drafted last September after more than two years of talks, which would end international military manoeuvres in Central America, bar foreign military advisers from the region, freeze arms purchases and prohibit support to guerrillas fighting neighbouring governments.

Only Nicaragua has agreed to sign the treaty without revisions.

The left-wing Managua Government was expected to find itself isolated at Thursday's meeting following a White House peace proposal which the U.S. State Department says eight of the nine countries involved in Contadora had agreed to support.

## Hugh O'Shaughnessy looks at efforts to salvage a Central American economy

### War drags Guatemala into the doldrums

THE GUATEMALAN economy, while still the largest and strongest in Central America, is in deep trouble. Emergency measures announced in Guatemala City on Tuesday by Sr Leonardo Figueroa Villate, Finance Minister, produced loud protests from the business community who announced they were pulling out of talks with the government of General Oscar Mejia Victores.

With falling domestic revenues and fast dwindling stocks of foreign exchange, the authorities had little choice but to act. Massive new surcharges on imports — 50 per cent on non-essentials bought outside the Central American Common Market and 15 per cent for those produced with the CACM — are combined with a tax on some coffee exports and increases in domestic taxes in an austerity package which has caught Guatemalans by surprise.

The last few years have been miserable ones for Guatemala. Between the beginning of 1981 and the end of last year the average Guatemalan got 15.5 per cent poorer. The country's business slump rivals that of neighbouring El Salvador. Both countries are being dragged



General Oscar Mejia Victores

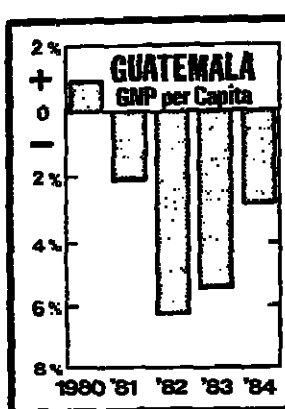
down by chronic guerrilla wars. The prices of Guatemala's traditional exports — coffee, sugar and bananas — have been no better than stagnant, and new export lines on which the Government pinned hopes for the future have been disappointing.

A hoped for oil boom has not taken place. Production of crude oil is around 3,000 barrels a day and new exploration is falling off. When Texaco finishes its present modest drilling programme, the only

one in the country, it is expected to leave. Elf Aquitaine has already gone.

One particular oil pipeline project is estimated to cost more than the worth of the oil it is supposed to transport. Prospects for the sales of cardamom, the spice much favoured by Arabs for mixing in their coffee, have been clouded by controversy over Guatemala's close links with Israel. The only bright spot on the export horizon seems to be sales of early vegetables to the U.S.

Tourism, once a big money earner in a country which has a perfect climate and much of enormous interest, is in dire straits. The guerrilla war and the activities of government death squads have seen to that. Recently a guerrilla band took over Tikal, the principal Mayan archaeological site, and delivered a political speech to startled tourists. Many hotels are on the edge of bankruptcy. The Mejia Victores government has announced it will be renegotiating its foreign public and private debt of nearly \$3bn. Meanwhile there is little demand for the Guatemalan currency, the quetzal. Officially the quetzal stands at parity with the U.S. dollar. In practice



GUATEMALA GNP per Capita

the visitor is accosted in the streets of the capital by touts offering almost two quetzales for a dollar.

There is no sign that the war which has consumed government resources, scared away the tourists and led to great flight of capital from Guatemala will be quickly ended.

While the more prosperous Guatemalans call for stronger measures against the left wing guerrilla challenge to the government, they are generally unwilling to provide the government with the money to sustain them.

The conventional armed forces total 40,000, many recruited through a haphazard process of conscription which imposes up to 24 years' service on those unable to buy themselves out of the ranks.

In addition the army boasts it has mobilised 900,000 in the civilian patrols, a rudimentary form of counter-insurgency home guard. If these figures are combined, Guatemala emerges as the most militarised country in the isthmus. Government receipts are not up to financing such an effort.

In a tart comment on Guatemalan public finances, the Inter-American Development Bank remarked recently, "Generally speaking, the tax rates are low, exemptions are generous, and evasion is substantial."

This week's measures are part of a government effort to start to match its income to its expenditure. The business response exemplifies the traditional unwillingness of more prosperous Guatemalans to pay taxes, an unwillingness strengthened by the fact that the tax collector is a particularly unwelcome visitor when the country is in a slump.

## Official Mexican complicity in drugs trade exposed

BY DAVID GARDNER IN MEXICO CITY

THE ARREST and extradition from Costa Rica at the weekend of Sr Rafael Caro Quintero, the Mexican drug baron wanted on suspicion of murdering a U.S. Drug Enforcement Administration (DEA) agent, has begun to uncover a web of official complicity in the Mexican narcotics traffic.

A further three senior police commanders have been sacked and are to be charged with accepting bribes in exchange for protection following statements by Sr Caro to the Mexi-

can authorities.

The three commanders belong to the Federal Judicial Police but it is understood that members of state police forces, the army, and the powerful Federal Security Directorate (DFS), Mexico's equivalent to the FBI, are also under investigation.

Among the three to be charged is ex-commander Armando Favon Reyes, sent to the Pacific Coast city of Guadaluajara to investigate the disappearance of the murdered DEA agent, Mr Enrique

Camarena, and six other U.S. citizens.

Sr Favon led a raid on a farm in neighbouring Michoacan in which five people, said subsequently to have no connection with the case, were killed. The bodies of Camarena and a Mexican pilot who flew occasional missions for the DEA were discovered on this farm.

However, different soil in the bags containing the bodies led Mexican and U.S. officials to believe the corpses were deliberately planted at the

farm to throw investigators off the scent.

In a statement to the authorities, Sr Caro has confirmed a DEA allegation that Sr Favon allowed him to escape from Guadaluajara in a private jet in exchange, Sr Caro says, for a Peso 60m (\$280,000) cheque.

At least another six policemen have been arrested in the Pacific resort of Puerto Vallarta, after a spectacular shoot out between police and a 24-strong band led by Sr Ernesto Fonseca Carrillo, known as Don Neto

and considered the principal Mexican drugs trafficker in a hierarchy placing Sr Caro as number three.

Sr Fonseca has said Sr Caro bears sole responsibility for killing Mr Camarena and described his 29-year-old associate as "green".

Both men are being questioned over the kidnap and murder, which brought Mexico's often tense relationship with the U.S. to a new low because of Washington's perception of Mexican police complicity in the affair.

## Martin calls for bank self regulatory system

BY STEWART FLEMING IN WASHINGTON

MR PRESTON MARTIN, Federal Reserve Board vice-chairman, yesterday called on the U.S. banking industry to consider setting up an industry self regulatory system to try and buttress the soundness of the American financial system.

In remarks which contrast with the push for financial deregulation earlier in the decade, Mr Martin said: "Today's high risk banking requires new approaches by the examiners."

Addressing the American Bankers Association conference on the safety and soundness of the financial system, Mr Martin said: "I want to raise the radical notion that it is time for the industry and the regulatory bodies, both federal and state, to investigate with seriousness the feasibility of some kind of peer review or self governance."

## Shultz urges co-operation to protect world recovery

BY OUR WASHINGTON ECONOMICS EDITOR

MR GEORGE SHULTZ, U.S. Secretary of State, has called for a new programme of international economic co-operation and action to protect the world economic recovery and move the world onto a path of sustained inflationary growth.

In a rare speech on economic policy coming weeks before the seven national economic sum-

mit in Bonn, Mr Shultz warned about the growing imbalances in the U.S. economy manifested in a large net capital inflow, an exceptionally strong dollar, the largest trade deficit in our history.

He made clear too his belief that large federal budget deficits are partly to blame. It is no coincidence that these imbalances are accompanied by huge budget deficits," he said.

Echoing a theme struck regularly by Mr Paul Volcker, Federal Reserve Board chairman, Mr Shultz also expressed concern that "capital inflows into the U.S. will slow down and outflows will increase" a threat which many private economists fear could severely complicate Washington's economic policy making and have potentially major adverse economic effects.

But in what will be seen as a preview of some of the views the U.S. will present to its industrial trading partners at the economic summit in Bonn, Mr Shultz maintained that the slowness of economic recovery in Europe results from conditions that stifle investment and called on West Europeans "to adopt policies that reduce the obstacles to change and innovation, that attract capital and stimulate economic investment."

He maintained that Japan, in addition to opening up its markets, should reduce the impact of a high rate of domestic saving on its trade surplus by liberalising its capital markets and stimulating investment.

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## WORLD TRADE NEWS

Chris Sherwell, recently in Ho Chi Minh City, looks at Vietnam's new deals and projects  
**Hanoi takes steps to come in from the cold**

IN A six-day visit to Vietnam last month, M. Jean-Baptiste Doumeng, a French businessman who is known as the "Red Millionaire" because of his excellent Communist connections, flew into Ho Chi Minh City and Hanoi to conclude a \$200m (£151m) trade deal and round off negotiations on several new projects.

The deal involved the sale of offshore oil exploration equipment to Vietnam and, it is believed, the construction of flour mills in North Vietnam, but details of what Vietnam will provide in exchange, in what is presumed to be a barter arrangement, are not known.

In Ho Chi Minh City, M. Doumeng discussed several projects, including development of the local timber industry, agricultural and marine products and an engineering plant. Officials said the projects did not involve counter trade.

M. Doumeng is one of several Western executives who do business with Communist Vietnam. Vietnam likes to think that these contacts mean its international isolation is less severe than people believe. Though there is an element of self-delusion about this, Vietnam's trade contacts outside the East bloc are indeed significant, not least politically.

This is because the governments of some of the Western countries involved, like Japan and Singapore, have shouted

loudest against Hanoi's 1978 invasion of neighbouring Kampuchea and the continuing presence of 160,000-170,000 Vietnamese troops there.

Many cut off the aid they resumed in 1975 after the U.S.-backed regime in Saigon fell 10 years ago this month but stopped far short of ordering a halt to trade with Vietnam.

To some this seems hypocritical, but few people believe a trade embargo would have the desired effect on Vietnamese behaviour. If anything, it would drive the country further into the arms of the Communist bloc.

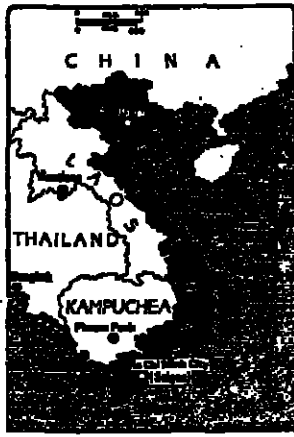
Indeed, some Western diplomats not only argue for an increase in trade but also for a resumption of aid to 60m people whose energies and potential seem limitless.

They also point out that, if their countries do not trade, someone else will go for the available business. This is exactly what is already happening, with Japan, Singapore and Hong Kong leading the way.

Japanese businessmen are thick on the ground, representing the large trading companies under different names. They offer longer trade credit—two or even three years—than anybody else.

At \$165m in 1983, Japan's trade with Vietnam is way ahead of Singapore's and Hong Kong's, although the former's trade increased from \$80m in

Western diplomats point out that if their countries do not trade with Vietnam, someone else will go for the available business. This is exactly what is happening, with Japan, Singapore and Hong Kong leading the way.



1983 to around \$120m last year. The 1983 figure for Hong Kong was \$125m, according to International Monetary Fund trade statistics.

Japanese companies sell machinery for such industrial projects as textile plants and shrimp processing plants, and stand ready to sell items such as new or second-hand vehicles. In the past, Japan has taken the bulk of Vietnam's shrimp exports and much of its coal exports.

Singapore and Hong Kong are essentially middle-man traders, ready to supply almost anything, often freighted directly on small ships which ply directly between the island

states and Haiphong or Ho Chi Minh City. Both centres happily tolerate a Vietnamese trade office on their soil.

According to a breakdown of Singapore's trade for the first 11 months of last year, 15 per cent of Singapore's exports and re-exports to Vietnam was mineral fuels, 39 per cent chemicals and 30 per cent manufactured goods. Almost 58 per cent of imports was crude materials.

Also trading with Vietnam are countries such as France and Sweden and, to a lesser extent, Australia. All are reckoned to have a "special relationship," enjoying better access to Vietnamese official-

dom than other Western countries.

Rhone Poulenc, the French chemicals and pharmaceuticals concern, and Austek, an Australian company, even have their own representatives in Ho Chi Minh City.

Austek is involved in building a 1,000-tonne capacity cold store, grafted onto another smaller one built by the Danes, who ended their stay in the country altogether last year over the Kampuchea episode.

Rhone Poulenc's interests in Vietnam were nationalised in 1982. The company makes cough syrup, vitamin pills and some other, more sophisticated pharmaceuticals. It is also selling textiles and pesticides.

Outside the Eastern bloc, which converts unrepaid loans virtually to grants, and Japanese businessmen, whose trade credit terms are exceptional, little business is done for anything other than cash because of Vietnam's appalling credit rating in the West.

What is more, the circumstances under which trade is carried on with the outside world by the main business centre, Ho Chi Minh City, have changed not once but twice in the past four years.

Under reforms introduced after 1980, district trading companies in the city started trading directly with people outside. Suddenly its trade grew to \$100m in 1981, according to one

official, doubled to \$200m in 1982 and would have reached \$300m in 1983 had not Hanoi stepped in to exercise control.

Expressing concern about pressure on prices, but in fact worried about the new liberal régime, the central Government brought the export of 25 key commodities directly under its control and placed the district trading companies under the single umbrella of a new enterprise, Imexco, standing for Import Export Company.

From all accounts, the new arrangement has been nothing like a success, with exports in 1984 estimated at less than \$40m, vastly below the targeted level of \$140m.

The main problem is that it lacks the contacts and experience essential to trade—the very qualities used in particular by the city's Vietnamese Chinese community in 1981-83.

Where developments go from here is anybody's guess. Like Imexco in Ho Chi Minh City, provincial trading companies have the freedom to develop their own outside trading ties, offering additional opportunities if the contacts can be developed.

But Western businessmen say that trading with the Vietnamese, at least until economic policies are radically changed, will continue to mean competing with the more favoured East bloc countries.

**Mexico close to bilateral trade pact with U.S.**

BY DAVID GARDNER IN MEXICO CITY

MEXICO is close to securing a bilateral trade treaty with the U.S. which will effectively ease tariff barriers on Mexican goods unless it can be proved that they harm U.S. domestic producers.

Negotiations—expected to be concluded in coming weeks, according to U.S. and Mexican officials—have followed the ups and downs of Mexico's frequently tense relations with its northern neighbour, with which it does about two-thirds of its trade.

An obstacle to the deal—a Mexican plan to shift the country's largely multinational-dominated pharmaceutical industry towards generic labelling and set up a protectionist infrastructure to foster local production of pharmaceuticals—has now been resolved after almost a year of fierce lobbying.

However, the treaty could still be delayed if the U.S. decides that a major Mexican trade policy reform package, announced at the beginning of this week, still contains too high a subsidy element in its export promotion provisions.

This package known as the Integrated Programme for Export Promotion, or Profex, is being carefully examined by the U.S.

"If we are convinced it does not contravene the treaty, then we'll try and push things through Congress quickly," a U.S. official said.

It is also hoped that Mr William Brock, the outgoing U.S. Special Trade Representative, who has been closely involved with the negotiations, will be able to see the treaty

through Congress before leaving his post.

Mr Brock, along with President Reagan and Mr Malcolm Baldrige, the Commerce Secretary, intervened in the row over regulation of the pharmaceutical industry, underlining that it could threaten the future of the bilateral trade treaty.

The foreign drugs companies operating in Mexico, who control just under 60 per cent of the local market, argued strongly that the move to generic labelling and other provisions would deprive them of their major asset—their trademarks—and expose them to piracy.

In their lobbying effort with Washington and European Governments including Britain and West Germany, they stressed that they regarded Mexico as a test case which could affect their operations throughout the developing world.

Last week a solution was reached whereby brand names would be given more prominence on drugs packaging than the generic label, and companies now will not be required to publish the formulae for locally-produced drugs and pharmaceuticals.

● The Export Credits Guarantee Department has guaranteed the funding of a \$22.9m (£20.8m) loan which will help finance the supply of diesel engines and CKD components to be supplied by Perkins Engines of Peterborough to Motores Perkins of Mexico, our trade staff writes. Finance has been made available by Midland Bank to Nacional Financiera de Mexico.

**Nakasone orders team to work on market opening**

Mr Yasuhiro Nakasone, the Japanese Prime Minister, has ordered an official team to work on the market opening measures that were announced this week. Government officials said yesterday, Reuters reports from Tokyo.

Mr Nakasone yesterday ordered Mr Takao Fujinami, the Chief Cabinet Secretary, to co-ordinate efforts to set up the team which is to draw up an outline of the promised "action programme," they said.

The new measures, announced in the face of growing U.S. concern at Japanese protectionism and the size of the U.S. trade deficit with Japan, offered few new concrete steps. But the Government adopted an advisory committee's recommendation for a three-year action programme to increase market access for foreign goods.

The Government said it would aim at completing an outline by July. Mr Nakasone made an unprecedented televised appeal asking the

Japanese to buy more foreign goods and support Government efforts to open Japan's markets. Officials declined to comment on when the team would be formed.

President Ronald Reagan praised Mr Nakasone's speech in a most Washington reaction stressed that the package could not be evaluated until it had taken effect.

Friction reached a peak early this month when the U.S. Senate Finance Committee approved a Bill which would impose tariffs or quotas on Japanese exports unless Tokyo provided more market access within 90 days.

The timing of this week's package was widely seen as an attempt to head off criticism of Japan at an OECD (Organisation for Economic Co-operation and Development) ministerial meeting in Paris ending today.

But analysts said Japan now felt under pressure to come up with more concrete moves before the summit of industrialised nations in Bonn next month.

**MORGAN GUARANTY REPORT****Global trade talks 'could help reduce U.S. deficit'**

BY W. L. LUETKENS

A CO-ORDINATED international economic strategy could reduce the U.S. current account deficit to \$25bn (£22.7bn) by 1989 instead of the \$250bn in prospect with present policies and exchange rates, according to the latest issue of World Financial Markets, published by Morgan Guaranty Trust Company of New York.

The chief ingredients in the strategy outlined by the bank's international economics department are: a halving of the U.S. budget deficit which is presented as feasible; a stimulus to private consumption at the expense of private savings in Japan;

A reversal of tight fiscal policies in Europe in order to stimulate growth and reduce unemployment; and a round of global trade negotiations, as proposed by President Ronald Reagan, to defuse protectionist impulses.

Whereas this is the authors' preferred strategy, offering everybody something, they also consider surcharges as a stick to use against Japan.

"A substantial targeted surcharge, with standby authority for a still higher levy, could play a highly constructive bargaining role in opening up Japan's sheltered markets and in making a reality of the two-way trade on which a liberal world trade order must ultimately rest," the authors say.

In explaining their preferred, internationally co-ordinated plan, they say that the correction of the U.S. external deficit by unilateral policy changes in the U.S.—such as surcharges, deep devaluation of the dollar or restrictions including a recession—would threaten the strength of the U.S. economy without assured benefit to the rest of the world.

An international strategy, the authors say, would not get any-

where without U.S. leadership. The budget deficit should be cut by at least half during the next three years.

A compromise on an acceptably balanced package was beginning to look possible. If the full required reductions could not be achieved by cutting spending, increasing revenues might become necessary.

Japan's current account surplus must within three years be reduced by at least \$25bn below the \$45bn in prospect this year.

To that end, the excess of private saving above private domestic investment must be reduced. Investment could be increased in relatively neglected areas such as public housing, sewers, education and recreational facilities.

The Japanese Government should reconsider its commitment to cut the budget deficit. "The pile-up of public debt is no real problem in the context of the chronic domestic savings excess."

Europe's top priority, World Financial Markets said, should be to reduce taxes to boost consumption and investment. Stepping up growth by two percentage points could slice a third off unemployment in three years. Tax monetary policies could inhibit any inflationary consequences.

Not only could such a strategy reduce the U.S. external deficit while preserving the expected growth rate of GNP by 3.1 per cent in 1989, World Financial Markets suggested.

It could also increase the growth rate in the other industrial countries from a prospective 3 per cent to 4.5 per cent. World Financial Markets is published by the International Economics Department of Morgan Guaranty Trust Company of New York, 22 Wall Street, New York, NY 10015.

# BOWLING STREET SW1

CITY OF WESTMINSTER

# ADDRESS WITHOUT REDRESS

The Bill to abolish the Metropolitan County Councils has just completed its passage through the Commons—a passage that included 200 hours of supposed detailed examination in Committee.

Unfortunately, the 'detail' extended to only 16 of the 98 clauses—discussion on the other 82 was cut short by the Government's guillotine.

The excuse given was shortage of time.

The reasons vary somewhat from the excuse.

Ministerial inability to support claims to make savings—presumably caused by the fact that they foresaw no reduction in essential spending on Police, Fire and Transport services (which account for nearly 70% of all Metropolitan Counties spending in any case). Ministerial inability to provide impartial

support for the claims they did make. Ministerial inability to provide an effective alternative method of organising present services. But the real reason is even more frightening. Power.

Not for the people, but for themselves.

The power to 'rate cap' the new joint boards in advance. The power to tell the new Police, Fire and Transport boards how to manage their affairs. The power to pull the strings on an 'appointed' body responsible for services like derelict land reclamation and urban traffic control. The power to enforce 'guidance' on planning and highways at District Council level.

Even the power to subsequently change the arrangements agreed by Parliament for the Met Counties' essential services.

Power over the people without accountability to those people is a concept alien to democracy. The ability to question is the inalienable right of the British public. Or is the right of redress disappearing altogether?

## Abolition-at any cost?

ANY INFORMATION ABOUT THE ISSUES OR FACTS RELATING TO ABOLITION MAY BE OBTAINED FROM THE METROPOLITAN COUNTY COUNCILS OF GREATER MANCHESTER, MERSEYSIDE, SOUTH YORKSHIRE, TYNE AND WEAR, WEST MIDLANDS AND WEST YORKSHIRE.

مكتبة الامم المتحدة



## Miners offered 10.68% rise over two years

BY PHILIP BASSETT, LABOUR CORRESPONDENT

LEADERS of the National Union of Mineworkers (NUM) seem likely next week to accept in full the 10.68 per cent two-year pay offer tabled by the National Coal Board (NCB) yesterday as tentative relations between the two sides began to be resumed after the miners' year-long strike.

Mr Arthur Scargill, NUM president, in the first wages talks with the board since October 1983, pressed the NCB to negotiate a three-year wages deal "in order that there could be a period of stability within the industry following the impact of the 1984-85 strike." The strike ended last month in a return to work without an agreement.

The NCB was unable to accept Mr Scargill's suggestion immediately, but the early indications from within the board are that it might well do so in order to avoid negotiations resuming in three months time.

NCB negotiators, however, want to reach a quick settlement with the NUM on the two years' pay increases now outstanding, without entering immediately into an argument about the size of the increase

to run for 12 months from November.

In accordance with that thinking, the NUM yesterday immediately accepted 5.2 per cent covering the year from November 1983. The part of the offer concerning the second year will be considered by the NUM's executive next Thursday, but Mr Scargill said when he left the talks that he thought agreement was "highly possible."

Acceptance of the first element of the offer will increase grade rates by £3.80 a week for the highest-paid underground worker, and £4.90 for the lowest-grade surface worker.

Acceptance of the second 5.2 per cent element - already agreed by other unions in the industry - would further increase rates by £7.15-£5.15 respectively.

After those two increases, plus some consolidation to take it to 10.68 per cent, the weekly grade rates would be £144.25-£104.15, although overtime payments push earnings levels much higher.

If accepted in full, the offer would mean up to £427 in back pay for miners who worked through the strike, after deducting £275 already paid on account.

## Esso raises petrol price by 5p

BY DOMINIC LAWSON

ESSO is increasing petrol prices in the UK by 5p a gallon today, taking the official price of a gallon of four-star to a record 204.6p.

The move comes only a fortnight after Esso cut 4p off a gallon of petrol, to bring it back below the £2 barrier. Esso's rapid shifts in prices have confused its rivals and angered motorists' organisations, but it seems likely that the other leading petrol retailers will follow its lead.

Shell, which races neck-and-neck with Esso for leadership of the UK petrol market, would make no comment yesterday, but having suffered a bottom-line loss of £94m on its UK refining and marketing operations last year, Shell is likely to raise prices.

Similar arguments are likely to persuade other oil companies to follow the Esso initiative, although they may wait until the end of the weekend, in order to seize temporarily some business from Esso.

In recent months Esso and its rivals have blamed the volatility of UK petrol prices on fluctuations in the rate of exchange between the pound and the dollar, in which oil is traded internationally.

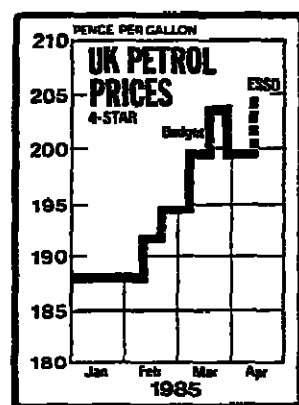
This time Esso blames the increase entirely on the strengthening of dollar petrol prices on the Rotterdam spot market. The sterling-dollar rate has not moved appreciably since the last UK petrol price move a month ago.

Esso said the cost of a tonne of

gasoline on the bulk cargo market had increased about \$20 since it cut prices in the UK a fortnight ago. Another oil company estimated that in sterling terms petrol on the spot market cost 4.5p more gallon than it did two weeks ago.

Esso's rivals were privately critical of the way it had first cut and then raised prices in such a short period. One oil company executive said: "We are losing credibility with the motorist. He must wonder what is going on."

The Automobile Association complained yesterday that "Britain's 18.3m motorists will find it hard to come to terms with how you see 'em, now you don't petrol price changes. It is little wonder that the



average motorist is becoming completely bewildered."

## TUC supports 'no strike' agreement at Hitachi

BY OUR LABOUR CORRESPONDENT

THE TRADES Union Congress (TUC), in what is seen as a key test case, is not supporting a demand by six of its affiliated unions that the electricians' union EETPU should scrap a single-union, "no strike" deal at a Hitachi TV plant in South Wales.

However, although the finding of the TUC disputes committee was welcomed by EETPU leaders yesterday, the committee has added important qualifications to the Hitachi deal which the electricians

will not like and which may cause local-level difficulties.

Six unions - the white-collar unions ASTMS, Apex and Tass, and the building, engineering and transport workers - took the electricians to the TUC's disputes procedures, used for settling inter-union differences, when the EETPU signed a deal with Hitachi at its Hirwaun plant giving it sole bargaining rights.

The union had signed such deals before, but none at sites where other unions were already present.

The EETPU, the disputes committee was told, had 716 of the 1,188 Hitachi employees in membership, with the rest spread around the other unions.

Some officials in both the EETPU and other unions are therefore seeing that finding of the committee as a precedent for further similar moves by the electricians and other unions.

Mr Eric Hammond, the union's general secretary, said the committee's findings "fully justify our agreement" and were a "clear recognition that the complaints

against us were ill judged and ill founded."

The confidential findings of the committee do not make that point overtly, but they clearly do not order the EETPU to abandon its deal and reconstruct a multi-union agreement.

The committee, however, does state that the EETPU should have complied with part of Principle 1 of the TUC's Bridlington procedures governing inter-union relations,

## STC arranges high pay package for non-executive post

BY MARTIN DICKSON

STANDARD TELEPHONES AND Cables is paying Dr Robb Wilmot, the non-executive chairman of its ICL subsidiary, £90,000 a year for about a week's work a month - and an additional £2,000 for every day he puts in on top of that.

An outline of the unusual deal was disclosed yesterday in STC's annual report, which also shows that Sir Kenneth Corfield, STC's chairman, had a 48 per cent pay rise in 1984, taking his remuneration from £201,000 to £297,000. The company's other directors also had substantial increases.

Dr Wilmot - who has a longstanding reputation as one of Britain's best paid executives - was managing director of ICL until the computer company was taken over by STC last August. He was appointed executive chairman after the merger, but gave up his executive responsibilities at the end of November, getting a golden handshake of £190,044.

Since then he has been working part-time for STC, where he is also a non-executive main board director, which gives him an additional annual fee of around £12,000. The company said yesterday that he was advising on general corporate strategy as well as ICL.

Under an agreement between STC and Wilmot Enterprises - a company owned jointly by Dr Wilmot and his wife - Dr Wilmot receives £8,666 a month for working a specified number of days.

STC would say only that that meant that Dr Wilmot - known for working very long hours - would be putting in "well over a normal working week a month." But the agreement is understood to specify just four days' work a month.

Under a second agreement, a fee of £2,000 is payable for every further day on which Dr Wilmot provides his services. STC declined to say how much it was paying under that provision.

The report also shows that on the merger Dr Wilmot exercised the right to options over 1.83m ICL shares, and then accepted STC's offer for them, which would have been worth about £1.5m.

The annual report shows that STC directors' total emoluments rose from £1.03m in 1983 to £2.62m last year - largely because of a £1m rise in pension contributions. The chairman apart, eight directors were paid between £105,000 and £140,000, whereas in 1983, the highest-paid received between £90,000 and £95,000.

## EBC to make deals in European stocks

BY DAVID LASCELLES, BANKING CORRESPONDENT

EUROPEAN Banking Company, the London-based consortium bank, is to begin making markets in 30 European stocks next Monday.

EBC's list includes four UK stocks, which means it will become the second bank after Robert Fleming to make markets in UK equities off the London Stock Exchange floor. Several other institutions, including the international dealerships recently established by London broking and jobbing firms, already make markets in foreign equities.

EBC will be dealing in shares of multinational financial and chemical companies from the UK, West Germany, the Netherlands and Belgium. Prices, which will be broadcast on the Reuters screen, will be quoted on a net basis in local currencies, but settlement will also be possible in sterling and dollars.

Mr Stanislas Yassukovich, EBC's

chief executive, said he foresaw the evolution of an international equities market and expected London to become "the Wall Street of Europe".

The venture marks a further fragmentation of the London stock market, but EBC has told the stock exchange that it will apply for membership when that becomes possible.

EBC expects to be able to offer clients a "screen-to-screen" dealing service when the facility is introduced by Reuters later this year. That would make the screen a direct channel of communication between EBC and its clients, rather than just a notice board of prices, and might foreshadow a U.S.-style NASDAQ dealing system.

EBC, which is owned by seven leading European banks, has three equity traders to handle the service, two of them formerly with jobbers Akroyd & Smithers.

## General Accident takes stake in motor repairs

BY ERIC SHORT

GENERAL ACCIDENT, one of Britain's largest motor insurers with over 1.25m motorists on its books, yesterday broke new ground for an insurance company by entering directly into the motor repair business.

GA has taken a 49 per cent stake in the motor repair business Auto Craft, based at Folkestone in Kent. That has been designated a General Accident Repair Centre and motorists insured with the group are being offered the opportunity of having their cars repaired at the group's own workshops.

GA has also linked up with Auto Craft's owner, Mr George Athey, to launch a motor salvage company - Auto Economics - based in Ashford, Kent, and in which GA has a 51 per cent equity holding.

Mr Tom Roberts, GA's general

manager (UK), described the company as one of Europe's most advanced vehicle parts reclamation plants.

Motor insurers in the UK are involved in a price war for business, and motor premiums increases are too few and too little to match the rising costs of claims. The move by GA is an attempt to contain the rise by encouraging motorists to accept the use of reclaimed parts, instead of new parts, when having their cars repaired after an accident.

GA will guarantee the parts salvaged from written-off cars processed by Auto Economics. Mr Athey and his team have studied closely the motor salvage operations in North America and continental Europe, particularly those in Sweden, before designing the operations used in Auto Economics.

## Civil servants warn of anger on wage claim

CIVIL SERVICE union leaders met Treasury officials in London to warn of growing anger and unrest about the £4-a-week or 4 per cent pay offer to 500,000 white-collar civil servants, in spite of the narrow vote against a one-day strike by the biggest union.

The ballot vote in the Civil and Public Services Association signalled the collapse of a widespread campaign of industrial action, but the Inland Revenue Staffs Federation warned that it was still considering an overtime ban and withdrawal of co-operation, which would affect computerisation of the pay-as-you-earn system.

THE FEDERATION of London Clearing Bank Employers refused to increase its "final" 5.5 per cent offer to 160,000 clerical staff, but told the Banking, Insurance and Finance Union (BIFU) that it was prepared to hold further talks at the Advisory, Conciliation and Arbitration Service.

Bifu had sought the meeting after its members voted by 29,181 to 12,245 to reject the offer.

A CAMPAIGN to oppose the planned shutdown of oil refining at BP's Llandarcy plant, near Swansea, Wales, with the loss of 750 jobs, was launched by Transport and General Workers' Union leaders in Cardiff.

Mr George Wright, the union's

secretary in Wales, warned that a "unique industrial action" possibly on an international scale, would be taken if the board refused to meet a delegation from the union.

ABOUT 42,000 employees of British Shipbuilders (BS) were yesterday offered a pay rise worth some 3.2 per cent on basic rates, plus 1 per cent to reduce anomalies. Union leaders rejected the package.

Further negotiations are scheduled for later this month, but the unions want BS to confine the talks to pay and to drop demands for improved productivity.

THE GOVERNMENT proposes to strengthen the police complaints procedure in Northern Ireland along lines operating in England and Wales.

A consultative paper suggests that the Secretary of State for Northern Ireland should have power to order an investigation in a matter of public interest, even though no formal complaint had been received.

LONDON Regional Transport (LRT) is planning to hand over two of its bus routes to private operators. The move comes after LRT put out 13 of its loss-making bus routes to competitive tender for the first time.

Six of the 13 routes have been won back by LRT's own subsidiary, London Buses.



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## UK NEWS

## Limited teletex system given delayed launch

BY JASON CRISP

BRITAIN'S delayed teletex service, which is like a very fast and high-quality telex, was finally launched yesterday. West Germany and Scandinavia already have teletex services, but it will be some time before messages can be sent between countries.

At least 10 companies including British Telecom, Ferranti, Siemens, Olivetti and Plessey are selling teletex terminals in the UK. The terminals come in a variety of forms but are usually connected to a word processor and cost an additional £3,000.

Teletex is an internationally agreed standard which allows different types of electronic equipment such as personal computers

and word processors to communicate with each other. Messages between terminals are sent 30 times faster than telex and are of better quality with upper and lower-case characters.

Ambitious plans for the widespread introduction of teletex have slipped considerably because of technical difficulties. There are about 10,000 teletex terminals in West Germany, one of the first countries to start using the system. France was scheduled to start its service yesterday but has postponed it until next month.

British Telecom estimates that there will be 2,500 teletex terminals in use in Britain this year, rising to

30,000 by 1990 compared with over 90,000 telex terminals.

There are a number of doubts about whether teletex will be widely accepted. The U.S. has shown little interest and the service faces competition from electronic mail-box services, and facsimile machines that reproduce complete copies of a page including diagrams and letter headings.

The telephone authorities also have an ambivalent attitude to teletex as it might deprive them of telex revenues.

The first international teletex connections with Britain are likely to be with France in the latter half of this year, followed by Canada and the Netherlands.

## Insurance claims for theft rise 16% to record £320m

BY JAMES McDONALD

THEFT CLAIMS cost members of the British Insurance Association (BIA) a record £320.4m last year, with the total exceeding £300m for the first time.

The 1984 figure was 16.3 per cent higher than in 1983 and was more than treble the level of £94.5m five years ago.

Claims for household thefts accounted for nearly two thirds of the total in value terms. At £201.1m, they were 17.5 per cent higher than in 1983.

There were also unprecedented losses in the commercial sector, with claims rising by 18.5 per cent to £83.5m.

"It is of great concern that insurance companies report more of these cases being accompanied by

violence, with inevitably distressing effects," Mr John Simpson, chairman of the BIA's crime prevention panel said.

In the household sector there was a steep rise in the number of theft claims, with an average of more than 1,900 a day.

"Opportunistic thieves work on the principle that everyone has something worth stealing and they attack all types of property in all sorts of neighbourhoods," Mr Simpson said.

Many insurance companies had to increase premiums and the reasons were clear in the figures, he added. "But our role is limited to providing financial compensation at a price that reflects the losses that arise."

	THEFT CLAIMS		
	1983 £m	1984 £m	Percentage increase
Household	171.2	201.1	17.5
Commercial	53.6	83.5	18.5
All risks	32.6	55.6	8.2
Goods in transit	9.1	9.6	4.5
Money	9.2	10.7	16.3
Total	275.8	320.4	16.3

The figures do not include uninsured losses, losses insured outside the British Insurance Association or those covered under motor policies. Also excluded are losses under marine policies, which account for substantial part of goods in transit business.

## London's status grows as the international banking capital

DAVID LASCELLES, banking correspondent, reports on the arrival in London of a Japanese bank, joining the 470 foreign banks in the City.

LONDON'S POSITION as a leading financial centre continues to grow with the influx of foreign banks. There are more than 470 in the City of London, making it by far the densest concentration of banking talent and capacity in the world.

But since all but one of the world's 100 largest banks are represented in the "Square Mile," the newer arrivals tend to be more modest in size; many are only regional banks in their own countries.

Indeed, the question arises why some of them even attempt to establish themselves in the London market, and how they can hope to make any money, given the size of the competition. Only a few ever leave.

Profitability is not the only criterion, however. The status of London is now such that most banks with international ambitions feel they have to be represented there, to keep an eye on the market and to be able to offer their big corporate customers an international service.

Such reasons lie behind the arrival of London's latest newcomer, the Iyo Bank, a regional Japanese bank based on the island of Shikoku, the smallest of the four main islands in the Japanese archipelago. Iyo Bank has taken half a floor of a newly refurbished prime office block and is opening a three-person representative office.

This is Iyo's first venture abroad. It has assets of about \$8.5bn and earned \$22m after tax in 1984, mak-

America, makes the U.S. a popular destination for Japanese banks. Mr Masuda said Iyo wanted to come to London first because it was "the leading financial centre." A move to the U.S. would come later.

Since Iyo can only start as a representative office rather than a full branch, it will not be able to write loan business in the newly opened market for Euroyen bonds and loans, which is clearly a disadvantage, which Mr Masuda regrets. He says his corporate customers in Shikoku are keenly interested in raising money on the Euromarkets.

As well as indicating the type of foreign bank moving into London, Iyo's arrival highlights another trend: the rapidly growing presence of second-tier Japanese banks in London.

At least three are expected to open this year, bringing the total to around 40. That is still far behind the U.S. presence of 72, but well ahead of the French, who are third with around 20.

The gradual liberalisation of the Japanese financial services industry and the intensity of competition on the domestic banking market are expected to fuel this trend (at the moment the Japanese Ministry of Finance strictly limits the number of branches Japanese banks may open overseas). Some people even speak of the Japanese banks' achieving in other industries what their other industries have done.

## Labour attacks policy for jobs

BY PHILIP BASSETT, LABOUR CORRESPONDENT

LABOUR PARTY leaders believe that the Government's much-criticised White Paper (policy document) on employment has shifted the political debate to ground much more favourable to Labour, according to a confidential policy paper attacking the Government's document in scathing terms.

The internal Labour paper, to be published shortly, strikes a new note of confidence for Labour, based on the belief that the effect of the Government's new labour market emphasis has been to expose its own political and economic philosophies.

The paper says that the Government's document which was published last month, "expresses the shift in the Government's approach from a crude reliance on macro-economic deflation to more explicit and direct labour-market intervention."

Assessing the White Paper as the most concise and revealing statement so far of the Government's economic philosophy, the Labour Party's document claims it is a clear change of direction, forced upon the Government because "its policies

have clearly failed in their declared aim of greater efficiency and competitiveness."

It says the rationale behind the Government's increasing emphasis on labour-market flexibility is clear: "If markets do not work according to the prescriptions of monetarist theory - in other words, if wages are not kept down by unemployment - then they must be made to emulate the theory."

The thrust of Labour's paper is the realisation that the party might be able successfully to seek electoral advantage from the White Paper, whose sole merit might be that "by assembling all the Government's ideas in one place, it reveals their intellectual poverty."

Labour Herald, the weekly newspaper of the party's hard left, today makes a bitter attack on Mr Neil Kinnock, the Labour leader, accusing him of a "disgraceful failure of socialist leadership."

It announces the start of a campaign to challenge the policies of the party leadership and to ensure that Labour enters the next election campaign with firm left-wing commitments.

## Date set for appeal by Lloyd's underwriter

BY JOHN MOORE, CITY CORRESPONDENT

THE FIRST public hearings of an appeal made by a Lloyd's underwriter against proposed disciplinary proceedings taken by the Lloyd's insurance authorities are set to take place on May 7.

Mr Ian Fosgate, the former star underwriter of Lloyd's insurance syndicates under the management of Alexander Howden, has requested that the hearings be held in public. He is the first underwriter at Lloyd's to use the full extent of the appeals mechanism within the Lloyd's insurance market to defend his case.

Disciplinary proceedings were started against Mr Fosgate by the Lloyd's authorities after allegations made against him and four other former executives of Howden by Alexander & Alexander Services, Howden's U.S. owners. The allega-

tions were that they had misappropriated \$55m funds from Lloyd's insurance syndicates under Howden's management and from other Howden insurance interests.

Mr Fosgate's appeal will be heard by Lord Wilberforce.

On the same day, other disciplinary hearings are due to be heard in public. Mr John Wallrock, the former chairman of Minet Holdings, a large insurance broker with extensive Lloyd's interests, has asked that proceedings started against him by the Lloyd's authorities should be also held in public.

Mr Wallrock is defending allegations launched against him by the authorities of Lloyd's that he participated in secret deals carried out by former Minet underwriters which led to the misappropriation of members of Lloyd's funds.

## Failure of fuel card causes heavy losses

By Kenneth Gooding

THE COLLAPSE of Charge Card Services (CCS), the company responsible for the Motor Agents' Association's fuel card scheme, cost the association £128,981.

CCS went into voluntary liquidation in January after nearly two years in operation. Initial estimates suggest petrol retailers were owed about £2.6m.

In the association's annual report Mr David Gent, the director general, said while the financial loss to the association was serious enough, "the damage to the association's reputation in the eyes of so many members was more important. Our first priority is to do all we can to help and advise members who have lost money, and second is to regain members' confidence."

A committee of inquiry into CCS, in which the association was a one-third shareholder, has been set up. "It is vitally important that the lessons which need to be learnt are clearly identified and acted upon," Mr Gent said.

## £20m naval contract won by BAe

By Bridget Bloom

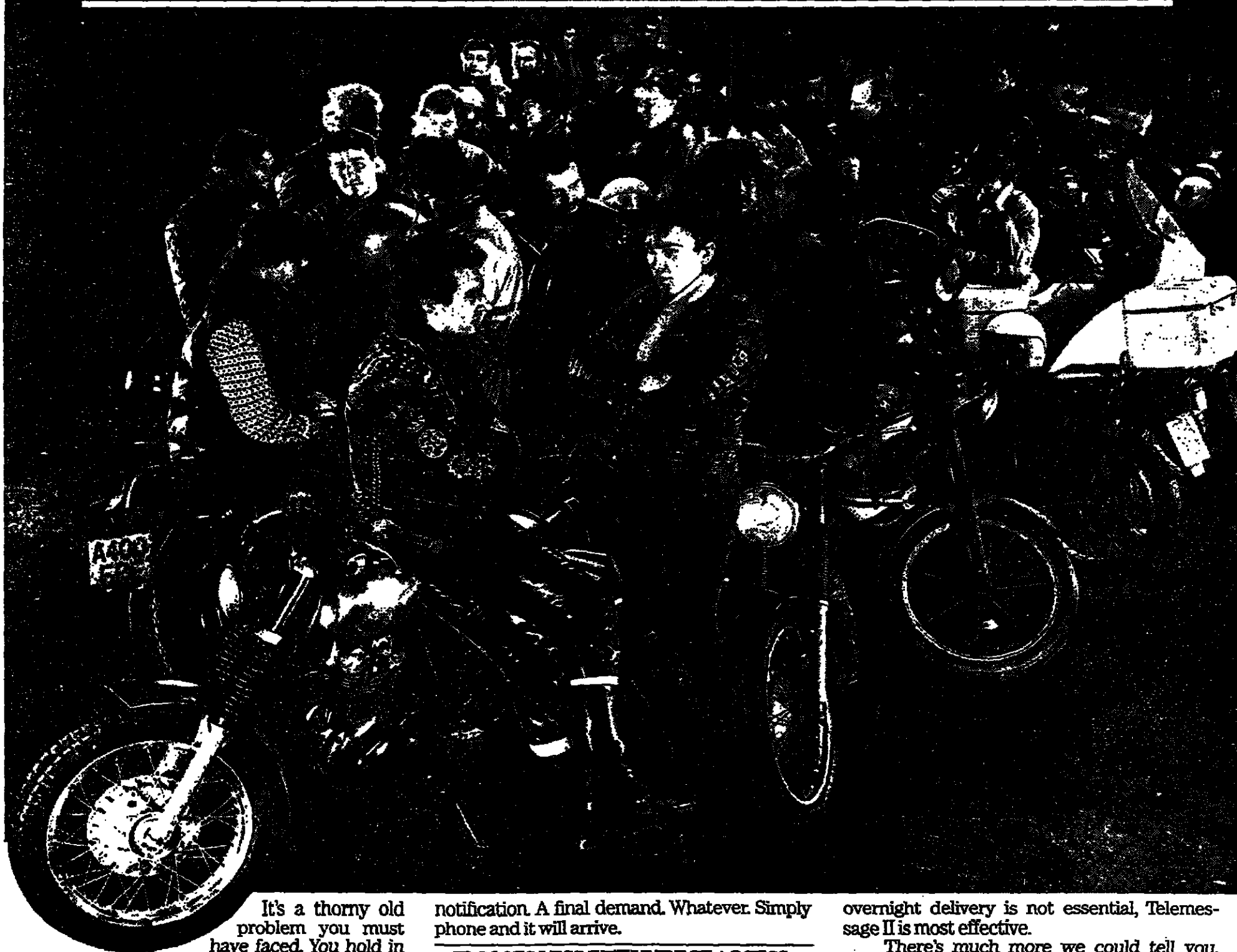
THE BRACKNELL division of British Aerospace (BAe) Dynamics Group has won a contract from the Ministry of Defence for the first wholly automated digital gunfire control system to be fitted in Royal Navy warships.

The contract, said to be worth £20m over the next few years, is to supply systems for the Vickers 4.5in naval gun. The gun is to be fitted to the latest batch of Type 22 frigates, as well as to the new Type 23 warship.

The guns are being fitted as a result of the lessons learned during the Falklands war in 1982, when the lack of such weapons proved a disadvantage to British warships. BAe was in competition with the Ferranti company for the contract.

BAe's Sea Archer gunfire control system involves a remotely controlled mast-mounted electro-optical sight which is equipped with a thermal imaging device. An important feature of the system is said to be the facility for automatic tracking of targets in poor weather and sea conditions.

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The Chase Partnership at work with Rank Xerox in London in front of the new 10/20 copier. Shown from left to right: Michael Dunsmore, UK Electronic Banking; Mr. Garry Thomas, Director, Tax Treasury and Accounting, Rank Xerox; Mr. Vaughn Richter, Senior Treasury Dealer, Rank Xerox; Mr. Reg Sellers, Group Treasurer, Rank Xerox; Chase's Christopher Rocker, Carol Moore, UK Electronics Division.

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## TECHNOLOGY

ACCURATE MEASUREMENT CUTS COSTS, IMPROVES QUALITY

## Shoemakers adapt to a modern last

BY GEOFFREY CHARLISH

THE Department of Trade and Industry believes there is a direct connection between good measurement and product quality. Apart from that, notable savings can be made in materials.

So it is now about half way through a programme aimed at improving industrial measurement techniques in traditional industries reluctant to embrace new technology.

There have already been initiatives in the woodworking, foundry, textile colouring and process machinery industries. More recently, the shoe industry was tackled through the Shoe and Allied Trades Association, Satra, of Kettering.

The UK industry has sales exceeding £700m annually, representing 125m pairs of shoes and the employment of more than 50,000 people in several hundred companies. But foreign competition has forced the industry to cut costs and improve quality.

Makers of leather shoes have a particular problem. Their raw material is an animal skin of variable size and quality, so two questions arise: what area of leather has the tanner supplied (as opposed to what he says he has supplied); and how many pairs of shoes can be cut from a batch of skins?

Little science had been applied to either measurement. Incoming leather was assessed by placing transparent plastic grid sheets on the skins and counting squares, while the utilisation of the area was very much in the hands of the cutters. They use a selection of "knives" (rather like pastry cutters) and place them to make best use of the skin. There is an allowance for waste which has to be agreed.

A programme at Satra, 100



Once leather area was measured with a plastic grid; now an electronic scanner gives answers correct to 0.1 square foot

per cent funded by DTI to the tune of £43,600, resulted in Satrasum, which uses two new instruments.

The first developed by Bramley Tanning Machinery of Leeds and GSM Controls, Huddersfield, is called Tablescan. Parallel bars down the long sides of a 10 x 5 ft glass table support the two ends of a 5 ft measuring bar housing fluorescent tubes and an array of

photodiodes. As the bar slides on the bars and is swept across the skin, the diodes register reflected light and a microprocessor calculates the area to 0.1 sq ft.

The second unit, Patternscon, uses similar methods and is based on a Commodore microcomputer and Satra components in the flat, measures their area (to 0.1 per cent), optimises their interlocking for best

leather utilisation and instantly compares the total area of hides to be used with the number of shoes required.

The program calculates an exact cutter's allowance balanced for leather quality and size requirements.

Trials at five companies including Lotus Shoes, and Church and Company have shown that, with the cutters adhering to the new standards, waste can be

reduced by up to 10 per cent and rejects due to skimmed cutting sharply reduced. The average annual saving per company was £33,000. The system, available from Satra, costs £9,000.

Before another DTI exercise at Sarginson Brothers of Coventry, aluminium foundries, the company had found it could not meet its customers' increasingly rigorous dimensional requirements simply because its measurement facilities were not making the grade.

In this case Istel (formerly British Leyland Technology) was brought in, with long experience in motor industry metrology. Among their findings was that, in measuring dies, patterns and castings, some rather traditional equipment with no calibration certificates was in use, invalidating the results.

Wall thicknesses in castings like engine manifolds were becoming more and more important, because excess metal meant less profit and produced excess weight that customers would not tolerate.

One outcome was the purchase of two Sheffielder coordinate measuring machines, which allowed proper quality audits to take place, with measurements that were less dependent on operator skill.

In a somewhat "higher tech" area, Thomas Broadbent of Huddersfield, which makes centrifuges for the separation of liquid/solid mixtures solved a problem of particle size measure by using a new laser particle sizer from Malvern Instruments.

More details from the DTI MS&S Secretariat, Room 244, Ashdown House, 123 Victoria Street, London SW1E 6BB.

## INTERFERON ROW

## U.S. giants squabble over drug patent

BY STEPHANIE YANCHINSKI

A SIMMERING disagreement between two pharmaceutical giants over an important patent in biotechnology has flared into open dispute.

Hoffman-LaRoche, the Swiss-based drug company, and the American firm Schering Plough are each claiming the commercial rights to a promising anticancer agent, alpha-2 interferon.

Last month both issued statements staking their claim to this lucrative drug which may eventually be worth many millions of pounds.

Their battle threatens the future of at least one top biotechnology firm, Biogen, which pioneered the development of alpha interferon in the late 1970s and while Biogen says it is not involved in the dispute, the company recently ran into financial difficulties, and is looking to revenues from alpha-2 interferon to help bail it out.

Alpha interferon is one of three main groups of this chemical. First discovered in Britain, they are naturally produced by the body's immune system to fight disease.

They occur only in minute amounts, but the advent of genetic engineering provided scientists with large quantities of highly purified material to study and to test in human patients.

Genetic engineering involves transferring genes from human cells into bacteria or yeasts. Under the new genetic instructions these simple microbes will manufacture human proteins. In large fermenters, where conditions are ideal, the microbes rapidly multiply and manufacture vast quantities of human hormones and enzymes once virtually unobtainable.

Alpha interferon was the first of the interferon family to be cloned, as the process is called, by Professor Charles Weissmann at the University of Zurich under contract to Biogen. Schering Plough acquired the rights to Weissmann's work in 1979 from Biogen and came up with a commercial product, Intron-A.

At about the same time Hoffmann-LaRoche began work on its own gene-spliced product, Roferon-A. This was developed in the San Francisco labora-

tories of Genentech. The current tug-of-war started last August, when Biogen announced that the European Patent Office had granted a product patent for Intron-A in Europe. But Roche and Genentech declared that Biogen's interferon was only a precursor, not "nature" interferon.

Hoffmann-LaRoche waited, then countered on March 5 this year. It won approval from the U.S. Patent Office for a process patent for manufacturing human alpha interferon. This, the company believed, allowed it to exclude others from "making, using or selling" high purity human alpha interferons "no matter how they are made."

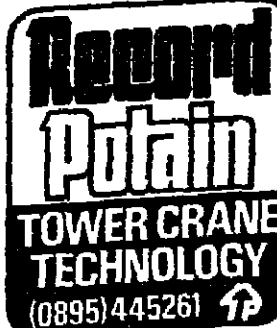
Schering Plough, in its turn, issued a statement two days later saying that patent did not bar "the development of sale of Intron A because it falls outside the claims of the Roche patent." Schering and Biogen claim that the Roche patent covers only alpha interferons extracted from human cells, and not the genetically engineered type.

This war of words is a preliminary skirmish, for both companies have applied for much more important patents covering the products themselves, which could settle the issue. These still await approval.

Both companies are well along in clinical trials. Biogen's Press spokesman and vice president Peter Feinstein says the company has tested Intron A in over 4,000 patients.

For Genentech, the outcome of the dispute is not so crucial. Last year the company earned a net income of over \$2m, partly from sales of Humulin, the first human product of genetic engineering on the market. Sales of Humulin, marketed by Eli Lilly, grew phenomenally last year in the United States.

Biogen, on the other hand, recorded a loss at year's end of around \$13m, and the company is still looking for a commercial winner from genetic engineering. Peter Feinstein admits: "Alpha interferon is important to us. When the two elephants go to war we risk being trampled to death."



## Adhesives

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Many uses are foreseen in the automotive, furniture and packaging industries and several UK car makers are assessing the system. More on 0827 67121.

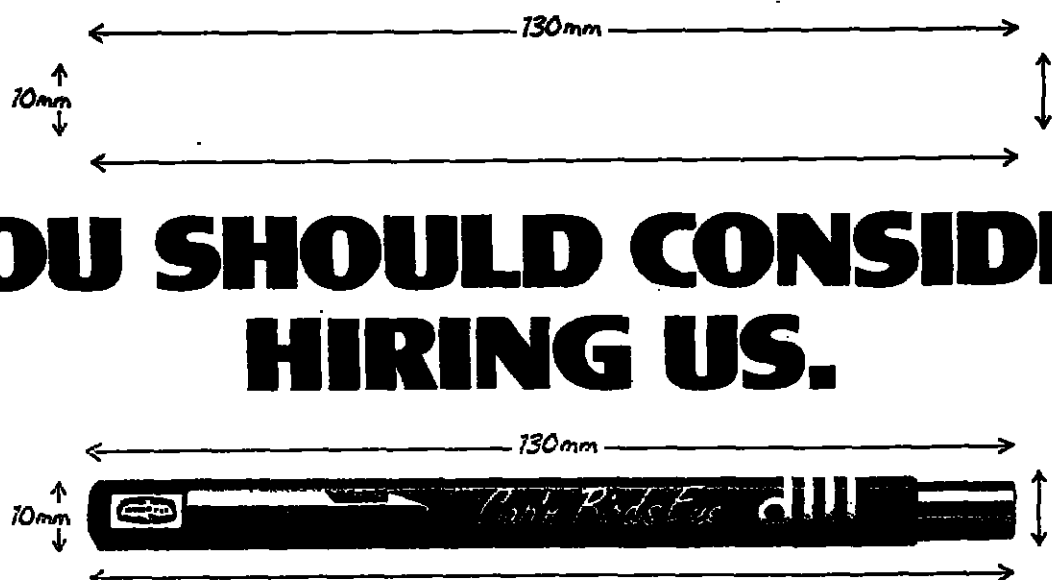
## Materials

## Pact to develop aero metal

SUMITOMO CHEMICAL Corporation of Japan this week signed an agreement with Arco Corporation for the joint development of a new, light and hard metal suitable for use in aero engines and fuselages.

The arrangement will run for five years and is aimed at developing a fibre-reinforced metal (frem) based on alumina fibre which Sumitomo commercialised two years ago. The fibre is heat-proof and its rigidity is little affected by temperatures up to 1,250 degrees Celsius. Arco has already successfully produced frem based on silicon carbide and boron fibre.

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(Incorporated in Delaware)

12% Notes Due April 15, 1989

NOTICE IS HEREBY GIVEN that the Fiscal Agency Agreement dated as of October 15, 1984 between General Foods Credit Corporation (the "Company"), as issuer, and Morgan Guaranty Trust Company of New York, Fiscal Agent, relating to U.S. \$80,000,000 aggregate principal amount of 12% Notes Due April 15, 1989 (the "Notes") issued by the Company in the form of a temporary global security in bearer form, without coupons, dated October 24, 1984 (the "Global Security"), and the Global Security have been amended to permit beneficial owners of the Global Security who certify to their status as non-United States persons as provided therein to receive payment of interest falling due on April 15, 1985 or any other interest payment date occurring prior to the date scheduled for exchange of definitive Notes for the Global Security (the "Exchange Date"). The Exchange Date will be May 9, 1985.

For further information regarding this amendment, contact Morgan Guaranty Trust Company of New York, principal paying agent for the Notes, at 30 West Court, London, EC2R 7AE England.

Dated: April 8, 1985

مكتبة ابن أبي





## Battle of Brighton builds up steam

In a story spanning decades of indecision, the latest chapter began two years ago when British Rail, East Sussex county council and Brighton borough council—joint owners of the site—promoted a development competition. MEPC, which has had its eyes on the site for the best part of 10 years, and Chesterfield emerged as the front-runners.

While Roger Squire at MEPC admits that Brighton "appears to prefer" Chesterfield's plan he emphasises BR's continuing support for the MEPC proposals: "If our scheme is refused, we are prepared to go to appeal with the full support of BR behind us. If we win that, we accept that the local council's part-ownership of the site could cause problems. We will worry about that, however, after we win the planning fight."

## Dominant Hammerson

● **Abercorn Properties**, part of Charter Consolidated, has sold a four-acre development site in Ashford, Kent, to Town and City Properties for over £5m. The site assembled by Abercorn has planning permission for 150,000 sq ft of retail floorspace. Healey and Baker and Hillier Parker are letting agents. Development starts in June.

## Business park for Blue Circle

## Big increase

**in London off**

## Office take-up

## Victoria perks up as space dwindles

● Clayform Properties has merged with Russell Management in advance of its debut on the USM, timed for April

● London & Metropolitan Estates has let its 15,200 sq ft Abinger House office building at Dorking to Cleanaway at an initial rent of £165,000 a year and the investment has been sold to Australian Mutual Provident Society for around £3m. Hoddell Stotesbury acted for the developers in the sale and Howell Brooks represented AMP. Letting agents were Richard Ellis, Bulmer Forsyth and Shearer Harris.

## Big increase in London office take-up

of the capital's office markets. Despite the year-end hiccup, however, there is now plenty of direct evidence that the improving trend has resumed, with tenant concessions becoming less substantial and rental growth reappearing.


The CLOR report calculates that 10.4m sq ft of office space was taken up by occupiers

According to CLOR, the number of new 10,000 sq ft-plus schemes started in the central London market fell back from 53 (3.2m sq ft) in the first half of the year to 39 (1.5m sq ft) in the second half. The 53 per cent reduction represented the largest drop recorded since

● National Girobank has signed a funding agreement with Wigan Metropolitan borough council for a £12m redevelopment in the town centre. It is being carried out by the council's development partners, Northern England Development Associates and CIN Properties.

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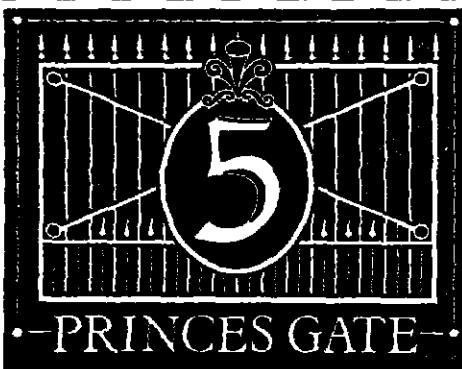
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Mr. Guy P. C. Kravenbrink has been  
appointed chairman of WILLIAM  
DAWSON (HOLDINGS) and as  
chairman of its 50 per cent associate,  
Surridge Dawson (Holdings).  
Mr. Dennis H. Baker has been  
appointed chairman of William  
Dawson and Mr. William  
Hall chief executive of William  
Dawson. Surridge Dawson has been  
appointed chairman of Surridge Dawson.  
Mr. Kravenbrink remains on the  
William Dawson board as a non-executive director.

Mr. Ray Harwood has been  
appointed divisional director of  
ALFRED McALPINE PROPERTIES.  
He has also been  
appointed to the executive committee  
of the board of Alfred  
McAlpine.  
Alfred McAlpine Properties is the  
principal company controlling  
the group's property activities,  
whose main subsidiaries are  
Whyatt Securities, Whyatt Properties,  
Whyatt Developments

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## APPOINTMENTS

# Vice-chairman of British Rail

Mr Geoffrey Myers has been  
appointed vice-chairman of the  
BRITISH RAILWAYS BOARD.  
He has been director of strategic  
studies at BR and one of two  
joint managing directors. Among  
his previous posts were those of  
divisional manager at Sheffield  
and later general manager of  
Eastern Region.

Mr Douglas C. Stuart, financial  
director, has been appointed  
managing director of the LEIGH  
INSTRUMENTS (UK) group following  
the retirement of Mr  
Comandore C. E. Brown.

The Marquess of Hartington  
has been appointed to the  
board of DEVONSHIRE ARMS  
(BOLTON ABBEY). This company  
manages the Yorkshire  
hotel property belonging to the  
trustees of the Chatsworth  
Settlement.

MOTHERWELL BRIDGE  
TACOL has appointed Mr John  
Stevenson and Mr Brian Jones to  
the board.

Mr Paul Blundell becomes  
group managing director of  
MERLIN PROPERTIES from May  
1. He takes over from Mr  
Michael Doherty who is leaving  
to pursue a new business venture.  
Mr Blundell is currently  
managing director of Merlin Pro-  
perties (Processing).

Mr Rodney Spencer has been  
appointed chairman of the TYP-  
TON & COSELEY BUILDING  
SOCIETY. He succeeds Mr John  
A. Parker who will continue to  
serve as a director. Mr Spencer  
is a partner in Clement Keys &  
Co. and has been vice-chairman  
of the Tipton & Coseley for the  
past two years.

Mr Rod Barnes has been  
appointed operations director of  
HANSON TRANSPORT, Hud-  
dersfield.

Mr Guy P. C. Kravenbrink has  
retired as chairman of WILLIAM  
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and Hopson Securities. Mr Har-  
wood remains managing director  
of these companies.

Simon Engineering has sold  
a subsidiary, SIMON-VICARS,  
which makes biscuit and con-  
fectionery machinery. The new  
owners are a management team  
led by the present chairman of  
the company, Mr A. J. Lomas,  
and the managing director, Mr  
J. V. Carr.

Mr Gilsbert Jaap Rijkbeek  
has become general manager of  
THE BRADFORD EXCHANGE.

Mr V. P. Emmerson, general  
manager of Marthey Electronics,  
has been appointed to the board  
of its parent company  
MATTHEY PRINTED PRO-  
DUCTS, part of the Johnson  
Matthey Group.

CHARNOS has appointed Mr  
T. H. Hutton as executive  
director. He was finance director  
of the GEC's Express Lift Co.

EUROFI (UK) has opened  
an office at Leeds where Mr  
Trevor Nutall becomes director,  
northern region. He was director  
of the Yorkshire and Humbers-  
ide Development Association.  
Mr Terry Goddard has been  
appointed associate director.

Mr Nigel Bussy has been  
appointed merchandising director  
of POSTAL CENTRES  
(INTERNATIONAL), part  
of the Taylor Harrison Group. He  
was marketing manager of  
Servovarm Central Heating.

Sir Russell Fairgrieve has  
joined the board of ABERDEEN  
CONSTRUCTION GROUP as a  
non-executive director. Sir  
Russell was an under secretary  
of state for Scotland. He is  
currently a director of William  
Baird and Co. Baine Davies (Scot-  
land), and a consultant to  
Saatchi and Saatchi.

McCORQUODALE has estab-  
lished three new companies:  
McCorquodale Security Products,  
McCorquodale Commercial Pro-  
ducts, and McCorquodale Pub-  
lishers Products.

Mr E. H. Sharp has been  
appointed deputy chairman of  
DEVITT GROUP and Mr J. M.  
Borwell has been appointed  
chief executive in succession to  
Mr P. R. Lawrence who remains  
chairman.

CELESTION INTERNATIONAL has  
appointed three new directors: Mr G. Bank, Mr  
E. W. Form and Mr R. L. Poel.

Mr David Ives has joined the  
board of HILL SAMUEL PEN-  
SIONS INVESTMENT MANAGE-  
MENT. He was formerly a  
director of Lazard Securities.

ALFRED DUNHILL, a sub-  
sidiary of Dunhill Holdings, has  
appointed Mr Alan Culling to the  
new position of marketing direc-  
tor, with overall responsibility  
for the division's public rela-  
tions, advertising and marketing  
activities. He was a vice-presi-  
dent with Young & Rubicam in  
New York.

Following the annual meeting  
on May 23, Mr William Jerome  
will retire as chairman of S.  
JEROME & SONS (HOLDINGS)  
and will be succeeded by Mr  
Alan Jerome, currently deputy  
chairman. Mr William Jerome  
will remain on the board in an  
executive capacity.

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## Contracts & Tenders

# REPUBLIQUE ALGERIENNE DEMOCRATIQUE ET POPULAIRE

(Algerian Popular Democratic Republic)

MINISTRE DE L'ENERGIE ET DES INDUSTRIES PETROCHIMIQUES  
(Ministry for Energy and Petrochemical Industries)

ENTREPRISE NATIONALE DES TRAVAUX AUX Puits  
(National Oil Exploration Company)

NOTICE OF NATIONAL CALL FOR TENDERS

NUMBER 1144/11/MEC/

The National Oil Exploration Company is launching a National and International open Call for  
Tenders for the supply of the following:

- Lot no. 1 spare parts for engine DEUTZ—B.A. 6M/816
- Lot no. 2 spare parts for engine DEUTZ—B.A. 12M/816

Tenderers interested in this Call for Tenders may obtain the specifications for the sum of  
400,000 Algerian dinars from the following address—

Entreprise Nationale des Travaux aux Puits  
16 ROUTE DE MEFTAH, OUED-SMAR, EL HARRACH, ALGIERS, ALGERIA.

Direction des Approvisionnements (Supplies Division)—with effect from the date on which  
this notice is published.

Offers, of which five (05) copies should be prepared, must be sent in a double-sealed envelope,  
by registered mail, to the secretariat de la Direction Approvisionnement [Secretariat Supplies  
Division] at the above address.

The outer envelope should not bear any mark that might identify the tenderer or any heading,  
and read "Appel à la concurrence internationale numéro 1144/11—confidential—A ne pas ouvrir."  
[International Open Call for Tenders number 1144/11—confidential—Do not open].

Tenders must be received 45 days at the latest from the date on which this notice is published.  
Selection will be made within 180 days of the closing date of this Call for Tender.

## Company Notices

**Notice of Redemption**  
**METAL S.A. (formerly LE NICKEL)**  
DOES 1971-1985  
Holders of the above mentioned bonds  
are hereby informed that the annual  
redemption of the bonds of DOLLARS  
2,400,000—  
has been effected by  
drawing by lot in the presence of  
a notary public and bear the following  
results: 150,000 bonds of DOLLARS  
2,400,000—  
have been redeemed.  
The bonds which are to be redeemed at par  
and after 15th May 1985 with all  
unredeemed coupons attached  
shall be presented to the notary public  
at the following address:  
The principal amount of bonds out-  
standing is DOLLARS 2,250,000—  
Finally, it is recalled that the follow-  
ing bonds have been redeemed by lot in  
the presence of a notary public and bear  
the following results: 150,000 bonds of  
DOLLARS 2,400,000—  
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## THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

WHEN, in 1980, Dr Mario Schimberni became the president of Montedison, Italy's giant chemicals, health care and energy group, the Milan-based company was a byword for the political, industrial and management problems of Italian heavy industry. Montedison, as the Harvard Business School put it in a case study last year, was a "financial disaster." With the exception of a tiny 1979 profit, the group has been a chronic and large-scale loss-maker; in the last ten years its losses have totalled L3,289bn (\$1.6bn at current exchange rates).

Absolutely everything which could be wrong with Italy's second biggest private sector employer was wrong. The company was manipulated by political parties in the dark days of the 1970s; it was forced to make uneconomic investments and acquisitions in fields as far flung as banks and newspapers; it faced an impasse with trade unions; it was hit by a slump in the world chemicals industry; it was haemorrhaging financially with a nearly fatal debt burden and it lacked any semblance of a coherent development strategy.

The change which Schimberni and his team of Italian and foreign top executives has wrought at Montedison is so striking that the company must surely now rank as one of the key turnaround stories of Italian post-war corporate history, along with other major turnarounds such as Fiat and Olivetti.

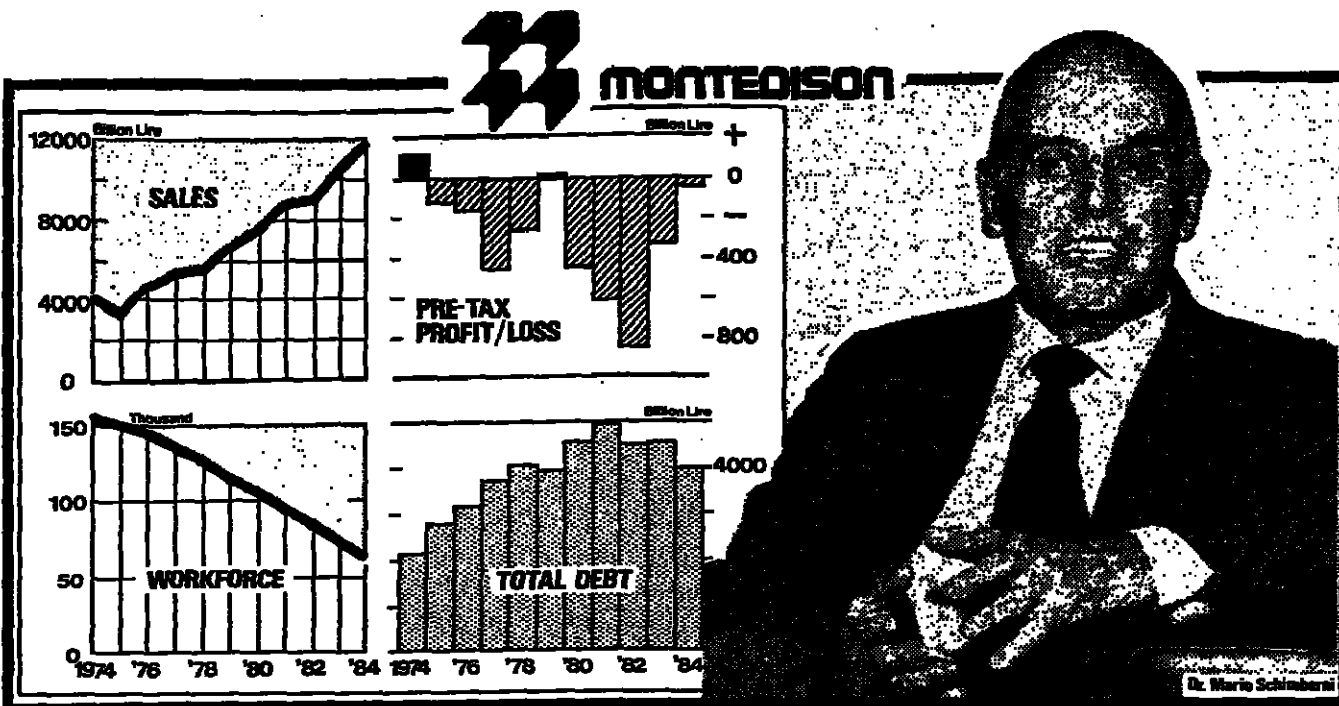
In the view of Schimberni, who has more than anyone else changed Montedison from a politically active and poorly organised loss-maker into a politically neutral and profit-orientated corporation, the "fundamental" first step was to liberate his company from a 17.5 per cent government stake held by the IRI and ENI state holding groups. The IRI-ENI interest, although a minority stake, meant political interference and effective majority control of decision-making. "At a time when we needed to restructure businesses and achieve a professional management structure, there were too many social-political interests at play," Schimberni recalls. Between 1968 and 1980, for example, there were no fewer than six different Montedison chief executives.

Schimberni is too polite to speak of the Byzantine escapades inside Montedison during the chairmanship of his predecessor, Dr Eugenio Cefis, who ran the company, not from its headquarters in Milan, but from a palazzo formerly belonging to the Visconti family on the other side of the city.

## Montedison

## Putting wrongs to right

Alan Friedman explains Mario Schimberni's strategy for the Italian industrial group



In June 1981, one year after Schimberni took over as president, he negotiated a vital private buy-out of the government stake. This led to an industry rationalisation involving the sale to ENI of most of Montedison's commodity petrochemical plants, which took the company out of ethylene and polyethylene production. The result was that ENI became the Italian leader in those areas and Montedison became the lead in polypropylene.

Howard Harris, Montedison's vice-president for strategy, was a turnaround specialist recruited in 1982 from the United States. "In the past," says Harris, "Montedison was viewed by the politicians as a major source of economic power and chose to view itself in those terms."

Harris says that Schimberni "was absolutely visceral in his determination to keep out political influence." Once the state share had been sold to a consortium of private sector establishments led by such as Agnelli, Pirelli, Benetton, Orlandi and Mediobanca, the merchant bank, "we had a free hand to reorganise the group's product lines, sell off loss-

makers and change the management."

A key move was to recruit new top management and to reduce the group's overblown workforce, which in 1980 numbered 105,532 and is now 63,000. The dismissal of thousands of workers, particularly in the chemical sector, was a difficult task and led to confrontation with unions and politicians. Schimberni, meanwhile, gave Harris the go-ahead to conduct a sweeping strategy review and by early 1982 had created a new structure consisting of seven autonomous operating companies and Montedison as a holding company.

Schimberni says his objectives in those early days were the following: to establish a clear strategy, pick the right executives and pick them "regardless of nationality," to focus on profit "rather than political interests," and to restructure the group both industrially and financially. That, according to Schimberni, meant "flexibility and disinvestment from unprofitable business areas and a large number of redundancies." Above all, he sought to create what he calls "management

homogeneity"—a codeword for a management team which understands the group objective and works together towards it.

These sentiments are fine, but Montedison was in the throes of a crisis which threatened the group with ruin. The group's 1981 debt totalled L4,955bn, which was 14 times the size of net equity. The following year, in 1982, Montedison made a record L859bn loss on L9,019bn of sales.

"To stay alive we were rapidly dismembering the asset base, and not in a particularly strategic fashion. It was a short-term focus on survival," explains Harris. The 1982 strategic review identified Montedison's portfolio holdings, ranging from base chemicals to fertilisers to retail holdings to health care, energy and the loss-making synthetic fibres business. The result was a list of 86 business areas which the Schimberni team divided into five categories: growth businesses, "cash cow" businesses, non-strategic candidates to be divested in order to raise cash. Loss-makers to be sold in order to reduce the cash drain and what Harris calls "the twilight

zone"—businesses which either did not fit into the group strategy (such as newspapers) or which were loss-makers and could not be sold (such as pesticides, the only subsidiary still in the red today).

At the same time the Schimberni team set about dealing with the financial restructuring of Montedison. A L640bn rights issue (which was greeted with indifference by the Milan bourse) boosted share capital in 1981 to L660bn. This brought in a consortium of banks which acted as underwriter and was forced to take up shares when the offer flopped.

Last year saw an important L142.3bn issue of bonds convertible into equity and a reorganised share structure designed to reduce the number of shares (5.7bn) held by Montedison's 93,000 shareholders. Total debt is now down from its 1981 peak of nearly L5,000bn to L4,000bn, but in the view of Dr Lino Cardarelli, group managing director in charge of finance, it is still far too high. To combat the debt burden, Cardarelli says Montedison expects to sell off around L1,000bn of assets and property

over the next 18 months to two years.

Another strategy, which Schimberni says he prefers to group fund-raising, is the floating of Montedison's companies on the equity markets. The issue last year for Selm, Montedison's energy business, with interests ranging from hydroelectric plants to refineries to a 30 per cent stake in the Vega offshore oil fields, was one such example. Another was the 1983 New York Stock Exchange issue for Erbamont, which contains all of Montedison's health care interests. And later this year or early in 1984 there are plans for Montedison, Italy's largest man-made fibres group, to seek a listing on the Milan bourse.

Montedison is a good example of the Schimberni restructuring technique. The company, 57 per cent owned by Montedison, has cut the number of employees from 27,000 in 1977 to just under 5,000. In 1984 it made its first profit (L10bn) in ten years.

Montedison has closed down four of its eight plants, has pulled out of nylon production and is reducing its L500bn debt burden—the stock market issue is designed to raise at least L500bn.

Among other key changes cited by Schimberni in his reorganisation of Montedison have been the abolition of the group's international division ("I want each sector to think of a world market, not a domestic one") and finally, a new management structure unveiled a fortnight ago.

The idea is a new structure is to create autonomous and, to the extent possible, self-financing profit centres with day-to-day decision making decentralised. This leaves the Montedison holding company free to concentrate on global strategy and major financial decisions such as the important 1983 agreement under which Montedison teamed up on a 50-50 basis, with Hercules, a leading U.S. chemical company, to form Himer, a polypropylene maker with 20 per cent of the world market and \$909m of sales last year.

Under the new Montedison management structure, the group's 86 different "business areas" are divided into 41 separate industrial sectors which are to be run by the nine managing directors who will report to the Montedison holding company's top management. Schimberni says that when he arrived at Montedison he found two vice-presidents and five managing directors in the holding company alone. "I have tried, without trauma, to achieve a new structure with myself, a vice-chairman and only two managing directors at

the holding company, one for finance and the other for industry. The most important goal now for us is to be business oriented," notes Schimberni.

The nine managing directors at the operational level are responsible for energy, petrochemicals, and plastics, synthetic fibres, fertilisers, functional chemicals, special health care, consumer products and other products and services such as the Sunda retailing business.

Despite the enormous reorganisation already accomplished, Montedison is not yet out of the wood. True, its 1984 loss was reduced to a relatively small L40bn and projections call for a net profit this year. But Schimberni acknowledges the following remaining problems:

- The debt burden is still excessive.
- The management of international marketing and sales requires an improved geographical strategy.
- The disposal of more assets and streamlining of businesses requires close attention on the part of top management.
- Decision making still needs to become more flexible.
- The group needs to provide the outside world with more information in its accounts and about its business activities.

Although saying there is no concrete plan, Schimberni does not exclude a listing for Montedison on the New York Stock Exchange, possibly accompanied by a capital raising exercise. And noting that the Italian banks which subscribed to the 1981 rights issue still own the largest chunk of Montedison (40 per cent), Schimberni says he wants to dilute their participation.

Clearly Montedison still needs to increase its capital, in part to bring down its gearing ratio from its present 3.2:1 level. Analysts reckon the group could wait for some promising 1985 results to launch a new issue on the Milan bourse.

Meanwhile, at the Montedison top management suite of offices, Howard Harris says: "The days are long." He notes with pride and relief that Montedison has emerged from crisis and says this means it will be possible for top management to loosen the reins a bit.

At the operating level, a senior division director who did not want to be named smiled a cynical smile when asked about the contrast between the old style and the Schimberni approach. "Day and night. We were living through hell before, a shambles," he comments, adding that, "at least now we are back on our way, fingers crossed."

## Business courses

Vat: the dramatic changes and perpetual oversight, London, April 25. Fee: £50. Members £147.20; non-members £172.50. Details from European Study Conference Limited, Kirby House, 31 High Street East, Uppingham, Rutland, Leicestershire LE15 9PY. Tel: 0572 52711. Telex: 541352 EURCON G.

Personnel management, Hertford, April 29-May 10. Fee: £1,390. Details from Registrar, Ashridge Management College, Berkhamsted, Hertfordshire HP4 1NS. Tel: 044294 5491/2311. Telex: 826434 ASHCOL G.

Back-to-front marketing—or how buyers profit by helping marketers to market, marketers profit by helping buyers to buy, while both stimulate more profitable production, London, May 31. Fee: Non-members £105. Plus VAT. Members of MS/NEDO/IE/IPS £90 plus VAT. Details from the Director General, The Marketing Society, Derwent House, 35 South Park Road, London SW19 3RR. Tel: 01-543 5181.

International marketing, London, May 9-9. Fee: £414. Details from Miss J K Van Wyck, Seminar Division, Crown Eagle Communications, House, 51 St. James Avenue, London WC1A 2QT. Tel: 01-404 4756. Telex: 989827 TACS (quote Ref 1292).

Design for development, London, June 13. Fee: Non-members £50. Details from Neil Chamberlain, Design and Industries Association, 17 Lawn Crescent, Kew Gardens, Surrey TW9 2NR. Tel: 01-840 4825.

Foreign exchange risk in 1985, London, June 3-4. Fee: £529. Details from the Financial Times Conference Organisation, Foreign Exchange Risk in 1985 Conference, Minister House, Arthur Street, London EC4R 9AX. Tel: 01-821 1355. Telex: 27347 FTCONF G.

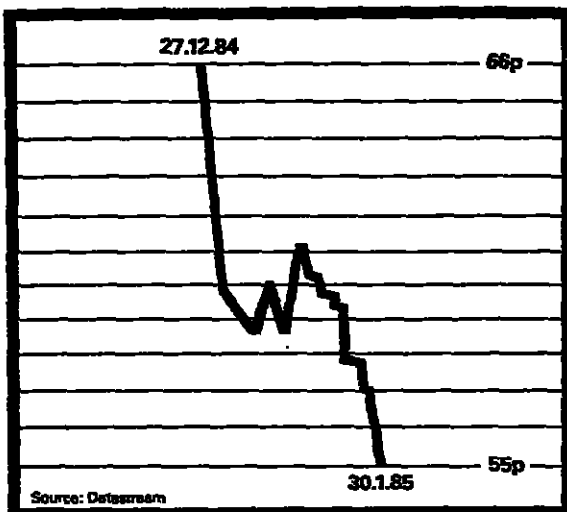
Effective training management workshop, Brussels, July 1-3. Fee: Non-members Bfr 88,000; Members (AMA/7) Bfr 61,000. Details from the Registrar, Management Centre Europe, rue Caroli 15, B-1040 Brussels. Tel: 32/2/516.19.11. Telex 21 817.

Office graphics, London, May 23-24. Fee: £485. Details from CGC Institute, Russell House, Russell Street, Windsor, Berkshire SL4 1HQ. Tel: 07535 58811. Telex: 849105.

A vital Design in Industry. "A vital profit factor." Birmingham, May 23. Fee: £20. Details from the Secretary, Neil Chamberlain, Design & Industries Association, 17 Lawn Crescent, London, Surrey TW9 2NR. Tel: 01-840 4825.

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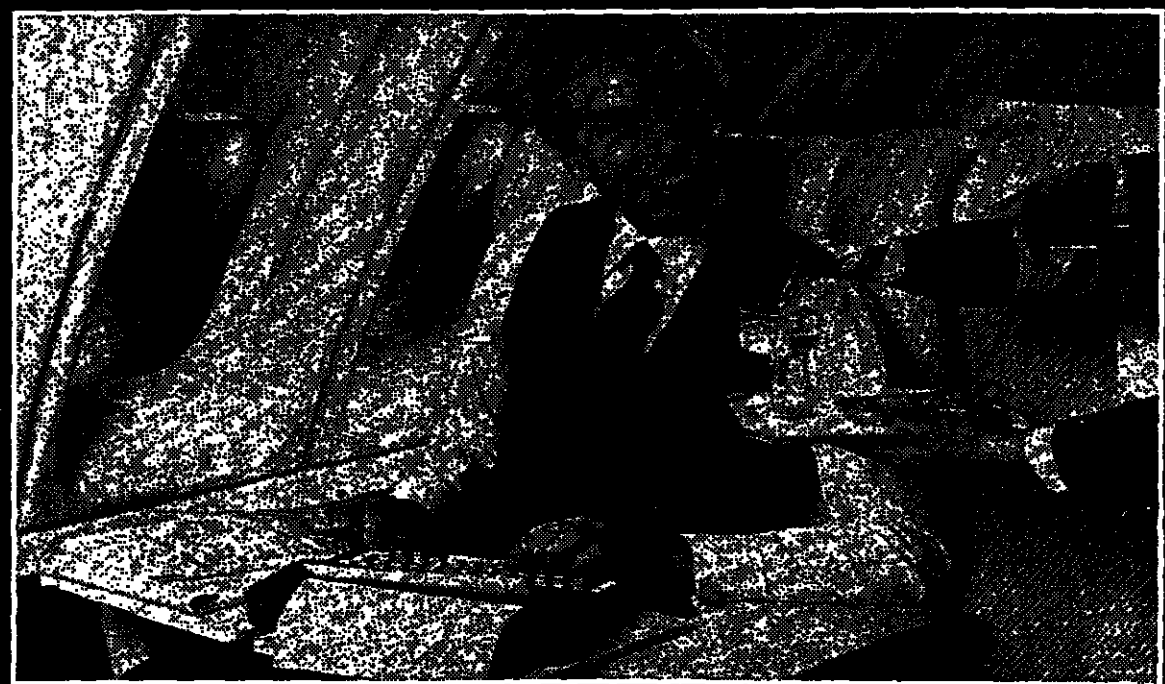
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## FINANCIAL TIMES

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Friday April 12 1985

## Home truths in Venice

THE EUROPEAN employment ministers have been having an uncomfortable time in Venice. However, many of them may resent the sharp lecture they received from Mr Malcolm Baldrige—the French nearly walked out—and however much they may suspect, with the Americans that Japanese competition is less than fair, they cannot reply aggressively. The European employment record is appalling, and they know it. But short of devising a programme to turn all Europeans into good Americans, or good Japanese—and the two objectives could hardly be more different—what can they learn that is of any practical value?

Mr Baldrige's assault was in some ways justified, as Mr Tom King from the UK acknowledged, but it is too simple by half. It is true, of course, that welfare spending and associated employment costs are far higher in Europe than in the U.S., and union organisation considerably more widespread and effective. That is one reason why European businesses have tended to regard employment as the cost which must above all be minimised, and they invest accordingly. The far more rapid growth of productivity in Europe than in the U.S. largely explains the far higher growth of real hourly pay in Europe. The more generous welfare explains the far higher tolerance for unemployment.

## Job creation

However, these contrasts have been visible for a very long time, and did not until the last decade or so prompt Europe (though not the UK) from making a highly respectable economic showing, with per capita incomes in such highly unionised countries as Sweden surpassing the figure for the U.S. itself. Job creation in Europe began to lag drastically behind the U.S. in the late 1960s, and later combined with demographic trends to produce the painful contrast we see now.

What was different about the last decade or so is that Europe (and the UK) began to look at the conservative approach of recent years in the EEC, and conclude either that it was not our fault, or that the Americans are living on borrowed time. However, these comforting explanations look shaky once Japan is brought into considera-

tion—entirely dependent on imported materials, and with domestic demand so far short of output that her export surplus poses a world trade crisis.

It seems likely that Mr Baldrige put his finger on the spot when he stressed the far more favourable background for innovation in the U.S. than in Europe, and especially the immensely vigorous life of small companies. This problem has long been recognised in Europe, and progress is being made, but still too slowly. Europe is the laggard in the current industrial revolution.

Progress is likely to remain slow if an enterprise culture depends on the removal of employment protection, and the development of the huge spread of earnings and consequent widespread poverty still to be found in the world's strongest economy. In any case Japan, offering innovation from large industrial combines, combined with lifetime employment, shows there is a very different road available.

If we can learn from the Americans to take careful note of the high real costs of a developed welfare system, we might more readily learn something from the Japanese about how a reasonably protected job environment can be combined with dynamism. Apart from the spur of necessity—a country as import-dependent as Japan for materials is bound to develop a comparative advantage in traded manufactures and perhaps services—Japan also applies the spur of competition.

The existence of large and almost omnicorporate combines, with protected internal markets for equipment and innovation, does not prevent fierce competition for customers in every important market. The over-concentration of some European industry (especially in the UK), and the remaining insidious barriers to the development of a true single internal market in the EEC, are every bit as bad for innovation and employment as our welfare or trade union excesses.

The Japanese system of rewards, with its very large role for profit sharing, helps to make large enterprises flexible, competitive and responsive. We should not fail to learn what can be adopted from Japanese practice, because they are not polite to lecture us.

SLOWLY, and reluctantly, Brazil is facing up to the fact that it is going to be without Tancredo Neves for a long time to come—possibly for ever.

With the country's first civilian president for 21 years now removed from the scene by a tragic and sudden heart ailment, the outlook for the country as seen by Brazilians themselves suddenly becomes much more uncertain.

Hopes that he would have championed the cause of the down-trodden middle man against the system have had to be suspended; fears of a prolonged period of political infighting leading possibly to the return of the military, in the name of preserving order, have now been revived.

As Deja, Brazil's leading weekly, says, without exaggerating, in its current issue, "to govern the country without Tancredo Neves, will, certainly, be one of the most difficult challenges of Brazilian political history."

The sudden illness on the eve of what should have been a triumphant inauguration ceremony last month plunged the country into an unprecedented state of despair. Its only parallel was the abrupt resignation in 1961 of the high popular Janio Quadros, the last elected president—a resignation which led directly to the 1964 military coup.

After an arduous, but successful struggle to hasten the military's staged withdrawal from power, the 65-year-old Neves had emerged—almost messianically—as the ideal compromise choice to lead the country through what by common consent were bound to be transition years.

Yesterday, Sr Neves was in a grave but stable condition after undergoing his sixth operation in under a month.

Brazil knows all about succession crises: the last 100 years of the Republic have been littered with them. But the combination of circumstances this time is peculiarly difficult. The "New Republic" Neves said he was launching has not even lit one of its engines, never mind got off the ground.

The politically expedient coalition known as the Democratic Alliance, which brought Neves to power in last January's indirect elections, was designed with one man in mind. The support guaranteed was "personal and intransferable"—as they say on exclusive invitations.

The political platform on which the Democratic Alliance fought the election, meanwhile, is a vague mish-mash of good intentions: to improve social conditions and living standards, clean up the financial system and so on. It is not a blueprint for the future that can be picked up and used by the present stand-in or successor in Neves' name.

Sr Neves has not revealed in any detail his plans for the future. The draft programme he asked to be prepared in the two months interim between his elections and planned inauguration—an emergency action plan designed to tackle the pressing social needs—was promptly shelved by his nephew Francisco Dornelles, the hard-nosed new Finance Minister.

One thing at least is clear. Under the constitution, which all sides including the military have agreed to abide by, it is the Vice-President who takes over in the absence—permanent or otherwise—of the President. Although challenged by some jurists, the consensus is that

## Brazil's presidency

## Critical challenge for an emergent democracy

Andrew Whitley in Rio de Janeiro reports on the crisis caused by the illness of Tancredo Neves

this applies even when the President has never taken office.

The post of Vice-President in Brazil is similar to its U.S. counterpart. It is intended as a figurehead position. Jose Sarney, the number two on Tancredo Neves' slate, was never considered leadership material at the national level, not even by himself. A published poet of some minor distinction, Sr Sarney is known to have been musing to himself recently about the strange quirks of fate.

But for better or worse it is

The country knows all about succession crises

he who must shoulder the burden of taking the country forward to inject life and a sense of purpose and direction into the New Republic. The great impediment at this stage is how long he will be in charge.

Constitutionally, Sarney could remain in office for the full, six-year Presidential term, if Neves' absence turned out to be permanent. Using the considerable executive powers bequeathed to him by his military predecessor, he could still overcome his own lack of a power base in governing the country.

In practice it is most unlikely to happen. Neves has always stated that he intended to cut his own mandate to four years, calling direct Presidential elections in 1988 for his successor. These elections would follow a change in the constitution,

brought about by a constituent assembly to be elected in November 1986 at the same time as other scheduled state and federal elections.

Jose Sarney would, however, be lucky to serve even that reduced mandate. If it becomes clear that Tancredo Neves will not be able to serve as President whether by reason of his death or permanent incapacitation following his illness, pressures for direct elections as soon as possible will appear.

The bogeyman feared by many politicians, Leonel Brizola, the maverick Rio de Janeiro state governor and one-time radical firebrand, Sr Brizola makes no secret of his own ambitions for the presidency, and has been busily trying to set up a new Socialist party around the country as a springboard to the top.

The Brizola argument, which will command much support among the urban middle-class young who led last year's abortive direct election campaign, is that while Jose Sarney has the law on his side, he lacks political legitimacy.

As a politician who only switched sides from the military's camp five months before the election, Sarney knows he is highly vulnerable to their charge. To strengthen his flank he is already trying hard to identify himself closely with the Brazilian Democratic Movement Party, or PMDB, the senior partner in the Democratic Alliance and largest party in the country.

Leader of the PMDB is Ulysses Guimarães, a veteran opposition politician until last month when he got the key



Tears for the President outside the Sao Paulo hospital.

government post of leader of the Chamber of Deputies, the lower house of Congress. Sr Guimarães is a left-winger with his own long-nursed ambition for the top job, and as chamber leader is constitutionally next in line to succeed after the Vice-President.

Indeed, during the dramatic night of March 14, when the Brazilian President elect was rushed to hospital, Sr Guimarães insisted for a while that it was he who should take over the presidency temporarily, on the grounds he was the most senior person in a new Government to have been already sworn into office.

While formally accepting Sarney's authority, the PMDB chief has since then been using his congressional and party power basis to lead what at times has looked like a parallel government. Pulled in different directions, by party and personal ties as well as ideological differences, the new Government has looked all too clearly like a headless beast.

At the Finance Ministry, Francisco Dornelles has had authority as the senior figure on the economic team both because of his very close personal links to President Neves and because of his many years of government experience under the military.

Working with him is Antonio Carlos Langebrun, the young chief of staff, who has been bearing the initial brunt of the renewed contacts with the international banks and the International Monetary Fund. But already sharp differences over policy have emerged

between these two and the Planning Minister, Joao Sayad, who is backed to some extent by Roberto Gusmao, the Industry and Commerce Minister.

The Vice-President commands neither the personal nor political authority to impose his will on his quarrelling subordinates.

While the politicians manoeuvre for advantage, key economic decisions will have to be taken soon.

How to cope with inflation is undoubtedly, the thorniest task. Running at an annualised

230 per cent, the underlying rate has in recent months been on a rising curb.

Linked intimately to the salaries issue. The Government has to make a very difficult decision on the new minimum wage it is to set before the end of the month. Strikes, meanwhile, are spreading among the best organised and most militant unions.

The new government inherits a heavily indebted public sector whose borrowing requirement has risen to 20 per cent of Gross Domestic Product. Financing that deficit is a prime reason for the high domestic interest rates of up to 30 per cent.

The goal of keeping money supply strictly under control has been made harder by the recent forecasts for this year's trade surplus. Stripped of the tax breaks and pre-export

finance from which they used to benefit, exporters are finding the going much tougher this year than last.

A likely development in the near future is a Cabinet shake-up to remove, or identified totally with Neves, or else opposed by the powerful political chiefs in Congress. High on that potential casualty list is the Finance Minister, who is disliked by Sr Guimarães for his uncompromising insistence on all-round austerity monetarist style.

Majority opinion in the Democratic Alliance favours the Planning Minister's view that macro-economics should be given a human face. This policy emphasis puts perceived domestic needs above those of the country's foreign creditors, who are bound to be anxious about their \$100bn debt.

One clear consequence of the New Republic's painful birth pangs is that it is likely to be a much tougher stance on debt renegotiations.

The continuing net transfer of resources abroad, so as to remain in good standing with the creditors, is the sort of policy which the Government will have great difficulty in getting through this Congress.

Out of the rucks of the next few weeks, the most likely option to emerge is an uneasy marriage of convenience between Sr Sarney in the Presidential palace and Guimarães in the nearby Congressional building—the latter, in effect, becoming Prime Minister.

Tancredo Neves held that post for nine months in the early 1960s—the only previous time Brazil has dabbled with parliamentarianism.

Guimarães' main task will be to hold together "the Democratic Alliance"—a grouping of the PMDB and the Liberal Front Party or PFL, formed by dissident former government politicians who had served the military.

It will not be easy to prevent his own left-wing from breaking away. The Government will have to move smartly down the promised road of social and economic reforms, to benefit the poorest classes. Too far from the Government will have great difficulty in getting through this Congress.

Pressures for early fresh elections will be resisted by Congress and by most of the politically important state Governors. The argument used in public will be that such a precipitous move, at this delicate time, would be more than the military could swallow.

The threat of military intervention can always be used as a useful weapon in public, even if it is not an argument based on any substance. After 21 years in power, the Brazilian military are themselves debilitated and unsure of their own identity.

Many Brazilians, the human face of the past month and the political crisis it has brought in its wake, must seem like an eternity. The military era is already fading fast from public minds—even though President Figueiredo only stepped down at the beginning of last month.

It will take longer for the politicians to adjust psychologically to the fact that they are now on their own. They will have to find and work out solutions based on the balance of political forces in the country rather than operating within an artificial framework, dictated by a military institution with very different objectives.

The second article on the famine in Africa will appear shortly.

## The nine lives of Italy

ITALY, like the proverbial cat, appears to have nine lives. Provenance it is, and even if it comes, sleek and purring. Such was the record in 1984. In a struggling Europe, the Italian economy performed better than most. Even the traditional merry-go-round of Italian governments was arrested. Sig Bettino Craxi's Cabinet has been in power for longer than most post-war Italian governments and does not appear to be at the end of its tether.

The personality and political skills of Sig Craxi have a great deal to do with the new air of success. He and his ministers have coaxed the country into things that seemed all but impossible before. At the international level, the Craxi Government has been a success story. His Foreign Minister, who has excellent marks for its handling of the presidency of the European Community this year, has helped the Government's domestic standing.

But skillfully though Sig Craxi has survived, the equilibrium of political forces upon which he relies is by its very nature unstable. The Socialist Party, of which he is head, is much smaller than either the Christian Democratic Party, the perennial partner in all Italian coalition governments, or the Communist Party. If the Christian Democrats could overcome their faction fights and the damage done to their morale by the rise of the Communists to within a whisker of becoming the largest party, Sig Craxi could hardly hang on to power.

Performance

Similarly, praise and cautions have to be balanced in assessing the performance of Italian industry during the 1980s. Assisted by a change in shop floor attitudes, the leading Italian private concerns have been able to reduce operating costs and come out with more competitive products. Productivity has increased, so has profitability. But there is a long way to go.

The very basis of that cyclical recovery is not as strong as Sig Craxi and his ministers might wish. Exports have owed a great deal to the strength of the U.S. dollar. That, of course, applies no less to the other European countries. But Italy has gone

very much its own way in budgetary policy. Whereas almost every European country has been trying to cut budget deficits, Italy has been unwilling or unable to break with established profligacy. The central government deficit amounts to some 12 per cent of Gross National Product.

Economic activity has profited from that deficit, but the moment may not be far off when the deficit begins to snowball out of control.

An important step was taken to reduce deficits by tightening the assessment for taxes of the self-employed, especially of the professional classes and shopkeepers who are notorious for their propensity to tax evasion. But it remains to be seen how effective the reform will be, and in any case much more needs to be done on the revenue side.

The next battle has already begun. The referendum which modified the scala mobile system of wage indexation. The net result was to reduce by four percentage points the index-linked rises that would otherwise have been due. If the referendum is held it will probably go against last year's law and result in an inflationary burst of added wage costs.

The confederation of Italian industrialists says it would respond by terminating the entire scala mobile agreement and would then try to negotiate a less inflationary successor. Doing away altogether with wage indexation at least in a modified form is considered a political non-starter. But many union leaders might be prepared to meet the confederation half-way having learned from last year's experience that less inflation can leave scope for more real wage increases. Even some Communist union leaders accept the point, though party discipline is likely to take precedence with the leadership.

Much progress has been made with placing Italian affairs onto a sound basis. But further effort is needed to consolidate it. A reverse in the regional elections on May 12 could endanger Sig Craxi. The battle about the scala mobile is not settled. Above all the budget looks as sick as ever. The reserve lives of the Italian cat may yet be needed.

## Bates' move at GEC

Three months short of his 61st birthday Lord Weinstein has carried out the long-awaited reshuffle of the GEC top management structure, thereby settling a few questions but also raising a number of new ones.

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Malcolm Bates, a fast-talking and gregarious GEC executive, aged 50, is clearly a man to watch in the new arrangement of the pack. He becomes deputy managing director succeeding Sir Kenneth Bond, one of the GEC old guard, who at 65 gives up that post but becomes vice-chairman.

Another senior move is the appointment of A. J. Rogers, 56, as finance director. He was GEC's chief accountant and has also been appointed to the main board.

Rogers' appointment may be seen as a formalising of the financial job—something which in the past has been largely performed by Weinstein and Bond working in tandem.

During the course of a decade with GEC, all of it at the Stanhope Gate headquarters, Bates has had a wide involvement in all aspects of GEC's business. In particular he has become known as GEC's travelling man—buying and selling companies, putting together (and sometimes unscrambling) deals, and vigorously filling the peripatetic role that Weinstein personally handles. He has established a rapport with Weinstein, and he earned special marks for his part in winding-up the GEC Hitachi joint television manufacturing venture last year.

## Men and Matters

combines an infectious sense of humour with qualities which colleagues describe with such words as "energetic, tough, shrewd."

In British business Corporate Finance has been on a high, leading to £1.5bn a year in rare birds indeed.

Yet Anthony Hillier, aged 47, finds himself in this commanding position in his new job as managing director of GEC Finance, the new company formed by GEC to invest the group's liquid funds for maximum return.

Hillier, formerly with N. M. Rothschild, has been on his own for the last year running his personal business in financial services, Louthbury Services. That has now been taken into GEC along with its founder.

The big question is how much of the cash mountain Lord Weinstein will allow Hillier to handle. Hillier says he doesn't know, "I am starting with a blank sheet of paper."

Miners' money

David Prosser, aged 40, faces two over-sized problems next week when he returns from a visit to the U.S. to his desk at the National Coal Board's House headquarters, London.

As the newly-appointed director-general of the NCB's two pension funds (miners and staff) he has to manage the miners' fund while the National Union of Mineworkers refuses to co-operate. He also has to invest an inflating torrent of around £1m a day wisely and well for Britain's biggest pension fund.

The second problem seems the smaller. Although the NCB pension portfolio is now worth \$5.5bn, Prosser has been bequeathed a smooth-running management machine built up by his predecessor Hugh



"I assure you Prime Minister - if it's Friday it must be Sri Lanka."

Jenkins. Jenkins, who went off earlier this year to run the Heron International North American business, installed some 60 fund managers reporting to him in London.

Prosser takes over a first-class team. The mix is interesting. Half of them are property investment specialists. One quarter of them deal with venture capital. The remainder handle the fund's international stock market investments.

There is a single exception. One man is in charge of gilts. Yet that is an area that interests Prosser very much. Speaking from the U.S. last night he said, "The gilts market offers very good value—real rates of return are very high. So long as the government is committed to containing inflation, gilts give a good return relative to inflation."

The miners themselves must be Prosser's bigger headache. The NCB has been rowing with the pension fund before and during the coal strike about the fund's overseas investments.

Last year the NUM representatives on the fund's board of trustees resigned and the union refused to replace them.

In February Vice-Chancellor Sir Robert Megarry in the High Court approved the appointment of temporary trustees to ensure that the management of the fund should not be impeded. Five retired miners were chosen—pensioners of the scheme—in place of the usual NUM men. They have already attended a fund management meeting.

Prosser emphasising that the courts have given the fund the mechanism to continue to work effectively. So long as his actions can be considered and reviewed by a trustee body and decisions implemented, we managers can function."

Yet clearly life will be easier in and around the miners' pension fund when the NUM leaders and their nominated representatives come back to the table.

Prosser steps into the top job at NCB pensions after 12 years with the board. He joined as an assistant investment manager in the superannuation department and went on to become managing director in 1981.

A product of University College of Wales, Aberystwyth, where he gained first-class honours in mathematics, he started his business career with Sun Alliance and London Insurance Group as an actuarial trainee. He is a fellow of the Institute of Actuaries.

In the trade

A London company, Metropolitan Securities, has put up several thousands of pounds to back the new West End production of The Seven Year Itch at the Albery Theatre.

Managing director David Howson explains, "We are specialists in pest control."

Observer

## BASE LENDING RATES

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BCCI	13 1/2%	Midland Bank	13 1/2%
Bank of Ireland	13 1/2%	Morgan Grenfell	13 1/2%
Bank of Cyprus	13 1/2%	Mount-Credit Corp. Ltd.	13 1/2%
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Banque Belge Ltd.	13 1/2%	National Westminster	13 %
Barclays Bank	13 1/2%	Northern Bank Ltd.	13 %
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Charterhouse Japhet	13 1/2%	Royal Trust Co. Canada	13 1/2%
Choulatons	13 1/2%	J. Henry Schroder Wagg	13 1/2%
Citibank NA	13 1/2%	Standard Chartered	13 1/2%
Citibank Savings	12 1/2%	TCB	13 %
Clydesdale Bank	13 1/2%	Trustee Savings Bank	13 %
C. E. Coates & Co. Ltd.	14 %	United Bank of Kuwait	13 1/2%
Comm. Bk. N. East	13 %	United Mizrahi Bank	13 1/2%
Consolidated Credits	13 1/2%	Westpac Banking Corp.	13 %
Co-operative Bank	13 1/2%	Whiteaway Ltd.	13 1/2%
The Cyprus Popular Bk.	13 %	Williams & Glyn's	13 1/2%
Dunbar & Co. Ltd.	13 1/2%	Wintrust Secs. Ltd.	13 1/2%
Duncan Lawrie	13 1/2%	Yorkshire Bank	13 1/2%
E. T. Trust	13 1/2%		
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POLITICS TODAY FROM JOHANNESBURG

# A South African balance sheet

By Malcolm Rutherford

THE other day in Johannesburg a group of us took out pencils and paper and decided to write down the pluses and minuses of South Africa, and then compare notes. Here are some of the results.

Quite the largest category turned out to be neither positive nor negative. We called it "indeterminate." It covers something which is objectively true but the consequences of which are as yet unclear. For example, the fragmented opposition in South Africa could be a plus or a minus. It could be a plus from the government's point of view in that it might facilitate a policy of divide and rule. It could be a minus from the point of view of South Africa as a whole, and even from that of a reforming government, in that it might prevent talks from taking place on a more equitable division of land, power, social services and social justice, all of which is needed if the country is to develop its full potential.

The indeterminates will be dealt with last. First the pluses. The biggest single plus is South Africa's mineral wealth. It has too many precious commodities for the world to be able to afford to cut off the Republic entirely. They include gold, which, if the price rises, should help ease the country's present very deep recession.

South Africa also has the ability to feed itself, though it is subject to a water problem. Roughly half of Southern Africa receives so little rainfall that it is either desert or semi-desert. Still, that could be improved with new techniques and, in the meantime, South Africa is not going to starve.

The existing level of development is high, if uneven: a product of the first and third worlds living side by side in one country. The infrastructure is generally good. There is a degree of technical expertise not usually found in developing countries.

As Dr Gerhard de Kock, the Governor of the Reserve Bank, puts it, "South Africa is just large enough to be economically self-sufficient, but just large enough to be a drain on resources. But a certain country is strong enough to resist and see off any regional threat."

Now for the minuses. South Africa is sui generis. No other country in the world has to deal with quite the same problems. Petty apartheid may be almost dead. Grand apartheid remains as a central objective of government policy and has the support of a huge majority of the white population, some of which has not taken too kindly to the limited reforms so far.

Economic policy in South Africa is expensive. It is expensive because practically all economic policy in South Africa is an extension of political policies. The present government claims to be embracing market forces. In fact, it is trying to do two things at once: to integrate the country economically while keeping it socially separate. There is a price. It means that you have to pump money into the black homelands while still seeking to satisfy the whites.

Every new economic departure, such as the plans to decentralise industry, is based on the search for an economic justification for a political theory: namely that the ethnic communications must be kept apart. Thus, the Government is involved in trying to run two economies simultaneously—one for the blacks and one for the whites—with all the duplication of services, however unequal, that goes with it. It is very doubtful whether even South Africa has the resources to sustain that sort of dual system.

Minerals and agriculture aside, the Republic is failing to keep pace with developing countries in other continents. Labour costs are high. In 1983 a black textile worker in Johannesburg earned one third more than his equivalent in Hong Kong and almost three times more than in Seoul, Singapore and Bangkok. Six years previously, the Johannesburg wage was well below the whole lot of them. Mr Sargent du Plessis, the Finance Minister, says that South Africa has to learn to compete internationally. It has a long way to go, not least because too much activity has been concentrated on satisfying the home market.

Both economically and politically, the country is ridden with bureaucracy. A law in South Africa is very rarely abolished. Instead it is amended or added to, for instance, the frequent amendments to laws relating to separate development. They go back well before the Nationalists took power in 1948.



Bishop Tutu (left) and Chief Buthelesi

The result is that there is large groups of bureaucrats who do not know which law to enforce and when. The system thus becomes essentially arbitrary, and sometimes corrupt.

One of the most important side-effects is on the police. The South African Government is appalled by the recent shootings at Uitenhage, but it is emerging from the official inquiry under Mr Justice Ransmaye that nobody is quite sure under which rules and regulations the police are working, or from what motives.

Between 1916-1981, some 174m Africans were arrested for contravening pass law regulations. In 1983, 252,904 Africans were prosecuted for related offences,

of whom 142,067 were convicted. The system, it must be added, does not only affect the blacks who are acting illegally under South African law. It affects all blacks, since all of them are liable to be stopped for checking.

It also degrades the police, for they have become the enforcers of political policies—the evolution of which is unclear even to the government—rather than the protectors of society. The role of the police, one suspects, is at the heart of South Africa's problems. But with it goes the question of what the authorities want the law to be.

There is one more potential minus. Maybe the attempts at reform have come too late for enough people to take the government seriously and be ready to enter talks on a new

deal. There have been few takers so far for President Botha's offer of an era of negotiation.

If that state of play continues, there are three not wholly incompatible possibilities:

● South Africa continues to simmer, neither civil war, nor civil peace, but with the lid generally kept on.

● Eventually unrest, rather than uneasy truce, becomes the dominant factor, thus further crippling any hopes of economic development and negotiated reform.

● The Government goes ahead with reform unilaterally in the absence of negotiating partners.

It could, for example, abolish, or anyway drastically reduce, the restrictions on freedom of movement by the blacks. It is here that we come to the "indeterminates" in the game of consequences. Not the least unknown factor is what the predominantly Afrikaner Government and its supporters make of their own history. It is possible that they see it as a triumph over not only English colonialism, but also over the blacks. Yet they could be more magnanimous. They could think that the blacks are now held down as the Afrikaners once were and go for greater equality. I saw more evidence of that kind of approach, especially among top Afrikaner civil servants and ministers, than I had expected, though seasoned observers warn of a white backlash.

Likewise unknown is what the country is to do about its huge, but largely unskilled, potential labour force. Are the unemployed blacks going to pull the country down or can they be trained to pull it up? The answer to the question must be as much political as it is economic, for it is the growth of the black population that has created the country's main problem. The blacks are politically without rights, but South Africa cannot much develop economically without them.

The consequences of the relative failure of much of the rest of Africa are again an unknown quantity. South Africa, black and white, follows events beyond its borders very closely. The Government thinks that the long honeymoon of African independence is over, and that a new realism is beginning. But there is also a smattering of opinion that if black Africa continues to decline, South Africa will go

down with it. You cannot run a continent from one end only. Educated blacks are unsure what to make of recent agreements between South Africa and Mozambique: acceptance of reality or a pause for thought?

A lot comes back to the divided opposition. It is a fiction to suppose that all blacks are agreed on what to do about apartheid. But it may also be a fiction for the Government to think that it can find black leaders to talk to. Chief Buthelesi in KwaZulu, one of the homelands that refused to take independence because it did not wish to be deprived of South African nationality, remains implacably opposed to violence and is perhaps the most impressive of the lot. Yet he is still not ready to talk on the Government's terms.

Such as Archbishop Tutu, have become caught up in much wider movements like the United Democratic Front which could scarcely produce an agreed agenda for negotiation. In any case, the opposition groups spend much of their time attacking each other. From the Government's standpoint, it seems unlikely that it will ever find a credible negotiating partner so long as black officials in the townships are asked to implement discriminatory policies. Much black energy nowadays is devoted to intimidating those people. As Chief Buthelesi notes, one of its most serious developments is the way black has turned—or been turned—against black.

A final indeterminate, put by senior Ministers, is that South Africa does have a fall-back position. The country could retreat into Fortress South Africa, economically more or less self-sufficient and fighting out its problems "African style." But it is not yet what the government wants to do.

That is one conoling thought. Those who look outwards are still on top. The other is that there is a kind of South African nationalism, black and white. Hardly anyone wants to give up on the country. Other Africans, said one Minister, are "still smiling" at the thought of a South Africa, black and white, that is not yet a burnt-out place.

\* Participants, who may not necessarily agree with the conclusions, included Anthony Robinson, the FT South Africa correspondent, and Michael Holman, the FT Africa Editor.

Lombard

## Finding a role for Prestwick

By Michael Donne

THE GOVERNMENT'S decision to renege Prestwick Airport in Scotland at least until 1989 has been taken for political, not aviation, reasons. Closure would have caused more unemployment in Scotland, both directly among airport workers, but also indirectly because British Aerospace, which has a factory there, would have been obliged to shut down if the airport went. BAE had already been delivered one blow with the loss of the much desired RAF basic trainer aircraft. The deal went to Short's of Belfast. BAE's P115 PC-9 would have been built at Prestwick. But the politics behind the decision do not extend, so far at least, to further government help to sustain the airport, beyond the recent designation of it as a "Freeport." It is now up to the British Airports Authority, which owns the airport, the local authorities and the airline industry to do what they can to revitalise Prestwick.

### Declining for some time

The airport has been declining for some time largely because of the lack of transatlantic air traffic—the role for which it was ideal in the era of the piston and turbo-prop, but which has been eroded by the increasing non-stop range of modern jets. It still has a role for cargo operations, charter flights, a few scheduled services and a diversionary airport in emergencies, but not enough to make it pay. It lost £3.4m in 1983-84. Moreover, its distance from Glasgow has also effectively ruled it out as a major "hub" for short-haul domestic and international services, a role better fulfilled by Aberdeen, closer to the city.

The effect on employment is not the only reason for being reluctant to abandon Prestwick. The airport, although under-utilised, is still an economic asset, and growing pressures on runway capacity elsewhere in

Scotland may yet ensure a role for it. The expansion of Aberdeen, and even Edinburgh, for long-haul transatlantic travel would be expensive, and perhaps even impossible—especially at Aberdeen where a longer runway would be needed.

How then, does Prestwick survive, and what must be done over the next four years? There are various possibilities, which will require the Government and others to accept some radical thinking. The Freeport concept should be pursued with greater vigour by everyone involved, as has happened at Shannon in Eire, an airport that in the past suffered much the same kind of problem as Prestwick.

### Shannon sets good example

The possibility of the Ministry of Defence making more use of Prestwick as a forward Nato base for Atlantic maritime reconnaissance, with greater use of it also by the U.S. Air Force, should not be ignored. The Civil Aviation Authority should be more liberal in permitting new low-fare transatlantic airlines such as Highland Express to start services there. Airlines anxious to make more use of twin-engine aircraft for long-haul overwater flights should also be encouraged—for them, Prestwick could be a useful haven.

The BAA itself could be encouraged to exploit a wide range of non-aviation activities, such as promoting light industry. Here again, Shannon has set a good example.

Properly developed, with imaginative measures and a governmental willingness to permit innovation, Prestwick could still find a major role. Prestwick's revivification has met with mixed reactions within the aviation business. Instead of arguing about it all in aviation should write to find ways of exploiting it.

## Composites and profits

From Mr G. Paterson

Sir—As a former chairman of the accounts panel of the British Insurance Association and a retired general manager of one of the largest composite groups, may I congratulate you on the opening of words in Letter of April 1. They pose the critical and complex question of what profits a composite insurance company makes. I submit that there is a fundamental difference between the profits made by an insurance company and, on the other hand, the effects of world-wide economic events reacting on its net asset value, ie Stock Exchange and foreign exchange movements.

Critical influences on the accounts of a composite insurance company are: (a) Receipt of premium to cover future liabilities, current expenses and, to some extent, thereby (b) Investment income arising from the funds in (a). (c) Investment income arising from subscribed capital and ploughed back profits. (d) Realised investment gains/losses. (e) Unrealised movements in investment values. The first three fall clearly into annual profit and annual earnings per share. Because it is essential to give indications of the investment management of the portfolio any concept of best accounting practice must arrange that they be individually disclosed in juxtaposition with a net movement in values emerging. As (e) is not a realised gain the set movements of (d) and (e) should not be included in annual profit, and thus any average of these movements is similarly false.

Were we to accept that (d), being a realised gain, should be included in annual profit this would entail its separation from (e). Management would then be in a position to manipulate annual profits by selecting for sale individual investments standing at a profit, even though the overall value of the portfolio is very low, such a practice can hardly fall within "true and fair profit for the financial year" as demanded by the Companies Acts.

Eagle Star has circumvented its logic by resorting to a rude average of unrealised gains being included within annual earnings thereby introducing fantasy into what was formerly factual accounting. Many questions ensue. Do we need another SSAP to standardise practice? If not, who will control changes in the "erasing" factor selected by management, particularly when other crisis in Stock Exchange values emerges on the scale of 31 or 1974? Is it acceptable at a part of the annual profits reported by Eagle Star can't be legally distributed? What might be done—and what is already been done—to the

## Letters to the Editor

current freedom from taxation of unrealised gains?

In the past the analyst or shareholder has been able to elicit the performance of a company from its accounts giving far more detailed information than that provided by any other section in the stock market, and has therefore been able to evaluate the performance of a share. What is the point of dressing figures by the means Eagle Star has selected unless it is to mask a lamentable performance? Such masking, if copied, will only tend to delay the return of adequate premium levels to the market-place.

Gordon M. Paterson, 98 Wolsey Road, Northwood, Middlesex.

### Trade and diplomacy

From the Co-ordinator, One Arup Partnership

Sir—I find it incredible that in an article purporting to be a serious review of the Foreign Office, the performance of Ian Davidson, April 8—there should be absolutely no reference to commercial issues.

What disturbs those of us who seek business overseas is the lack of sufficient training and motivation of our diplomats in commercial matters. There are exceptions and more effort appears to have been devoted to such matters during the present administration. But there is more good will than real understanding and performance. It appears to remain true that too much priority is given to political matters and too little to really helping exports. I believe that our Foreign Office "has a reputation which is not as high in some areas as the French" (Viscount Davignon) because of this. Our diplomats should be told at an early age that the progress of their careers will depend upon the quality of their commercial intelligence as much as that of their political intelligence.

Richard Oake, 13, Fitzroy Street, W1.

### Disqualifying directors

From the Director, Public Affairs, Dun &amp; Bradstreet

Sir—The controversy surrounding initial proposals to disqualify directors involved in a compulsory company liquidation

appears to be out of context.

The vast majority of company directors are, indeed, responsible, they are very much aware of their duties, and with energy and honesty try to follow the best course for the companies they manage.

This is also true of non-executive directors who, while not as close to day-to-day management of the companies with which they are associated, most certainly do understand that they too have a responsibility not only to shareholders, but to all others with whom business dealings are conducted.

What we are really concerned with here is the small number of directors each year who do not act in accordance with the existing Companies Act. In 1984 well under 50 per cent (5,826 out of a total of 13,647) of company liquidations were compulsory, which, when figured as only 0.57 per cent of the total UK company population (estimated at 886,000) shows how minimal an area it is that is creating such controversy.

As most of these errant companies are small by any reasonable definition, and are mostly two or three director family businesses, it seems extraordinary to me that those purporting to represent company directors as a body should be lobbying for a degree of protection which, if granted, will virtually result in a maintenance of the status quo.

John Dawson, 26-32 Clifton Street, EC2.

### Putting exams in their place

From the Chief Executive, Northamptonshire Chamber of Commerce and Industry.

Sir—Michael Dixon (March 28) is wrong to blame employers for the emphasis on examination results. The largest association of businesses in the UK, namely the Chamber of Commerce movement, has tried to lay this ghost. Its recent paper clarifies for Sir Keith Joseph the employers' view which is that examinations are only one way of assessing achievement which, though useful, is inadequate.

Employers would like to see exams put in their proper place. Exams test academic ability which is not a particularly interesting quality to test when it comes to recruiting for most jobs. Exams are designed by academics largely for use as a selection process for higher or further education; they are

therefore too closely tied to old-fashioned academic subjects rather than courses which relate to the real needs of working life. Exam results are usually not available when school leavers enter the job market. Examination boards normally give no information on the achievement of the candidate except the single grade which is of limited value in assessing that candidate's strengths and weaknesses. If a job seeker did not take an exam in a particular subject or if he took it but was ungraded, the school offers little or no information at all on what could be ten years of course work in the subject.

The reason why employers currently place such emphasis on exams is because the education service offers little or nothing else. What we would really like is information on the school-leaver's strengths and weaknesses, his ability to get on with people, ability to learn, communication skills, numeracy (which is not the same as maths O level), and whether he has some understanding of how our community creates its wealth. Where is the examination board which assesses these qualities? The sooner we can equip all school leavers with a profile of their achievements at school, showing briefly and simply their strengths and weaknesses, their aptitudes and interests, the sort of course work they have followed and the way they coped with it, the better. Meanwhile it is no good blaming employers for relying on the only information they are offered.

Simon G. Sperry, 25, The Avenue, Cliftonville, Northampton.

### An architect's customers

From Mr R. Morton

Sir—I was astonished to read the letter from the president of the Royal Institute of British Architects (April 6) propounding the doctrine that the customers (apparently those who pay the architect) should have whatever they want. The principle underlying planning legislation is that the "customers" include the general public who have to look at and use buildings. It is not inherently surprising if people who are brought up and live in houses tend to prefer commercial buildings which are on a scale to which they can relate rather than many of those which modern commercial pressures produce. It is for instance the scale rather than the merit of individual buildings which gives Little Britain its charm.

I hope therefore that Colin Amery will continue to champion the interests of a wider public and that Mr Manser will devote his energies to the many excellent sites which are available to the south and east of the City.

Roger Morton, Rose Cottage, Kirk Ireton, Derby.



# Go STRAIGHT To THE TOP

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# FINANCIAL TIMES

Friday April 12 1985

**BELL'S**  
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## Earnings at IBM down 18% in first quarter

By Paul Taylor in New York

IBM, the world's largest computer manufacturing group, yesterday reported its first quarterly earnings decline for more than three years. The setback, which had been expected, primarily reflects the impact of the strong U.S. dollar and planned introduction of new products.

The company had first warned Wall Street that earnings would be flat and then, last month, to expect a decline. It said net income fell by 18 per cent to \$986m or \$1.81 a share, compared with \$1.2bn or \$1.97 a share in the same period a year ago. Total revenues grew by a marginal 2 per cent to \$9.77bn from \$9.59bn.

Equipment sales in the first quarter increased to \$3.12bn from \$3.49bn, while service income rose to \$2.44bn from \$2.19bn and rental income continued to decline to \$1.21bn from \$1.9bn.

The earnings decline, the first for IBM since the 1981 fourth quarter, was broadly in line with market expectations. Most Wall Street analysts had been expecting first-quarter per share earnings of between \$1.50 and \$1.55 a share.

IBM's setback comes as the U.S. computer industry is going through a period of consolidation, reflecting the slowing pace of new orders.

Over the past few months, Apple Computer, Digital Equipment Corp. Data General and Wang, among others, have all warned about the impact of the slowdown in orders and IBM itself announced last month that it was ceasing production of its home computer, the IBM PCjr.

Mr John Akers, IBM's president and chief executive, commenting on the computer giant's results, said: "There were two principal factors which affected gross income and net earnings in the first quarter of 1985 compared with the first quarter of 1984."

"We experienced a slowdown in installation activity in our high-end storage and processor installations as some customers paused to evaluate our recently announced 3090 processor and enhanced 3380 storage devices."

"In addition, the continued strengthening of the dollar to the high levels reached in March and its effects on currency exchange rates had a significant negative effect on first-quarter results."

Louise Kehoe in San Francisco adds: Intel Corporation, the California semiconductor manufacturer, has reported weaker earnings on flat sales for its first quarter to March 30. The company had net income of \$11m, or 9 cents a share, compared with \$50m or 42 cents a share a year ago. Revenues increased slightly to \$375m, from \$372m in last year's first-quarter.

## U.S. and Europe still at odds over trade talks

BY DAVID HOUSEGO IN PARIS

INDUSTRIALISED countries were edging last night towards an agreement on the timing of a new round of multilateral trade talks.

Substantial differences, however, still remain between Europe - and in particular France and Italy - and the U.S. over both the scope of new talks and when they should begin.

It was not clear last night whether trade and finance ministers from the Organisation for Economic Co-operation and Development countries would reach a compromise today before the end of their two-day annual meeting or whether the issue would be left open for next week's IMF meeting in Washington or for the Bonn summit of industrialised nations in May.

Officials were struggling last night with a compromise formula that would call for talks "as soon as possible", although the U.S. is seeking a more specific commitment.

Mr William Brock, the U.S. trade representative, called for preparatory talks among senior officials on a new round of General Agreement on Tariffs and Trade meetings to start this summer with a formal launching of the round in early 1986.

"This position had the support of Japan, Canada, Sweden and Britain, among other nations."

Arguing the need for urgency, Mr Malcolm Baldrige, the U.S. Secretary of Commerce, said that "a

strong protectionist backlash has developed in the United States," and added that this would grow unless other major markets were opened up soon. The U.S. also voiced at the meeting its threat to enter into separate negotiations with Japan and other interested countries if no agreement were reached on a new multilateral round.

In a strong statement on behalf of the EEC, however, M. Willy de Clercq, the Commissioner for Foreign Affairs and Trade, linked EEC participation to three "conditions" - the implementation of existing roll-back and GATT agreements; parallel negotiations on monetary reform and financial flows; and credible measures by Japan to open its internal markets.

M. de Clercq added that before a new round of trade talks could begin, there needed to be a real prior consensus on their scope and on the participation of key developing countries. He described the fixing of a date for the new round as "a necessary condition".

Reflecting Europe's fears that Japan will make concessions over import liberalisation to the U.S. that would neglect the interests of the EEC, M. de Clercq described the specific measures announced by the Japanese Government as "tailor made for the U.S."

The U.S. and Europe were none the less at one yesterday in condemning the restrictiveness of the Japanese market, and the final communiqué to be issued today explicitly points to the "international trade tensions" provoked by Japan's current account surplus.

Over the two other "conditions," however, M. de Clercq was seen by some of his European colleagues to have overstepped his brief. It was not clear whether this was a negotiating tactic in face of the hardline U.S. attitude or whether he was deliberately reflecting the reluctance of several European countries - and of France and Italy in particular - towards committing themselves to a new trade round, which by increasing imports into Europe would increase unemployment.

On the link between trade and monetary talks aimed at reducing currency instability, on which the French are insisting, Mr Onno Ruding, the Dutch Minister of Finance, and currently chairman of the IMF interim committee, said: "Many will be shy of making a formal link." U.S. delegates said there was "absolutely no question" of a link between the two issues.

Mr Paul Channon, the British Trade Minister, said Britain wanted preparatory talks to begin this summer with a view to full negotiations beginning in 1986.

All delegations yesterday saw preparatory talks as inevitably being difficult in view of the potential disputes over an agenda.

## UK union candidate calls for ballot re-run

By Philip Bassett, Labour Correspondent, in London

CONTROVERSY over the election last year for general secretary of Britain's largest union, the Transport and General Workers (TGWU), sharpened considerably last night when the main losing candidate, Mr George Wright, called for a re-run of the ballot.

Mr Wright, the union's Wales regional secretary, will make his request formally to the union's governing executive council. Speaking on a BBC television news programme, Mr Wright said he might have to consider legal action if the TGWU did not respond to his call.

Suggestions of irregularities in the election have grown since a narrow majority of 44,817 votes out of a total membership of more than 1.5m favoured Mr Ron Todd, the candidate broadly supported by the left, over Mr Wright, who had centred his campaign on a more conservative and right support.

Senior union officials now privately believe the ballot may have to be re-run, if only to avoid worse evils such as a complete investigation, or a re-run prompted by an agency such as the Government's Certification Office.

Mr Wright previously had been careful to stand apart from public dispute about the vote, but last night he said, "enough is enough."

He called for a new ballot "in order to extricate the union from a very difficult situation," and said "it is the only possible way that I see of preventing further damage to the union by continuing arguments."

He said he was "suspicious" that irregularities in the ballot might have been widespread enough to have made a difference to the vote. He said that the broad left "decided not so much who was going to win the ballot, but certainly decided who was not going to win the ballot."

He said there had been "so much damage" done to the union by press speculation about the election, complaints, proven irregularities and proven ballot-rigging that calls for further investigation would only increase the damage; a re-run was necessary.

Mr Wright's comments follow an insistence earlier this week by Mr Moss Evans, outgoing TGWU general secretary, that the allegations over the ballot were part of a smear campaign. He said the ballot had been "scrupulously fair."

A survey commissioned by the BBC programme of three key TGWU Irish branches points to irregularities in the voting. An Irish turnout of 72 per cent is claimed by the union, but the survey shows that only 32 per cent stated that they had voted in the election, as many as 62 per cent did not vote, 4 per cent could not remember, and 1 per cent refused to answer.

## THE LEX COLUMN

### The dollar loses its customers

U.S. retail sales figures may be notoriously unreliable, but yesterday's March estimate, showing a 1.9 per cent fall on the previous month, was bad enough - even with a margin for error - to give the dollar a serious jolt. And it reinforced the bearish mood that has been building up recently in Wall Street over prospects for the U.S. economy.

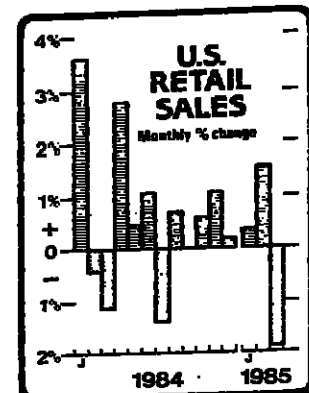
Yesterday, the pound closed at around \$1.25 and its trade-weighted index of 78.2 was the highest since last August. Against the D-Mark, the dollar lost 6 pips. The first economic indicator to be published for several weeks, retail sales may have been invested with disproportionate significance. After all, January and February saw relatively buoyant consumer spending, making a correction in March quite probable, and yesterday's figures could still be revised. But any more bad news in next week's indicators - industrial production, housing starts and revised first quarter GNP - could cause a more serious shift to non-dollar assets.

Watching this, the Federal Reserve must be feeling in a familiar quandary. If the dollar were to embark on a free fall, the Fed might be tempted to follow the British example and tighten monetary policy. Yet with the economy apparently turning ever more sluggish, a domestic banking system looking increasingly fragile and threats of renewed difficulties with debtor countries, its hands are rather tied.

Both the U.S. bond market and the dollar seem to believe that, if anything, the Fed will ease. To the extent that this is already discounted in the currency, Mr Volcker appears to have just a little room for manoeuvre; provided he is not too perturbed by the growth in the money supply aggregates. But the best bet is that - like currency traders - he will sit tight until next week's flurry of financial statistics has been digested.

Gold Fields

Having mysteriously refused to buy British assets in Britain during the period of dollar strength, American companies are now being offered them in the U.S. instead. Yesterday Consolidated Gold Fields joined Imperial Group and Grand Metropolitan in the grand auction of assets bought when times were good and the dollar was weak. With the dollar now back on the slide,



there is every incentive to sell underperforming businesses and lock in the foreign exchange profit.

Gold Fields made a conspicuous mess of its U.S. diversification, but at least the group cannot be faulted for its foreign exchange management. Four years ago, when the company was eyeing Newmont Mining, it switched the proceeds of a £181m rights issue into dollars at a rate of \$2.41. Now it is proposing to sell all its U.S. industrial operations and has already secured a rate of \$1.14 by buying forward sterling with borrowed dollars.

Gold Fields is aiming to clear book value for the assets, which suggest a target figure approaching \$150m for the whole package. In order to achieve that, the group will assume the borrowings of the U.S. segment and will discuss with any potential buyer the transfer of what must be some formidable tax losses. Even so, Gold Fields will do well to emerge without book losses.

Even leaving aside the disastrous Skytop Brewster drilling business, the industrial assets have been no model of consistency. On Gold Fields' own accounting basis, operating profits fell by almost a half in 1983 and then doubled back - to \$13m - last year. Gold Fields has been discussing the disposal of these operations for years and, in the light of the record, it is easy to see why.

#### Burmah

For the first time since 1980 Burmah actually has something to show for its year's activity at the bottom line. With no major write-offs in 1984 and net income in the continuing business - mostly Castrol - up from £35.4m to £44m, there

was not merely enough to cover an increased dividend, but something for the balance sheet as well. Being unused to pleasant surprises from Burmah, the market had probably failed to work out the full benefit of known disposals - like Halfords. Yesterday, the sight of gearing down to 40 per cent or so was worth another 15p on the share price; at 221p Burmah is close, on sheer improved results, to the levels associated with bid speculation.

If Burmah's determination to deal with its haemorrhage in the Bahamas is taken seriously, and it finally succeeds in selling Quinton Hazell, there may not be much retained profit in 1985; extraordinary charges would see to that. But in that case, interest savings alone should keep earnings moving up. The more that Burmah does to strip down its more dubious assets, however, the less likely it looks to attract bids. Moreover, the billion dollar contingent liability on its LNG-shipping contract looks a pretty effective shark repellent.

#### GEC

What to do with its cash, and how to arrange the eventual replacement of Lord Weinstock are issues on which GEC has not always been terribly convincing.

Both questions are formidably difficult, and while the repurchase of GEC shares has become a marginal use for excess cash, GEC's management succession has seemed much harder to arrange in a piecemeal way. In effect, GEC has now decided simultaneously to make a more direct attack on its investment problem and to convert the succession issue into something more roundabout - by changing the whole structure of central management.

A venture capital company should foster riskier and more interesting investments than gilt-edged, while a two-tier board on the German model will allow more lieutenants to get a sight of the group's central decision making. That could throw up a few more potential candidates, and increase the continuity of management in any event. It could even create more efficient sharing of technology - and other resources - between different GEC companies.

The unchanged share price - 184p - showed the market in agnostic mood yesterday.

## GEC to set up new management board and investment affiliate

BY GUY DE JONQUIERES IN LONDON

GEC, the leading UK engineering and electrical group, is to create a board of senior executives to co-ordinate its business activities and has set up a financial investment affiliate as part of a top-level management reorganisation.

The planned 25-member board of management is modelled on the structure found in many large West German companies. It will be chaired by Lord Weinstock and will consist of several main board directors and the managers of the company's principal businesses.

GEC said the new board would contribute to future development and growth by providing more cohesion and cross-fertilisation between the company's different operating units, enabling resources to be used more effectively.

Mr Malcolm Bates has been appointed deputy managing director, succeeding Sir Kenneth Bond, who recently turned 65 and has been

made vice-chairman. Mr John Rogers, formerly GEC's controller, joins the main board in the newly-created post of finance director.

The company has also broken down its power engineering group into smaller units in an effort to decentralise decision-making. Sir Alan Veale has stepped down as managing director of that group but remains on the GEC board in an advisory capacity.

The reorganisation follows the retirement in the past few years of many of the senior executives responsible for running GEC after it was formed out of a series of mergers in the 1960s.

The intention is to give greater responsibility to a team of younger managers under the leadership of Lord Weinstock, aged 60, GEC's managing director. The London stock market was cautious yesterday about interpreting the likely impact of the changes, and GEC's

share price closed unchanged at 184p.

A new wholly-owned subsidiary, GEC Finance, will be responsible for investing some of its £1.5bn (\$1.87bn) cash mountain and identifying acquisitions of or investment in "businesses in lines of activity less directly concerned with the company's existing businesses."

The subsidiary will be charged with seeking higher returns than are generally available on the money markets. As well as engaging in venture capital, it is expected to play a role in advising GEC on possible acquisitions of a more strategic nature.

Mr Anthony Hillier, formerly of merchant bank N. M. Rothschild, has been named managing director of GEC Finance. The size of the funds under his control is expected to be less than £100m initially.

Men and Matters, Page 16

## UK mining group to sell U.S. interests

BY LIONEL BARBER IN LONDON

CONSOLIDATED Gold Fields, the UK-based mining and construction materials group, has put its U.S. industrial interests up for sale.

The group expects to raise between £100m and £140m (\$125m - \$175m) for the businesses, which include a scrap trader, a steel mill, a foundry and the disastrous acquisition, Skytop Brewster, a large drilling rig manufacturer.

The sale, which was well signalled by Gold Fields, marks the end of the group's earlier ambitions to diversify out of its basic mining and construction materials businesses in the U.S.

The strategy fell apart just over two years ago when the group was forced to make an extraordinary provision of £87m to cover losses at Skytop Brewster, and Mr David Lloyd-Jacob, the group's chairman and chief executive in America, resigned.

After the announcement Gold

Fields share price in London rose 12p to 557p. "It means Gold Fields are going back to basics which is what they do best," said one broker.

Gold Fields stressed that all the companies, with the exception of Skytop, are profitable. The group, however, has yet to find a buyer. Gold Fields intends to sell the companies, which form the Gold Fields American Industries group, either individually or as a whole, within the next 15 months. This way, they can be included in the financial accounts for 1985-86.

Gold Fields will continue to have a strong presence in the U.S., through its 28 per cent stake in Newmont Mining Corporation, the natural resource group, and through its wholly owned subsidiaries, Gold Fields Mining Corporation and ARC Americans Corporation, one of the biggest concrete pipe producers in the U.S.

Lex, this page; Mining, Page 24

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## SECTION II - INTERNATIONAL COMPANIES

## FINANCIAL TIMES

Friday April 12 1985

Chase Web Offset

MAGAZINE  
PRINTERS  
01-242 4243Goldsmith bid rejected  
by Crown Zellerbach

BY TERRY DODSWORTH IN NEW YORK

CROWN ZELLERBACH, the U.S. forest products company, nailed up a sale price of \$60 a share for the group yesterday as it unequivocally rejected Sir James Goldsmith's \$42.50 a share bid.

The company also announced further moves to strengthen itself against takeover through a "major restructuring" that would involve the distribution of some timberland interests to shareholders. The reorganisation, expected to involve a trust in which individual plots of land are parcelled out for investors, was already underway, the company added.

The offer for Crown Zellerbach has attracted additional interest on

Wall Street because it is the first time in which a bidder has faced a new type of takeover defence involving the issue of rights to shareholders which give them hefty claims against the bidding company.

The offer from Sir James, the Anglo-French financier who has made several successful forays on to the Wall Street bid scene, was contingent upon the withdrawal of these rights.

The Crown board yesterday emphatically refused to redeem them on the grounds that they were serving their purpose "of enabling the board to protect the shareholders and strengthening the ability of the

board to negotiate on behalf of the shareholders."

The company said it was prepared to work with any responsible person who was willing to offer a value "consistent with the benefits of this restructuring" in a transaction that "treats all shareholders fairly and equally."

Some analysts have in the recent past put a break-up value on Crown of around \$80 a share, but this has not been reflected in the share price since 1980. When Sir James first declared his interest in the company, the shares were trading at just under \$29, and by midday yesterday they stood at \$42.50, up 5%.

TV programme maker launches  
\$1.02bn offer for Multimedia

BY PAUL TAYLOR IN NEW YORK

LORIMAR, the U.S. film and television programme group which created Dallas and other top-selling TV soap operas, has offered \$61 a share or a total of \$1.02bn in cash for Multimedia, the newspaper publishing, radio and television group.

The surprise bid, if accepted, would be the second-largest media company takeover ever, following the \$3.5bn agreed offer by Capital Cities Communications for American Broadcasting Companies unveiled earlier last month.

Lorimar's bid comes in the immediate wake of a sweetened \$53.25 a share or \$800m proposed management-led buyout of Multimedia, which was approved by the media

group's board earlier this week. The latest offer therefore raises the possibility of a bid battle for Multimedia, whose management and members of the company's founding families had earlier rejected a \$60 a share or \$1bn offer from an unidentified suitor. This was believed to be Wessray, a New Jersey investment company headed by former U.S. Treasury Secretary Mr William Simon.

Yesterday share trading in both Lorimar and Multimedia was suspended at the market opening, pending further announcements. Multimedia's stock closed at \$56.50 a share on Wednesday ahead of the Lorimar bid.

Lorimar, which is based in Culver City, California and is headed by Mr Mervyn Adelstein, a former property developer, and Mr Lee Rich, an advertising executive, has seen its earnings rise sharply in recent years buoyed by the success of television series like Dallas, Falcon Crest and Knot's Landing. In the six months ending January 26 its profits nearly tripled to \$23.4m or \$2.99 a share on revenues of \$198.7m.

Multimedia publishes 13 daily and 30 non-daily papers, owns and operates five television and 12 radio stations and over 100 cable television systems. It produced net earnings of \$33.7m.

Dome in  
share  
offering

By Bernard Simon in Toronto

DOME PETROLEUM, the debt-burdened Calgary energy producer, is to proceed with a long-delayed international share offering after what it believes is a sharp improvement in the investment climate.

The company has filed a preliminary prospectus with regulatory authorities in the U.S. and Canada for an issue of 30m units, each comprising one common share and half a warrant to buy an additional share. Based on Dome's current share price the company aims to raise about \$310m (\$72.85m), well below the original target of \$370m.

Dome officials and members of three international underwriting syndicates will begin presentations to prospective investors next week, visiting about 12 cities in the U.S., Canada and Europe.

Dome's creditors agreed earlier this year to drop their demand for an injection of new equity as a condition for rescheduling the bulk of the company's C\$6.4bn debt. The debt rescheduling accord was signed last February and according to one of the company's financial advisers, it has contributed to a revival in investor interest.

Dome also expects to benefit from new energy pricing and taxation policies announced recently by the Canadian Government, including deregulation of domestic oil prices and the gradual abolition of a 12 per cent petroleum and gas revenue tax. Dome's revenue tax payments totalled C\$51m in 1983.

The company's share price has risen almost 50 per cent on the Toronto Stock Exchange since the end of January, to reach C\$3.30. None the less, the share offering's prospects of success remain clouded. Dome warned last June that investors should buy its shares only if "they can afford a total loss of their investment."

A Dome affiliate, Dome Mines, has agreed to take up a portion of the new offering proportionate to its 22 per cent stake in Dome Petroleum.

Farley to pay \$1.4bn  
for Northwest

BY OUR FINANCIAL STAFF

FARLEY INDUSTRIES, a privately-held manufacturing group built up by Chicago investor Mr William Farley, has agreed to take over Northwest Industries in a \$1.4bn deal which will nearly quadruple its annual sales.

Northwest, a Chicago conglomerate whose products range from boots and underwear to chemicals and electrical products, will merge with Farley's metals unit following a tender offer.

Northwest shareholders will receive \$42.50 in cash, \$1.50 nominal of new 13.5 per cent exchangeable preferred stock, and one share of Lone Star Steel, Northwest's steel unit, which will become an independent company after the deal.

A tender offer for a maximum of 79 per cent or 15.8m Northwest shares and a minimum of 11m shares is expected to begin by May 1.

The definitive agreement between Northwest and Farley comes just three months after a bid worth more than \$1bn from an investor group including Mr Don Kelly and Mr Roger Briggs, executive of the former Esnark industrial group, was terminated because the group failed to raise the necessary finance.

The latest deal is subject to final financing commitments, but Farley has advised Northwest that principal bank financing commitments have been secured. Drexel Burnham Lambert, Farley's investment banker, has told Northwest that it expected to raise the non-bank portion of the required \$1.4bn financing on or before May 1.

Farley Industries, founded in 1976, had annual sales of nearly \$700m last year. It has grown through numerous leveraged buy-outs.

Massey-Ferguson may  
dispose of Italian plant

BY OUR TORONTO CORRESPONDENT

MASSEY-FERGUSON, the Canadian farm machinery and industrial engine manufacturer, is close to disposing of its loss-making plant at Aprilia, Italy, as part of efforts to reduce its exposure to the troubled farm equipment market.

Massey has reached preliminary agreement for the plant, which employs about 1,000 people, to be taken over by an agency of the Italian Department of Industry. As part of the deal, Massey would purchase components from the plant.

Mr Victor Rice, Massey chairman, said no agreement had yet been reached for the disposal of the company's large combine harvester plant at Marquette, France, which has been closed since last June. Discussions with the French Government on the plant's future are "steadily increasing," he added. The

talks have been complicated, however, by similar negotiations between the Government and J. I. Case, the U.S. farm equipment manufacturer, on a nearby plant formerly operated by International Harvester. Case recently took over International Harvester's farm machinery business.

Massey favours closing the Marquette plant altogether, but Mr Rice indicated that it might be willing to compromise by continuing production of ancillary items like balers, tractor cabs and components.

Losses from the Aprilia and Marquette facilities reached C\$5m (U.S.\$3.65m) in the first three months of last year, the last period both plants were open.

Total combine harvester sales in Europe dropped to 17,000 units last year from a peak of 28,000 in 1976.

Manville  
asbestos  
claims may  
top \$50bn

By Our Financial Staff

MANVILLE, the U.S. building products group operating under Chapter 11 bankruptcy regulations, said in its latest annual report that asbestos property-related asbestos claims against it could exceed \$50bn.

The company filed for Chapter 11 in 1982 under the weight of the number of asbestos-related law suits. At the time Manville said the total cost of the claims could be more than \$2bn.

The annual report states, however, that more than 11,000 property claims were filed by a March 1 deadline. Only 6,100 were processed by March 22, and these are seeking about \$31.5bn for the costs of removing asbestos from property.

The company said it did not expect to have a final tally until June 1. The property claims have been filed by schools, property owners and government entities.

Manville pointed out that the claims were "overstated and speculative" and were a "totally unreliable estimate" of liability. It said the vast majority were for spray-on insulation containing asbestos, which Manville never made or sold, or moulded-pipe insulation, which was not a health hazard if "properly maintained."

The company also faces 6,000 health damage claims which have been filed since it sought Chapter 11 protection; these total \$12.5bn.

## VW to pay dividend after strong turnaround

BY JOHN DAVIES IN FRANKFURT

VOLKSWAGEN, West Germany's biggest motor vehicle manufacturer, is paying a dividend again after recovering from two years of heavy losses.

VW has not yet disclosed its profits for last year, but the proposed dividend of DM 5 a share means a payout of DM 130m (\$38m).

The company last made a payout of this amount in 1981, before plunging into group losses of DM 300m in 1982 and DM 215m in 1983.

It was still in the red after the first nine months of last year, with a group loss of DM 47m and a slightly higher loss of DM 52m ascribed to the parent company.

But its position in West Germany and overseas has been steadily improving, aided by the strong U.S. dollar, which has boosted U.S. earnings in D-Mark terms.

The group's return to profitability is a major success for Dr Carl Hahn, who took over as chief executive in 1982 after the group's troubles had mounted.

The turnaround has come despite disruption to VW's car assembly operations during last year's labour conflict over shorter working hours in the West German metal industry.

VW increased its worldwide sales revenue by 14 per cent to DM 45.7bn last year. It produced 2.148m vehicles, 1.5 per cent more than in 1983.

With the U.S. economy picking up strongly, VW and its Audi subsidiary

have strongly increased their earnings there, while VW has also taken steps to restructure its operations in Latin America.

Under VW's accounting practices, its Brazilian operations made a much reduced loss last year and, according to the different Brazilian accounting conventions, it actually turned the corner to report a profit.

A measure of VW's confidence is its recent decision to hire about 1,000 workers, mostly for its plant at Wolfsburg. It had earlier stopped recruitment, when the industry was worried about the state of the West German car market in view of the controversy over car pollution controls.

VW's supervisory board also decided yesterday to recommend to shareholders that the company's formal name be changed from Volkswagenwerk to Volkswagen.

The company said this recognised the reality that it was no longer just one factory or "works" at Wolfsburg, but a concern with operations worldwide.

Although VW did not indicate this, the change in name would also make for a slightly smoother task in communicating with potential share-market investors overseas.

The Federal Government in Bonn has been considering reducing its 20 per cent shareholding in VW, possibly by refraining from contributing to any future capital increase.

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Chase shows interest  
in buying Swiss bank

BY ALAN FRIEDMAN IN MILAN

CHASE MANHATTAN, one of the largest U.S. banks, is understood to have expressed preliminary interest in acquiring the Swiss-based Banco di Roma per la Svizzera.

The Swiss bank, which last year made net profits of SwFr 25.4m (\$9.5m), is 51 per cent owned by the Istituto per le Opere di Religione (IOR), the Vatican bank. The remaining 49 per cent is held by Banco di Roma, the Italian state-controlled bank.

Neither Chase Manhattan nor Banco di Roma would comment on the negotiations.

The possibility of Chase acquiring the Swiss bank was first mooted last year by bankers involved in the financial settlement of the Banco Ambrosiano affair. The Vatican bank is known to have disposed of a number of listed shareholdings and properties in an effort to raise funds for its \$242.2m payment to Ambrosiano's creditors.

It emerged yesterday that Chase, which has been examining takeover prospects in Switzerland for several months, had communicated its interest to Italian bankers. If the deal goes ahead Chase might be asked to pay around \$100m for the IOR's 51 per cent stake.

Ohio utility set to take  
nuclear plant write-off

BY OUR FINANCIAL STAFF

AMERICAN Electric Power, the Ohio utility, may take a second-quarter write-off in connection with the troubled Zimmer nuclear power plant near Columbus, Ohio, according to Mr W. S. White, chairman.

Mr White said the worst case would be an after-tax write-off of \$385m, representing a complete write-off and equal to 9.9 per cent of the company's equity.

American Electric owns 25.4 per cent of the plant through its Columbus and Southern Ohio Electric unit. Other partners are Cincinnati Gas and Electric (48.5 per cent) and

Dayton Power and Light (26.1 per cent).

Mr White said the owners of the plant expect to decide by late 1986 whether to convert the plant which is almost complete into a 1,300 Mw coal-fired unit by 1991.

The conversion cost was estimated in September 1984 at \$1.7bn, bringing the total cost of the plant to \$3.4bn.

AEP's auditors qualified their opinion of the company's 1983 financial statements, citing uncertainties about the proposed conversion. Last year the company reported net profits of \$2.65 a share.

## Caterpillar cuts quarterly loss

BY OUR FINANCIAL STAFF

CATERPILLAR TRACTOR, the world's largest construction equipment manufacturer, has registered a first-quarter loss of \$70m, or 72 cents a share. This compares with a profit of \$108m or \$1.15 a share for the same period in 1984.

The company's share price has followed a \$250m loss in the fourth quarter, the face of severe price discounting and overseas competition which forced the U.S. company to reduce its operations.

A deficit of \$428m or \$4.47 a share was incurred for the whole of 1984.

The company said that progress in reducing the loss was obscured because it could no longer record

tax credits related to U.S. losses. If the company had been able to apply normal tax benefits, this year's first quarter loss would have been \$45m.

Caterpillar said it had expected that a seasonal low first-quarter sales level would not produce a profit for the period. The reduction in loss, it added, resulted primarily from higher sales and benefits stemming from its cost reduction programme.

First-quarter sales amounted to \$1.48bn against \$1.38bn last year, the improvement arising from a 4% per cent volume gain and the disproportionately high level of dis-

counting experienced a year ago. During the latest quarter, total debt decreased by \$111m to \$1.75bn. The improvement resulted from funds generated by operations.

The company expects to receive "momentarily" a U.S. federal income tax refund of \$73m, which will be used to reduce short-term debt.

The company's financial position "remains strong," and further reduction of debt is expected to occur during 1985.

Directors said that they continue to expect that Caterpillar could be "moderately profitable" for 1985.

We're Ameritech. Already established as a leader in the U.S. telecommunications industry. Our first-year financial results were outstanding. We earned some \$990 million in 1984. That was \$10.17 per share. We did even better than we expected, 7.2% over our projections.

**OFF TO A BRIGHT START**

Our 14.3% return on equity was first among all the new regional telecommunications companies created by the AT&T divestiture. And we expect continued earnings growth during the next years. The future looks bright, indeed.

**Making the most of our advantages.**

Our primary marketplace of Illinois, Indiana, Ohio, Michigan, and Wisconsin is one of the most data-intensive regions in the world. A region with expanding needs for new and more communications services. We're investing \$2 billion this year to meet these needs. Preparing for profitable growth.

**Leading the way in technological applications.**

Ameritech pioneered the commercial application of cellular mobile phone service.

in the U.S. And we're bringing advanced digital network services to the marketplace at speeds that rival any telecommunications company in the world.

**Offering both investment and business opportunities.**

Ameritech provides attractive potential as an investment with promise. In fact, last year our shareholders had a 28% total return on their investment. Ameritech also has the telecommunications expertise others outside the U.S. are seeking. Through our recently created Ameritech International division, we are prepared to provide consulting services in areas ranging from mobile communications to fiber optic transport.

In Europe, we're listed on the stock exchanges in London, Geneva, Zurich and Basel. For a copy of our Annual Report, write: Ameritech, 64 Sydney St., Chelsea, London, SW3 6PS, U.K.

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# International Thomson

## Another record year

### Group results in brief

	1984 £ million	1983 £ million
Sales	1,734.9	1,503.5
Trading profit	170.0	154.8
Earnings*	97.9	75.7
Earnings per share*	33.5p	26.9p

\* before extraordinary items

- In 1984 we achieved record earnings before extraordinary items of £97.9 million, an increase of 29.3% over 1983.
- Earnings per share before extraordinary items rose from 26.9p to 33.5p.
- We invested £45.8 million in our North Sea and other oil businesses; £74.1 million in Travel principally on two Boeing 767 aircraft; and £61.0 million in Publishing and Information, including £26.6 million for acquisitions.
- Our balance sheet strengthened and year-end cash balances were £130.2 million.

International Thomson is a leading publishing and information company with strong interests in travel and oil and gas. Our strategy is to build and acquire quality businesses to underpin the Group's continuing growth and prosperity.



## International Thomson Organisation Limited

Suite 2206, Box 45, 20 Queen Street West,  
Toronto, Ontario M5H 3R3, Canada.

If you would like a copy of our 1984 Annual Report, published at the end of April, send this coupon to: Hilary Bateson, International Thomson, PO Box 4YG, 4 Stratford Place, London W1A 4YG.

Name \_\_\_\_\_  
Position \_\_\_\_\_  
Company \_\_\_\_\_  
Address \_\_\_\_\_

### 15th MAY 1985 REDEMPTION

## GESTETNER HOLDING B.V.

### £10,000,000 11% STERLING FOREIGN CURRENCY BONDS 1988

#### REDEMPTION OF BONDS

Gestetner Holding B.V. announces that for the redemption period ending on 15th May 1985 it has purchased and cancelled bonds of the above Loan for £70,000 nominal capital and tendered them to the Trustee.

The nominal amount of bonds to be drawn for redemption at par on 15th May 1985 to satisfy the Company's current redemption obligation is accordingly £430,000 and the nominal amount of this Loan remaining outstanding after 15th May 1985 will be £6,963,000.

#### DRAWING OF BONDS

Notice is accordingly hereby given that a drawing of bonds of the above loan took place on 3rd April 1985 attended by Mr. William Brignall Kennair of the firm of John Venn & Sons, Notary Public, when 430 bonds for a total of £430,000 nominal capital were drawn for redemption at par on 15th May 1985, from which date all interest thereon will cease.

The following are the numbers of the bonds drawn:

1	64	97	106	128	140	188	193	213	221	251	255	258	322	356	364	376	399	390	398
396	431	438	482	482	453	455	456	467	473	492	501	528	549	579	588	609	613	632	685
690	713	719	759	765	797	810	811	821	836	926	932	945	979	981	984	993	1091	1160	1165
1195	1207	1220	1234	1269	1271	1278	1282	1300	1310	1332	1354	1384	1390	1398	1429	1439	1473	1476	1482
1520	1523	1570	1581	1603	1631	1665	1669	1742	1746	1754	1759	1761	1824	1828	1843	1850	1857	1872	1894
1913	1965	1968	1979	2001	2004	2007	2023	2094	2180	2188	2402	2405	2420	2437	2452	2453	2462	2492	2518
2528	2532	2537	2549	2569	2597	2598	2655	2710	2796	2822	2979	3012	3019	3104	3137	3145	3167	3183	3194
3227	3241	3258	3271	3282	3319	3323	3363	3435	3453	3474	3475	3618	3637	3649	3692	3704	3715	3729	3735
3743	3773	3780	3874	3881	3895	3975	3992	4918	4927	4938	4952	5013	5043	5070	5077	5087	5098	5101	5136
5151	5152	5161	5214	5225	5258	5325	5333	5344	5356	5393	5400	5413	5435	5442	5444	5465	5525	5558	5563
5617	5623	5676	5718	5725	5737	5739	5759	5756	5786	5790	5801	5820	5848	5894	5908	5919	5921	5936	5948
5976	6005	6107	6169	6213	6214	6218	6289	6339	6354	6358	6361	6368	6369	6378	6379	6381	6398	6427	6447
6454	6458	6489	6495	6519	6565	6572	6573	6575	6598	6612	6730	6745	6764	6768	6777	6814	6815	6827	6833
6889	6897	6921	6928	6966	7004	7006	7009	7014	7080	7139	7154	7166	7181	7208	7210	7239	7304	7321	7351
7360	7419	7421	7427	7435	7442	7445	7459	7474	7519	7528	7542	7558	7561	7567	7589	7613	7617	7653	7660
7662	7803	7812	7816	7821	7842	7843	7874	7898	7939	7981	7991	8015	8016	8055	8068	8079	8088	8112	8114
8128	8164	8184	8214	8218	8237	8275	8322	8343	8344	8355	8377	8378	8384	8400	8401	8444	8466	8499	8503
8512	8513	8518	8529	8531	8566	8618	8621	8628	8646	8680	8684	8685	8689	8699	8705	8723	8724	8752	8753
8778	8812	8814	8837	8843	8875	8887	8913	8914	8974	8982	8987	8990	8999	9037	9048	9060	9076	9078	9119
9138	9146	9157	9165	9193	9203	9225	9228	9233	9234	9247	9272	9316	9322	9327	9328	9342	9364	9381	9393
9400	9421	9428	9499	9542	9547	9608	9610	9618	9626	9677	9685	9709	9729	9740	9753	9754	9757	9773	9799

Witness: W. B. Kennair, Notary Public.

The above bonds may be presented for payment of the proceeds of redemption at par on or after 15th May 1985 at the offices of the paying agents named on the bonds in the manner specified in Condition 6 of the Terms and Conditions of the Loan printed on the reverse of the bonds. Each of these bonds when presented for redemption must bear the coupon dated 15th May 1985, and all subsequent coupons, otherwise the amount of the missing coupons will be deducted from the principal to be repaid.

Bondholders electing to receive payment in U.S. Dollars must give irrevocable written notice to any Paying Agent named on the reverse of the bond on or before 1st May on the appropriate form available from a Paying Agent.

Principal Paying Agent: N M Rothschild & Sons Limited New Court St Swinburn Lane London EC4P 4DU.

12th April 1985

## INTL. COMPANIES & FINANCE

### Credit Lyonnais makes modest 1984 headway

BY DAVID MARSH IN PARIS

CREDIT LYONNAIS, the second largest French nationalised bank improved net profits by 2.7 per cent last year to FF 4,895m, down slightly from FF 5,023m in 1983. Provisions on risks over country lending—especially to Latin America—rose 38 per cent to about FF 1.6bn as the bank made a further effort to catch up its relative lag of past years in covering foreign risks. Provisions on individual customers and other diverse risks however fell 13 per cent.

Underlining the potential profit squeeze facing the French banking system if domestic interest rates start a long-awaited decline this year, M. Jean Defassieux, the chairman, called last year's result "reasonable" but warned: "We will make less money if rates fall."

Last year's operating profits before tax and provisions rose 4.1 per cent to FF 6,845m. Credit Lyonnais said that, after taking account of special profits in 1983 resulting mainly from FF 600m in earnings from bond sales, last year's operating profit on a comparable basis rose

by a more satisfactory 12.1 per cent.

Overall new provisions came to FF 4,895m, down slightly from FF 5,023m in 1983. Provisions on risks over country lending—especially to Latin America—rose 38 per cent to about FF 1.6bn as the bank made a further effort to catch up its relative lag of past years in covering foreign risks. Provisions on individual customers and other diverse risks however fell 13 per cent.

The low profitability of French banks, many analysts and bankers believe, represents a considerable barrier to opposition plans to denationalise banks if the Right returns to power after next year's parliamentary elections.

Commenting on the denationalisation controversy, M. Defassieux, a close friend of the Socialist's first Prime Minister,

M. Pierre Mauroy, said simply that the question would be up to the French people.

The bank's interest rate margins remained roughly stable last year reflecting the only slow fall in base lending rates. Confirming that M. Pierre Mauroy, the Finance Minister, was pressing for a further cut in base rates to help get the economy moving, M. Defassieux warned: "Many banks will have a lot of difficulty if rates are cut."

M. Defassieux also underlined the bank's continued need to boost capital resources even after its issue of FF 2bn of non-redeemable non-voting loan stock last year. The bank's FF 15bn of equity was not enough, he said. But the Government preferred to make capital injections into nationalised industries rather than banks.

### Kaiser Aluminum plunges to loss

By Terry Dodsworth in New York

KAISER Aluminum and Chemical, the third largest U.S. aluminum manufacturer, slumped to losses of \$18.5m, or 44 cents a share, as shipments fell sharply in the first quarter of this year.

The deficit compares with a net profit in the same period of 1984 of \$14.6m, or 33 cents a share, while sales of the group rose from \$73.8m to \$85.6m.

This year's loss was struck after a tax credit of \$12.4m, while last year's earnings included a \$4.4m loss from discontinued operations.

Kaiser said its main problem was in the aluminum division, where shipments fell by 9.6 per cent from 188,300 tons to 168,500 tons. This decline in sales, which coincides with the slowdown in the industry in the latter half of last year, plunged the aluminum activities into an operating loss of \$56.3m.

The company added that its real estate division achieved higher earnings in the quarter, primarily through increased sales of commercial and industrial properties in California and Hawaii.

Earnings from its industrial chemicals business declined, however, because of price weakness in most of its markets, while the international trading division recorded a higher loss on negative petroleum trading results.

Last year, Kaiser reported a \$33.8m loss, including a deficit of \$81.8m from discontinued operations.

### Westinghouse ahead 11%

By Our New York Staff

WESTINGHOUSE Electric, the diversified U.S. manufacturer of electrical equipment, reported an 11 per cent rise in net earnings for the first quarter of this year, from \$118.6m or 66 cents a share to \$129.7m, or 74 cents. Sales rose by just under 2 per cent, from \$2.26bn to \$2.3bn.

Westinghouse, which is the first of the large manufacturing groups to announce its results in the quarterly cycle of earnings reports, said the main profits boost came from the broadcasting and cable divisions.

### United Paper Mills makes strong recovery

By Olli Virtanen in Helsinki

UNITED Paper Mills, the Finnish forest products group which is building a large newsprint plant in Shotton, North Wales, reported a strong recovery in profits and is stepping up its dividend.

Net profits rose to Fmk 56.1m (\$8.6m), an increase of 50 per cent. Sales went up 21 per cent at Fmk 3.85m. The dividend is going up by 1 per cent to 12 per cent.

Good markets for paper, which accounts for 51 per cent of turnover, as well as the strong dollar, were the main reasons for improvement. Capacity utilisation in the paper and board division rose to 95 per cent and the total production climbed by 19 per cent.

### Sulzer cuts loss to SwFr 18m

BY OUR FINANCIAL STAFF

SULZER, the Swiss engineering group which is pushing through a major programme of rationalisation, reports reduced losses for 1984. It is again not paying a dividend.

On turnover little changed at SwFr 4,238m, net losses have been cut to SwFr 18m (\$6.8m) from the SwFr 102m of 1983 when turnover totalled SwFr 4,160m. For 1982, Sulzer had sales of SwFr 4,420m.

The results, which are in line with group forecasts of a much reduced deficit, suggest a significant improvement in trading margins. Over the past two years Sulzer has reduced Swiss manufacturing capacity by almost 30 per cent.

Together with Geo. Fischer and Von Roll, two rival engineering groups, Sulzer is

drastically pruning its foundry operations.

The three groups plan to cut Swiss capacity for ferrous castings by 20 per cent and to axe their steel forging businesses by a third.

The programme will eventually involve the removal of 440 jobs from their combined payroll.

Strong order inflows at Sulzer suggest that trading in 1985 can continue to improve. New orders booked last year totalled SwFr 4,580m, an increase of a quarter over the inflow for 1983.

The group expects "at least a balance profit-and-loss account this year."

Last year's loss largely reflects the spending of SwFr 70m on restructuring, following

costs of SwFr 61m in 1983. Bad debt provisions also had to be increased.

The Swiss subsidiary Escherich-Wyss showed a marked reduction in losses last year. The French Cie de Construction Mecanique Sulzer showed a further loss of FF 96m (\$10m) after FF 127m in 1983. This loss should be lower, again in 1985.

The U.S. subsidiary also suffered a loss, due to restructuring costs for the Kings Mountain weaving-machinery plant in North Carolina.

All product groups other than diesel engines and turbo-compressors showed an overall profit last year. Both Escherich-Wyss and the textile machinery division are expected to improve in 1985.

### Sharp advance by Danish shipping group

By Hilary Barnes in Copenhagen

EAST ASIATIC, the Danish shipping and industrial group, increased group earnings before extraordinary items to Dkr 361m (\$32.3m) last year, almost doubling the interim forecast.

In 1982 the group made a Dkr 377m loss. Progress in restoring the fortunes of the shipping and industrial group is expected in 1985, the company said.

Despite the improved performance, the board is sticking to its previously announced decision to pass the dividend

against this year. But it plans to make a one-for-10 scrip issue on the basis of 1985 results and to restore the dividend at 10 per cent following the 1986 results.

The group operates 119 subsidiaries all over the world. Investments in fixed assets last year totalled Dkr 887m. Sales increased from Dkr 18.8bn to Dkr 17.9bn and profits before financial costs rose from Dkr 1.3m to Dkr 1.08m. Net financial costs were reduced from Dkr 718m to Dkr 694m, not including unrealised foreign exchange losses.

The report showed an improvement in gross operating profits in most divisions. In trading activities—including the distribution of equipment for printing and related industries in which East Asiatic claims to be the world's leading company—the margin increased from 16.7 per cent to 19 per cent.

### Lindholm family acquires minority stake in Esselte

BY KEVIN DONE, NORDIC CORRESPONDENT IN STOCKHOLM

A SUBSTANTIAL minority shareholding in Esselte, the Swedish office supplies, packaging and publishing group, has been acquired by private family interests in deals worth more than Skr 400m (\$44.2m).

Möbilia, a company owned by the Stockholm-based Lindholm family, has acquired "A" shares in Esselte equivalent to 12.8 per cent of the capital and 13.7 per cent of the votes.

The family is to seek representation on the Esselte board at the company's annual meeting next month.

The Lindholm family's interests were previously concentrated in the ownership of several leading hotels in Stockholm, including the Sheraton, in the parent company.

Last year Esselte floated part of the group, Esselte Business Systems, on the New York stock market, while maintaining control of 80 per cent of the equity in the parent company.

The bank's loan advances totalled 126,022bn, an increase of 30.4 per cent.

One of the hallmarks of the bank's philosophy has been to collect deposits from its national network of branches and then channel these into loans specifically destined for development and business projects in the Mezzogiorno, Italy's southern region.

The total deposit base at the end of 1984 was L35,648bn, a

rise of 21.3 per cent on the year. The bank's loan advances totalled 126,022bn, an increase of 30.4 per cent.

At the operating level, profits were L1,790m, a rise of 43.7 per cent. The bank did not specify bad debt provisions.

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## INTERNATIONAL COMPANIES and FINANCE

## Shell and BHP lift Woodside stake

By MICHAEL THOMPSON-NOEL IN SYDNEY

SHELL AUSTRALIA and Broken Hill Proprietary (BHP) have tightened their grip on Australia's Woodside Petroleum yesterday, buying 15m Woodside shares—3 per cent of its capital—to take their combined stake in Woodside to 45.6 per cent.

Shell and BHP are offering A\$458m (US\$307m) for all the outstanding shares in Woodside, which is the operator and key partner in the A\$11.2bn North-West Shelf natural gas project in Western Australia.

The offer—A\$1.60 cash per Woodside share, compared with a 1985 stock market low of 78 cents—was given warm approval by investors yesterday, and seems bound to deliver what Shell and BHP want, which is unambiguous control. They say the move is necessary to prevent delays to the A\$8.5bn export phase of the project, involving massive deliveries of liquefied natural gas to Japanese utilities, starting in late 1988.

Woodside, which evolved from a tiny oil prospector to the position of key partner in Australia's biggest energy project, was making insufficient headway in organising fresh finance to please Shell and BHP.

The takeover of Woodside will thus mark the end of one of the corporate chapters in Australia's development, but it will also end the wrangling and boardroom rows that nearly drove Chevron of the U.S., another partner in the project, to despair.

BHP and Shell are pressing for two extra directors on Woodside's board—giving them eight out of 14—and say Woodside needs a rights issue of about A\$200m.

When Woodside is acquired, Shell and BHP will each have a quarter stake in the export phase of the North-West Shelf. BP, Chevron and Mitsui (jointly, Mitsubishi Corporation and Mitsui & Co of Japan) will each have 16.7 per cent.

What is not yet clear is how BHP and Shell will organise the ownership of Vungas, Woodside's 50.6 per cent-owned subsidiary, which is a junior partner in the onshore Cooper Basin scheme.

BHP and Shell say Vungas will remain an important part of Woodside, but some brokers now regard it as a takeover stock in its own right. It closed yesterday at A\$4.45, after A\$4.60 earlier. Its takeover price is expected to be at least A\$7.60.

Estimated recoverable oil reserves in Australia's Cooper Basin have been upgraded by 12 per cent to 89m barrels following discoveries last year. Santos, the project's operator, said yesterday. A further 49m barrels could be obtained by secondary recovery techniques.

Natural gas liquids are now estimated at 295m barrels (up 26 per cent), and natural gas at almost 3,500bn cu ft.

Santos, which last year took over its co-partners, Reef Oil and Alliance Oil Development, is entitled to 40.8m barrels of Cooper Basin crude. Its main partner in the A\$1.5bn (US\$990m) project is CSR.

Santos expects to participate in about 90 exploration wells this year, more than half of them oil exploration wildcat drilling ventures. The Cooper Basin partners have already drilled about 25 exploration wells this year, of which half have found oil and gas.

## Further losses at Gulf Investment

By Mary Frings in Bahrain

GULF INVESTMENT Company (GIC), a Bahrain registered offshore company in which investors made hefty profits after a heavily subsidised flotation in 1979, suffered further losses in 1984.

GIC invested on the Kuwait stock market and in U.S., French and Kuwaiti property, but has since sold its prime property holdings. It appears to have done no new business in the past year.

Results for 1984 published in Bahrain's Arabic daily newspaper pending publication of the bi-lingual annual report showed losses of \$50m for GIC itself and \$15m for its property subsidiaries. This follows a \$57m consolidated loss in 1983.

Shareholders' equity, which stood at \$380m in 1982, is now down to \$241m. This is below the original paid-up capital of \$250m.

Gross interest and investment income last year amounted to only \$9.5m compared with \$42m in 1983, while provisions and write-downs totalling \$41m brought charges against the profit and loss account to \$58.8m.

## Philippine Veterans Bank placed in receivership

By SAMUEL SENOREN IN MANILA

THE PHILIPPINE Monetary Board has closed the state-run Philippine Veterans Bank after an audit showed it had become insolvent. It was placed in receivership by the central bank which will decide within 60 days whether to rehabilitate or liquidate it.

A central bank report showed that liabilities by the end of February reached 2.6bn pesos (\$144.4bn) against realisable assets of 2.1bn pesos.

President Ferdinand Marcos, who is trustee for the majority of Second World War veteran shareholders, said continued operations of the bank would adversely affect the interest of

both creditors and depositors. A fortnight ago he ordered the resignation of its board.

A substantial portion of deposits, reported at 1.6bn pesos at the end of 1984, belongs to government institutions.

Philippine Veterans Bank, set up 21 years ago, is the second major financial institution to be closed because of insolvency this year. Banco Filipino, the country's largest savings bank, ended business in January.

The central bank audit indicated that Banco Filipino had realisable assets of only 5.9bn pesos against total liabilities of 5.1bn pesos.

## Watties Industries boosts half-year profit by 57%

By DAI HAYWARD IN WELLINGTON

WATTIES INDUSTRIES, the New Zealand food group, has boosted pre-tax profits for the six months to January by 56.8 per cent to NZ\$30.4m (US\$13.7m).

The results included a substantial contribution from investment income which jumped 209 per cent to NZ\$11.5m. This was assisted by good results from several of its large associated companies, including the Goodman Group, New Zealand Forest Products, and Waitaki New Zealand Refrigerating.

Sales reached NZ\$369.1m, an increase of 18.8 per cent. Net earnings were NZ\$20.2m a rise

of 48.5 per cent. The company has declared an interim dividend of 7 cents a share.

Mr Will Morris, its chairman, said higher costs for domestic raw materials and electricity, along with a decline in the New Zealand dollar would affect profitability for the rest of the year. The group is particularly pleased by the half-year results because these were achieved without increasing retail prices. The company will seek to recover only essential costs as its contribution to bringing down domestic inflation, Mr Morris said.

Watties' shares closed up 5 cents yesterday at NZ\$3.55.

## DAIWA EUROPE LIMITED

## JAPANESE EQUITY WARRANTS SERVICE

ISSUER	Warrant expiry date	Current Market Price	Offer Calculations
		Warrant Price	Share Price Premium
		(%)	(%)
CASIO	8/3/89	41.50	1.80
CITICORP	4/5/89	10.50	12.00
CITICORP	20/1/89	40.00	43.00
DAIWA	28/4/89	8.00	8.50
DAIWA	1/11/89	10.50	12.00
DAIWA	28/4/89	8.00	10.00
JUSCO	22/12/88	70.00	75.00
KAYABA	15/2/89	7.00	7.50
LUMBER	1/1/89	20.00	21.50
MARUZEN	20/2/89	10.00	11.50
MINEBEA	20/2/89	30.00	36.00
MITCHELL	20/1/89	60.00	62.00
MITCORP	7/1/89	11.00	12.50
MITCORP	20/2/89	31.50	33.50
MITSUBI	15/10/88	13.50	15.50
MITSUBI	15/10/88	13.50	15.50
MITSUBI	10/2/89	78.00	79.00
MITSUBI	10/2/89	15.50	16.50
MITSUBI	15/2/90	25.00	26.50
NIPPON	17/3/89	83.00	85.00
NISSHO	1/2/89	10.00	11.50
NOMURA	31/10/88	55.00	58.50
OHYASHI	5/4/89	38.00	41.00
OMITON	1/1/89	11.00	12.50
ONODA	10/4/89	42.00	45.00
ONODA	20/2/89	10.00	11.50
OPTEC	1/1/89	24.00	25.50
OSAKA	23/1/90	17.50	19.00
RENCOWN	24/1/89	5.00	6.50
SEINO	17/3/89	5.00	6.50
SEIYU	20/3/89	53.00	55.00
SONY	1/1/89	19.50	21.00
SUMI	24/3/89	43.00	46.00
SUMI	24/2/89	10.50	12.00
SUMI	1/1/89	20.00	21.50
TOKYO	14/3/89	8.50	10.00
TOKYO	5/6/87	140.00	143.00
TOKYO	29/1/90	14.00	15.50
TOKYO	5/2/87	12.50	14.00
TOYO	14/3/89	44.50	47.50
YAMATO	29/1/90	9.50	11.00

Reuters Monitor DAB/G/H/I  
Further information from Freddy Glick or Simon Gamse on 01-248 8080  
Daiwa Europe Limited, 14 St Paul's Churchyard, London EC4M 8BD

## Foreign Exchange and Money Broking

The Financial Times proposes to publish a survey on the above subject on Monday 3rd June 1985.

For details of advertising rates please contact:

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10 CANNON STREET,  
LONDON, EC4P 4BY  
TEL: 01-248 8000, EXTN 4063

Publication date is subject to change at the discretion of the Editor

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## Pearson plc

(Incorporated in England and Wales with limited liability)

Issue of  
£100,000,000 Zero Coupon Bonds 1992  
at an issue price of 48½ per cent.

Lazard Brothers & Co., Limited

Daiwa Europe Limited  
Swiss Bank Corporation International Limited  
Barclays Merchant Bank Limited  
Hill Samuel & Co. Limited  
Lazard Frères et Cie.  
Sumitomo Finance International

Samuel Montagu & Co. Limited  
Westdeutsche Landesbank Girozentrale  
Citicorp International Bank Limited  
Lazard Frères & Co.  
Merrill Lynch Capital Markets  
Yamaichi International (Europe) Limited

Application has been made to the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland for the Bonds to be admitted to the Official List.

Particulars relating to the Bonds and Pearson plc will be available in the Extel Statistical Services System. Copies of the listing particulars relating to the Bonds and the audited annual accounts of the Company for the year ended 31st December, 1984 are available until 16 April, 1985 from the Company Announcement Office, The Stock Exchange, Throgmorton Street, London EC2P 2BT, and up until 26 April, 1985 from the following:

Pearson plc  
Millbank Tower  
London SW1P 4QZ

Morgan Guaranty Trust Company  
of New York  
Morgan House  
1 Angel Court  
London EC2R 7AN

Lazard Brothers & Co., Limited  
21 Moorfields  
London EC2P 2HT

Cazenove & Co.  
12 Tokenhouse Yard  
London EC2R 7AN

12th April, 1985

**Gencor** **Federale Mynbou Beperk**   
General Mining Union Corporation Limited ("Gencor") ("Fedmyn")

## Results of rights offer of Beatrix Mines Limited ("Beatrix") shares

Gencor announces that the shareholders and debentureholders of Gencor and Fedmyn and/or their renounees had applied for 21,550,547 ordinary shares of no par value in the share capital of Beatrix at 500 cents each when the rights offer closed at close of business on Friday 29 March 1985. Applications represent 98.4% of the total entitlement. The remaining 351,170 ordinary shares of no par value in the share capital of Beatrix will be taken up by Gencor as underwriter to the rights offer.

Share certificates will be posted by Wednesday 17 April 1985.

Johannesburg  
12 April 1985

**Senbank**  
Central Merchant Bank Limited  
(Registered Merchant Bank)

(The above companies are incorporated in the Republic of South Africa)



## Korea Electric Power Corporation

US\$50,000,000  
Floating Rate Notes due 1993

In accordance with the terms and conditions of the above notes, notice is hereby given that for the 6-month interest period from 12th April, 1985 to 15th October, 1985 (186 days), the notes will carry an interest rate of 9½% per annum. The interest payable on the next interest payment date, 15th October, 1985, will be US\$12,513.02 per US\$250,000 nominal amount and US\$500.52 per US\$10,000 nominal amount.

Agent Bank:

**Lloyds Bank International**

As from April 15th 1985

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E. W. Payne Companies Limited is a member of the Sedgwick Group

## UK COMPANY NEWS

## Burmah offsets lower North Sea returns

Burmah Oil earned £70m before tax in 1984 which marked the tenth anniversary of its rescue from a liquidity crisis by the Bank of England.

The result compares with 1983's £64.9m which has been restated to take account of Petroleum Revenue Tax (PRT) on exploration and production. Attributable profits nearly tripled from £14.5m to £43.3m as a result of a £23.3m swing in extraordinary items—tax was little changed at £28.9m (£27.4m).

The dividend total is being increased by 1p to 10.75p with the directors recommending a higher final payment of 7.25p against 6.25p. On stated earnings per £1 share up 2.92p to 27.57p the dividend cover is just over two-and-a-half times.

Nearly all of the pre-tax improvement stemmed from two of Burmah's three strategic trading divisions; Castrol, lubricants and fuels, turned in a record £68.8m compared with £49.2m, while Burmah Specialty Chemicals notched up a near 35 per cent increase to £7.4m with profits inking having a "particularly good year".

Exploration and production, the third strategic division, contributed nearly £6m less at £13.4m after PRT of £10.5m (£14.5m), reflecting lower production and increased exploration costs.

There were also downturns in shipping where profits fell from £6.9m to £6.3m, and at Quinton Hazel which incurred a loss of £3.1m against a £2.6m profit last year. During 1984 Burmah's con-

trolling interest in Quinton Hazel Superite was reduced to a 23 per cent stake through a merger with another South African company. Burmah took on a £23m loss (profit £3m) from discontinued businesses. Investment income and unallocated central expenses added £3.3m (debit £0.4m). The shares gained 15p yesterday.



day and closed at 221p, valuing Burmah, which has been the subject of bid rumours, at £318.18m.

Asked about the crop of rumours Mr John Maltby, the chairman, said yesterday that "it is much rumoured but we have seen nothing as yet."

Moreover, Burmah could play the part of predator in the North Sea, which said Mr Maltby "is a very significant prospect for the future."

"As our North Sea earnings diminish with the decline of this production we could become interested in buying into production with exploration prospects."

In the North Sea generally he expected to see "quite a lot of activity in the sales of interests as well as of companies."

"It is becoming quite an exciting market," he said, and added that Burmah would be

ready to play its part "when it is ready."

Exploration and production's profits after PRT from Thistle fell by £3.8m in 1984 with a higher average sterling oil price only partially offsetting the effect of an expected decline in production.

The North Sea is to be at the forefront of Burmah's planned exploration programme this year; in addition to its part of the consortium awarded the auction block 16/8c, it has applied for interests in a number of discretionary blocks in the 20th round, both as an operator and a partner.

Burmah is also investigating areas for further investment to expand its Castrol and specialty chemicals operations.

Growth in these two activities will come from organic development, continued international expansion and by acquisition.

Last year the company continued to proceed with its restructuring process through the disposal of Burmah Engineering Services to Castrol for £5m, Halfords to Ward White for £5m, and the reduction of the Quinton stake. Since the year-end Flexbox has been sold to EIS, realising £8.6m.

The disposals have eliminated "some loss-makers and significantly reduced the group's gearing." Burmah expects interest savings of £6m alone this year from the sales of £14.5m to £23.3m (£23.7m).

While the restructuring will continue, Burmah has opened 1985 in a better strategic,

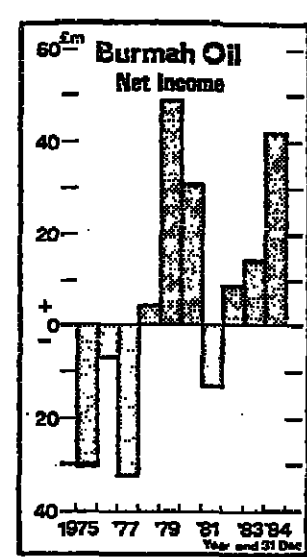
## PROFIT AND LOSS

	1984 (£m)	1983 (£m)
Exploration of production*	13.4	19.3
Lubricants & fuels	68.8	49.2
Specialty chemicals	7.4	5.5
Shipping	6.3	6.9
Quinton Hazel	3.1†	2.6
Inv. & distribution	2.5	2.5
Inv. interest	3.8	0.4†
Income (net)	26.3‡	23.7‡
Discontinued business	2.8†	3.0
Pre-tax profit	70.0	44.9
Tax	26.9	27.4
Minorities	0.4†	1.0†
Extraordinaries	1.1	22.2‡
Attributable	41.8	14.3
* Net of Petroleum Revenue Tax		
† Loss & debit.		

financial and operating condition than at any time since the early 1970s.

Continuing losses at the Quinton stake, the source of concern. However, losses from the tanker fleet have been reduced and total charter commitment has been further diminished. LNG operators made a profit and "should benefit in 1985 from operating improvements in hand."

In specialty chemicals, Burmah recently made a small acquisition in France to expand its market share in printing inks. The group has a large share of the European market in



screen printing inks but nothing in North America. Mr Maltby said Burmah was interested in small in-filling acquisitions to broaden its market share in its existing three activities and might also seek to add a fourth business in specialty chemicals. At the end of 1984 Burmah has cash & bank and other liquid assets of £24.1m (£18.6m) while investments (short-term investments) totalled £108.4m (£51.9m). Short-term investments stood at £53m (£70.2m) and long-term investments were £234.7m (£240.1m). Shareholders' funds were up from £396m to £409.3m. See Lex

## Imperial's snuff bid to be investigated

By Frank Kane

Imperial Group's proposed acquisition of Permaflex, manufacturer of butane gas refills and snuff, is to be referred to the Monopolies and Mergers Commission.

Imperial announced its intention to acquire Permaflex from Dixons Group last February in a deal estimated at around £3.5m, but the Department of Trade and Industry has taken the view that "the proposed merger raises issues of competition in the market for snuff which merit investigation."

The Permaflex snuff packaging and distribution operation is based at the Hedges site in Birmingham and produces the L260 medicated brand by largely traditional methods. Including water driven machines of over 100 years old.

Imperial, which already has two UK snuff companies in J. & W. Wilson and R. & W. Kendal, has something approaching 60 per cent of the UK market, and it is estimated that the Permaflex deal would give it another 30 per cent.

The UK snuff market is small, but sales are stable at some 115,000 kg annually.

In the last year ended April 1984 Permaflex made profits of £458,000 on turnover of £2.8m. Dixons said last night that the snuff deal contributed only £0.75m to turnover, and employed only 10 people. The outcome of the Commission enquiry is not commercially material to the group, it added.

Imperial said yesterday that if it were to acquire Permaflex it would continue to manage it as it had been managed, but could not give any long term commitments to suppliers. It added that it was not going to close the operations down or merge it with the tobacco empire as it was a profitable going concern.

Imperial also announced yesterday that its brewing and leisure division had purchased the sale of its Luxembourg manufacturing plant to Resart-HEM of West Germany, for £787,000.

Planet SA had a book value of £13.6m (£13.6m) at the end of 1984 after the parent made a £1.2m provision for the loss against this value expected in the sale to Resart.

A further £1.2m will be paid by Resart for the stocks and work in hand. The UK company expects to net £1.2m on the transaction as a whole which will proceed if shareholders approve the sale at an extraordinary meeting on April 29.

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Ferry Pickering, printing, packaging and publishing group, achieved pre-tax profits of £552,000 for the six months to end-December 1984, against £51,000, on turnover of £5.72m (£5.16m).

An interim 1.1p (1p) dividend is being paid. Stated net earnings per 10p share are shown as 4.44p (3.84p).

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## Wm Baird rises to £11.9m and is set for further growth

By Frank Kane

Wm Baird, which had another successful year, has authorised the replacement of the looms in the weaving operations at Trawden. They say this is significant as it is an investment in an area which has had little capital spent on it for some time.

Tax was reduced from £3.16m to £2.91m and extraordinary charges fell by £316,000 to £93,000.

Pre-extraordinary items, earnings per £1 share increased at 47.5p, against 55.5p, and net asset value per share came through 34p ahead at 317p.

Shareholders approved the sale at an extraordinary meeting on April 29.

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## Hunting Petroleum beats expectations

CONSIDERABLY better than anticipated profits have been achieved by Hunting Petroleum Services for 1984, say the directors. Although the pre-tax result is down from £5.97m to £5.59m, there was an uplift from £1.8m to £4.16m in second half profits.

Mr Clive Hunting, chairman, says that profits were better than anticipated at the interim stage because of an improved trading performance and the continued strength of the U.S. and Canadian dollars against sterling. There was a substantial inflow of funds during the year from the disposal of directional drilling activities last summer, and results were boosted by an extraordinary £8.07m credit in compensation for early termination of a North Sea turbo-drilling services licence.

The final dividend has been held at 5.75p, which maintains the total at 8p. Basic earnings per 25p share are shown as

slipping from 20.7p to 18.06p—fully diluted they were down from 18.42p to 16.57p.

Mr Hunting says that overall 1984 was a "difficult year," one of "fundamental change," but he believes 1985 will mark the start of a more profitable future.

He goes on to say that Hunting Petroleum is in an industry where changes in oil prices and in the value of the dollar can have a significant effect on performance and he sees continued downward pressure on crude oil prices persisting.

He points out that Hunting is inevitably a dollar-dependent company and in recent years has benefited from its strength in relation to sterling and any weakening of the dollar will be detrimental.

He believes that Hunting Petroleum has the resources to develop existing activities and take full advantage of opportunities in oil and energy services. He expects that the next

few years will see a significant expansion in the Hunting Petroleum range, both in the UK and overseas; the acquisition of Solvolene Lubricants in January this year was part of this strategy.

Gibson Petroleum in Western Canada should continue its development as an active and efficient service company to the industry, he says, and in the U.S. exploration activity should translate into increased profits.

Turnover increased from £241.56m to £258.48m, including Canadian crude oil transportation and terminal operations at £109.57m (£104.02m), contributing £2.99m (£3.56m) to profits before tax.

Profits were subject to tax of £2.01m (£1.95m) including an overseas charge of £1.27m (£1.24m).

The licence to provide turbo-drilling services in the North Sea was due to expire by the end of 1987 and, Mr Hunting says, that as the licence was not prepared to consider any extension, it was considered preferable to accept an immediate cash settlement rather than face an accelerating decline over the next few years.

On other areas of activity, Mr Hunting says that Gibson Petroleum in Western Canada, with interests in transportation and storage, had an excellent year. Expansion of its first fractionation plant has started and further opportunities are seen.

Hunting lubricants and industrial products companies with their range of lubricating oil and rust preventive products, achieved significantly improved figures while the oil broking companies, in spite of extremely difficult market conditions, were very close to their 1983 level of profit.

## Connells turns in £1.75m

Connells Estate Agents, which obtained a full listing a year ago, achieved a higher taxable profit of £1.75m in 1984 compared with £1.51m previously. The result was obtained from a turnover of £458,000 on turnover of £2.8m. Dixons said last night that the snuff deal contributed only £0.75m to turnover, and employed only 10 people. The outcome of the Commission enquiry is not commercially material to the group, it added.

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## UK COMPANY NEWS

## Jas. Neill reaps benefits from reorganisation

FOLLOWING a substantial reorganisation programme, initiated in 1983, profits of James Neill Holdings, tool maker and general engineering, have recovered to £2.63m for 1984. This is the best level since the record £4.4m in 1977 and compares with the £783,000 achieved in 1983.

The directors say that further relocation expenses and additional expenditure on new plant and machinery will be incurred during 1985 and will result in further substantial cost savings. They add that negotiations are well advanced for the sale of that part of the company's prime Napier Street site which is already vacant.

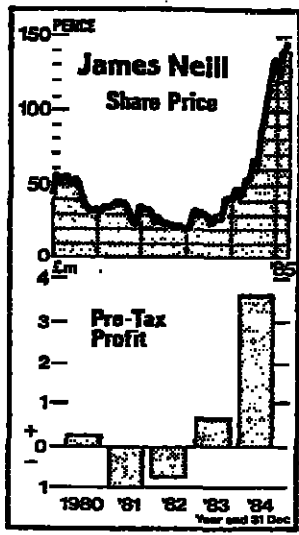
The current year has started satisfactorily, directors state, and they are optimistic of the outcome. At the midway point of 1984 profits had climbed back from £109,000 to £1.38m and directors said that in the knowledge of cost savings to come in the second half, they were optimistic as to the full period.

In the light of the 1984 outcome the directors are boosting the dividend from 2p to 4.75p per share with a final payment of 3.25p.

Turnover for the year increased from £48.19m to £52.81m and was split between: home sales £28.46m (£27.51m); export sales (other than to group companies overseas) £10.46m (£10.73m); and sales by group companies overseas £13.95m (£9.95m).

Including £3.89m (£1.57m) from the UK companies, operating profits increased from £1.59m to £4.46m and the pre-tax figure was struck after interest charges, similar at £286,000 (£286,000). After tax £605,000 (£247,000) earnings per share are shown as 16.8p compared with 2.6p.

Mr J. Hugh Neill, chairman,



James Neill  
Share Price

Pro-Tax Profit

1980 '81 '82 '83 '84

Plans for 1985 include the move of spanner and wrench manufacture from Bushbury (Wolverhampton) to Cannock; the move of the group's finished goods warehouse from Handsworth (Sheffield) to more suitable premises a mile away; and the move of all administration and of all manufacture except magnet, from Napier Street (Sheffield) to Handsworth.

comment

Recovery continues apace at James Neill although a real breakthrough into new lush pastures is yet to come. Over the last six years, turnover has hovered within £2m of the £50m mark and interest charges have been the main determinant of pre-tax earnings or losses. As a result of shedding half its workforce since 1978—the total is now 2,039—sales per employee have risen to over £25,000, although the target has to be nearer double this given the mature nature of many of the company's products.

The problems with Sater and friends (finally settled in January when they sold their roughly 15 per cent stake for a good capital gain) led the group to redouble its expansion effort, probably at the cost of any further fall in net borrowings. These in fact have marginally increased to £7.6m from £7.3m although the ratio to shareholders' funds remains about 30 per cent.

A possible acquisition of a UK brand name tool maker could add to debts in the coming year. For 1985 a further £1.5m in reorganisation costs are expected (last year the figure was £2.03m), plus capital spending of £3.1m. The market is looking for pre-tax profits of £4.7m which, on a tax rate of 20 per cent, produces a prospective p/e of 7 on yesterday's 146p.

Capital expenditure in the current year will involve relocation costs as well as increased investment in more modern plant and machinery, Mr Neill explains. Following a figure of £81,000 last year, 1985, he says, has started with commitments and authorisations totalling

£1.85m.

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## Higher demand lifts Martonair

FOLLOWING A 12m upturn for the whole of the 1983/84 year to £5.25m, profits at Martonair International, pneumatic control equipment manufacturer, have expanded by £613,000 to £2.65m for the first six months of the current year.

Mr Ronald Cartwright, chairman, says the higher level of demand experienced at the beginning of the period is continuing, both in the UK and overseas and, in the absence of any unforeseen circumstances, the group expects results for the full 12 months to show a useful increase compared with last year.

Last November the directors pointed out that an improved trend in activity, seen earlier in the year, had continued and resulted in an increase in year-end turnover, from £41.7m to £48m, and an improvement in margins, from 10.2 per cent to 10.95 per cent.

First half turnover, to January 31, 1985, improved from £22.69m to £25.99m. After tax of £1.24m (£900,000) earnings per 20p share are shown as 11p compared with 9p and the interim dividend is increased by 10 per cent to 2.2p (2p)—last year's final distribution was 7.5p.

Preference dividends absorb £4,000 (same) and after ordinary payments of £288,000 (£286,000) the amount retained was £1.12m, against £888,000.

comment

Martonair appears to be riding upwards on the fifth year of its business cycle with the market expecting that the full year will see the 1980 record of £3.1m pre-tax broken — although not by much. The interim result for the group might even suggest a weakening of the seasonal trend which has seen the main gains made in the latter half. In the group's field — increasingly the lower end of the robotics market — the company is well placed in Europe, but lacks a global presence.

The difference in margins between UK sales (£9m in the half year on which profits of £1.6m were made) and overseas (£17m of sales and £2m profits) is primarily due to inter-company pricing. Although the shares are currently fairly highly rated — up 7p at 352p yesterday, close to the 1984-85 high — the group looks a good buy for someone who could offer the international marketing to back up the good ideas and sound products. Any move would almost certainly be an aggressive one, however, if the real benefits were to be reaped. For the full year £61m pre-tax is seen by analysts, a prospective of over 13 on a 44 per cent tax rate.

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## TOOTAL'S PROFIT FORECAST IS ALREADY COMING APART AT THE SEAMS.

You can expect an eleven month profit forecast based on just one months results to show some flaws by the end of the year.

But it shouldn't be coming unstitched in the first month.

Tootal's hazardous profit forecast of March 28th has already failed the test of time.

Their stable interest rate assumption has been proved false.

So has their assumption of stable international exchange rates.

Before any more of their assumptions come unravelled we suggest you accept our generous offer of 72.5p per Ordinary Tootal Share and final gross dividend of 2.67p.

## ACCEPT ENTRAD'S OFFER FOR YOUR



The Directors of Entrad Investments (U.K.) PLC (including those who have delegated detailed supervision of this advertisement) have taken all reasonable care to ensure that the facts stated and opinions expressed herein are fair and accurate and each of the Directors accepts responsibility accordingly.

## Capital growth

The investment objective of The Scottish Eastern Investment Trust is capital growth through an internationally diversified portfolio.

1984 was a very successful year for the company with growth in earnings, dividends and assets per share being achieved. A one-for-one bonus issue to shareholders is proposed.

"I believe that your Company's portfolio, invested in a diversity of strongly growing companies spread across the leading and most dynamic economies of the world, will stand shareholders in very good stead over the coming years."

Norman Lessels, Chairman.

"Since the end of the financial year our capital performance has strengthened further and based on the most recent figures available, the twelve months to 28th February 1985, the appreciation in the net asset value exceeds the rise in the F.T. All-Share Index by more than 6 percentage points."

Michael Kennedy, in charge of the investment team.

"We look forward to the rewards of equity investment in a climate of political stability, steady economic growth and a lower level of inflation than previously experienced."

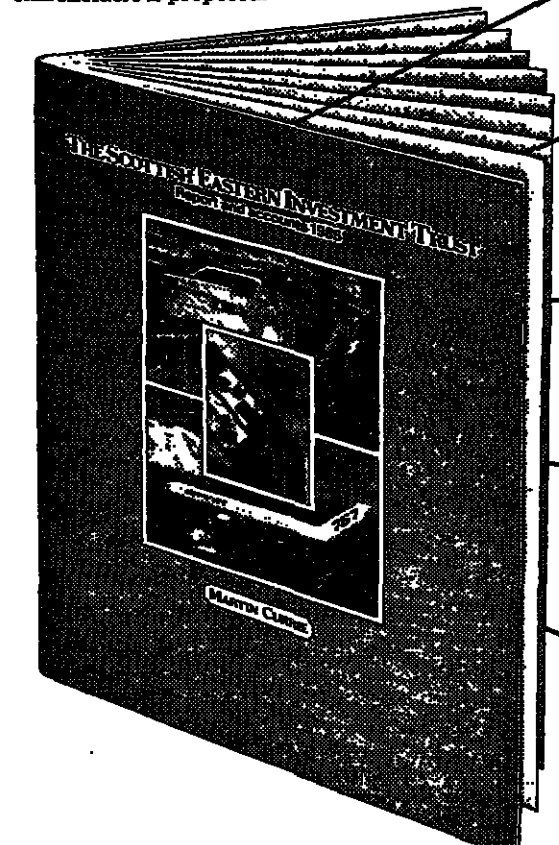
Joe Scott Plummer, responsible for the U.K. portfolio.

"Towards the end of the year we began to reinvest in the technology sector since ratings appeared much more reasonable and the outlook for profits was in many cases unimpaired."

Michael Gibson, responsible for the North American portfolio.

"We strengthened our investment in the financial sector in the autumn. More recently we have begun to realise some profits from earlier investments to emphasise the exporting sector. The blue-chip exporters are on ratings of between ten and fifteen times 1985 earnings and selectively display excellent value."

Keith Falconer, responsible for the Far East portfolio.



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## SCOTTISH EASTERN

The Scottish Eastern Investment Trust p.l.c.  
An investment trust listed on The Stock Exchange

## MARTIN CURRIE

The Managers and Secretaries of The Scottish Eastern Investment Trust are Martin Currie & Co. For a copy of the Trust's 1985 Report and Accounts, return this completed coupon to: Martin Currie & Co., 29 Charlotte Square, Edinburgh EH2 4HA (Tel: 031-225 3811).

To explain fully the advantages of investment trusts, The Association of Investment Trust Companies has produced a booklet called "More For Your Money". Please tick the box if you would like a free copy.

Name \_\_\_\_\_  
Address \_\_\_\_\_

## Land sale boosts Ruberoid profit

FOR THE ninth successive year Ruberoid has announced an improvement in pre-tax profits, with a 19 per cent increase for 1984, from £1.55m to £2.62m. This figure, however, includes a £1.76m contribution from the sale of surplus land.

Turnover for this building and surface protection products specialist contracting, paper and resins group moved ahead by £23.5m to £119.65m, generating a trading profit, excluding Comex losses, of £7.33m (£6.65m).

A final 5.5p (5.1p) dividend raises the total for the year to 7.5p (7.1p), which is covered more than three times by stated net earnings of 24.7p (22.97p) per 25p share.

Mr Thomas Kenny, group chairman, says that it is too early to be positive about 1985, and that the outlook for the construction industry is

"blurred."

In achieving the 1984 results, the chairman says that the group had an "undue share of problems." Comex, which supplies specialised marine and industrial surface coating products and was acquired by the group in June 1983, incurred losses of £284,000 against losses of £1.1m for the previous six months.

The building materials division is the group's biggest and most important profit earner, Mr Kenny says, although in the UK the margins are under considerable pressure. In addition, due to the miner's strike a profit potential of about £700,000 relating to Kylesa, a premier product and the cost was missed.

The Belgian activities, which continue to prosper, have been enlarged by the acquisition of Adharmat in February 1984. Mr Kenny states that the contracting division, which is a

volatile activity, has plenty of orders due for execution. Coverwell Roofing achieved record profits in 1984, and Bath Flat Roofing, acquired in January 1985, will strengthen the group's presence in the Bath area, he says.

The paper industry is well overdone for a recovery, the chairman considers, and 1985 should show the benefits of new and expensive equipment. Although profits were made on machinery in the plastics division, the margins were narrow, and the group is discontinuing this activity.

Related companies contributed £907,000 (£497,000) to pre-tax profits, while interest payments took £957,000 (£498,000). Minorities accounted for £220,000 (£257,000), and the tax charge was £2,64m (£2,25m). Retained profit emerged at £2.42m (£2,02m).

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## Rivlin raises £1m in two part issue



## UK COMPANY NEWS

Alexander Nicoll looks at Peek's reverse bid for Energy Services  
Scene set for an unusual City fight

TWO COMPANIES with colourful histories, Peek Holdings and Energy Services and Electronics, have drawn up battle lines for an unusual City fight: a contested reverse takeover bid.

Trading in Peek shares was suspended for five years from 1978. After acquiring Consolidated Commercial, a mini-conglomerate, it discovered a host of problems including crippling losses at the food distribution subsidiary which had initially attracted the acquirers—then known as Rubislaw Investment Trust. The receivers were called in, and Peek's listing was restored only in 1981 after a capital reconstruction.

In addition to the Liverpool grain storage interests which have survived, Consolidated Commercial's activities had included a Nigerian biscuit company, U.S. real estate of which proof of ownership could not be established and a Singapore ceramics company which had persistent problems with the baking ovens for its tiles.

Chairman Mr John Leworthy, a former stockbroker who also heads Crystalline Holdings, has since been steering Peek through a period of marketing time while it awaited an opportunity to revitalise the shell—which he now believes to have arrived. The Bank of England holds just under 30 per cent of Peek as a remnant from its lifeboat, launched in the secondary banking crisis, and Mr Leworthy, Lord Slim, the deputy chairman, and Mr Paul Rackham each hold about 5 per cent.

Now capitalised at £2m, Peek is offering shares with an underwritten cash alternative worth £26.3m for Energy Services. It is successful, an additional £5m of capital will be subscribed by Mr Julian Askin, who once ran Energy Services' most profitable subsidiary, and his associate Mr Hugo Biermann. They would become joint chief executives of the combined group.

Although there are precedents for opposed reverse bids—Law Land, for example, fought a bitter and unsuccessful battle against a bid from Churchbury Estates—it is perhaps more illuminating to compare Peek's offer with the recent bid for Cullen's Stores, the grocery and off-licence chain.



Mr Julian Askin, one of two potential investors in Energy Services, and Mr John Leworthy, chairman of Peek Holdings

Each of the three contestants in that fight formed new companies and arranged institutional finance. The successful consortium, headed by three former Imperial Group executives, then obtained a new share listing for the acquiring company under the Cullen's name.

With its existing shareholders potentially holding about 5 per cent of the proposed enlarged group, Peek is effectively being used as a similar vehicle, with new funds coming from Mr Askin, Mr Biermann and their private backers.

Energy Services has also been through several incarnations before emerging as a group with a strong and profitable division which rents out electronic testing equipment, Livingston Hire, and several other loss-making businesses including Neve, which makes sound-mixing systems for studios and mobile radio telephones.

Until the early 1970s, the group was named Bonachord and its main business was the manufacture of hearing aids. In 1972 it acquired Livingston, and Mr David Rennie, Livingston's

founder, became joint managing director. The following year, Bonachord bought EAE, a glamorous company built by Mr Francis Holmes as one of the first providers of off-licence services in the North Sea. The issue of the group was changed, and Mr Holmes soon became sole managing director, with Mr Askin running Livingston and later briefly becoming finance director of the group.

The capital needs of off-licence services quickly became burdensome, and EAE was sold on to Plessey in 1975. Mr Holmes went with it, and Mr Askin left for South Africa, where he and Mr Biermann have since developed an electronic maintenance and insurance broking group.

Livingston is the leader in its specialised field, with much of the rest of the market taken by Microlease, a USM-quoted company founded and headed by Mr Rennie after his departure from Energy Services, and Instrument Rentals.

Mr Askin and Mr Biermann want to expand Livingston, especially abroad, and are expected to attempt to sell Energy Services' other subsidiaries.

Some of Energy Services' institutional shareholders, by sub-underwriting the share issue being made by Peek to finance the acquisition, have already signalled their dissatisfaction with the company's performance and a readiness to see it under new management.

But a vigorous defence can be expected from Energy Services, which has Mr Frederick Rollason as chairman and Mr Robin Rigby, chairman of Livingston, as a director. The company through its acquisition troubles, still on the board.

## Equity terms offer a rise in capital value

PEEK ARGUED yesterday in its formal offer document that Energy Services' shareholders accepting its share offer would obtain new direction for their investment, which would be properly capitalised.

The offer of seven Peek shares for two Energy Services would provide a 30.6 per cent increase in capital value, it said, with the cash alternative of 70p per Energy Services share providing a

4.5 per cent increase on pre-bid levels.

Peek shares were unchanged yesterday at 25p, valuing the share offer at 87.5p, while Energy Services shares were unchanged at 94p. They have been underwritten by market talk that another bidder was in the offing, though no such contender has yet emerged.

Peek has paid no dividends for some years and is in arrears on preference share dividends. It said, however,

that if successful with the bid it expects to pay dividends this year "at a rate such that accepting Energy Services shareholders will receive an income at least equivalent to dividends totalling 1.125p in 1983."

In 1984, Energy Services increased its interim dividend from 0.45p to 0.5p.

J. Henry Schroder Wagg, advising Energy Services, reiterated yesterday that the Peek bid was "unsolicited and unwelcome."

Peek, advised by Hambros, said the bid was to be rejected by Mr Askin and Mr Biermann would be used to reduce Energy Services' borrowings and would make available adequate capital for the group's future.

It said that the pattern of increasing profits for Livingston and large losses in other divisions appeared to have continued in 1984, and that high gearing resulting from the losses would restrict Livingston's capital investment programme.

Mr Frederick Rollason, Energy Services chairman, countered last night that Lion Oil Tool, one of the subsidiaries, was now making a small profit. New digital

consoles produced by the Neve sound-mixing business were now receiving orders after several years of development, and the radio telephone subsidiary was expected to receive an influx of orders following a sale of the subsidiary from waveband changes.

On the rental side, the existing management would better control Livingston than Mr Askin, who headed the subsidiary for a short time when it was much smaller than it is today, Mr Rollason said. "I don't think he's got business experience," he added.

## COMPANY NEWS IN BRIEF

Cosalt of Grimsby has acquired the fixed assets, essential stock and goodwill of three businesses at present operating within the mechanical handling division of Wheway Watson Holdings.

Subject to final stock figure, the consideration will be in the region of £250,000, representing the approximate book value of the assets.

The businesses involved are Peninsula Lifting Services of Morley, Leeds, Southern Lifting Services of their existing managements and as going concerns and no redundancies are envisaged.

Kuwait Investment Office has increased its holding in Prince of Wales Hotels from 625,000 to 2,430,000 ordinary shares, which

have been registered in the name of NBN (London) Nominees.

Scottish & Newcastle Breweries has purchased a further 50,000 ordinary shares in Matthew Brown at 48.2p per share, and a further 40,000 ordinary at 42.2p per share. Following these purchases S & N holds 3.35m ordinary (14.8 per cent).

Australian Consolidated Minerals has doubled its reserves at its Westonia gold prospect in Western Australia. They are now put at 1.9m tonnes grading an average 3.5 grammes gold per tonne.

## BANK RETURN

## BANKING DEPARTMENT

	Wednesday April 10 1985	Increase (+) or Decrease (-) for week
LIABILITIES		
Capital	14,562,000	—
Public Deposits	3,850,395,689	+ 589,196,487
Bankers Deposits	574,496,958	+ 137,258,732
Reserve and other accounts	1,534,617,912	+ 60,955,276
	6,144,466,559	+ 888,404,500
ASSETS		
Government Securities	676,697,230	+ 58,908,517
Advances & other accounts	754,135,689	+ 29,189,116
Premises Equipment & other Secs.	4,702,613,308	+ 916,782,823
Loans	10,492,485	+ 72,258
Cash	226,946	+ 2,664
	6,144,466,559	+ 888,404,500

## ISSUE DEPARTMENT

	£	+	£
LIABILITIES			
Notes in circulation	12,949,507,274	+ 29,247,742	
Notes in Banking Department	10,492,485	+ 72,258	
	12,960,000,000	+ 30,000,000	
ASSETS			
Government Debt	11,015,100	+ 50,851,281	
Other Government Securities	10,188,525,318	+ 60,601,321	
Other Securities	12,960,000,000	+ 30,000,000	

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## MINING NEWS

## Saxon and Petrolex agree on £13.4m bid

By Frank Kane

SAXON OIL yesterday unveiled an agreed offer for Petrolex in terms which value the independent oil company at £13.39m, some £1.64m more than the offer from Clyde Petroleum which has been adamantly opposed by the Petrolex board.

The basis of the offer is four new ordinary Saxon shares of 50p each for every 21 Petrolex shares. At last night's closing prices of Petrolex—up 1p at 82p—and Saxon—down 20p at 490p—the Saxon share offer values Petrolex at 85.7p per share, compared with Clyde's 75p cash per share offer.

There is a cash alternative offered by Saxon's advisers J. Henry Schroder Wagg of 80p per share, but Mr John Heaney, chairman of Saxon, was confident that shareholders would be happy to accept the company's paper. He said that the company may have been undercapitalised, and that the deal would broaden its equity base.

Mr Jim Lindars, Petrolex's managing director, said that it had been clear "for some time" that the company could not retain its independence, and that the board had "decided to look at alternatives at the highest possible price."

The reaction from the Clyde camp was one of "great disappointment," in the words of its chief executive, Mr Malcolm Gourlay. He did not entirely rule out an increased offer from Clyde, but reiterated that it "would not be prepared to overpay" for Petrolex.

Clyde has said throughout the often bitter contest for Petrolex that it considered its own offer to be a "fair and reasonable" reflection of its value. Mr Heaney commented that "Petrolex is obviously worth more to us than it is to Clyde," and said he would be surprised if Clyde capped the latest offer. He pointed to the increased petroleum revenue tax shelter that Saxon would gain from Petrolex's Forties interests.

He described Saxon's relations with Petrolex as "very friendly from day one," adding that his group had been aware of its potential "for nine months or so," but that Clyde's offer had brought matters to a head. The final decision to make a counter bid had been taken, he said, as late as last Tuesday.

Tuesday was also a closing day for acceptances of Clyde's offer, and the Petrolex announcement that there was another possible bidder, then unnamed, angered Clyde, when acceptances totalled 19.31 per cent. It blamed the late withdrawal of some acceptances on Petrolex's statement.

Mr Gourlay considered yesterday that his group had been very close to getting Petrolex. "In the absence of a counterbid we would have got it, which makes defeat all the more bitter," he said.

## Gold Fields profits rise in first quarter despite lower output

BY KENNETH MARSTON, MINING EDITOR

DESPITE South Africa's advancing inflation rate the gold mines in the Consolidated Gold Fields group have held costs at bay during the first quarter of this year. Costs per tonne of ore milled have fallen slightly to an average of R66.51 from R66.55 in the previous three months.

This factor, coupled with a further rise in the average gold price received to R19,796 per kilogramme from R19,439 in the first quarter, has reflected in an increase in net profits for the seven mines to R218.88m (£91.2m) for the quarter against R214.38m last time, despite a slight reduction in total gold output to 33,524 kg as a result of a lower average gold grade.

The latest quarterly net profits are compared in the following table.

	Mar	Apr	May	Jun	Jul	Aug	Sep
Deelkraal	15,582	13,039	10,561	17,026	17,026	17,026	17,026
Doornfontein	111,154	108,728	89,578	111,154	108,728	89,578	111,154
Kloof	57,578	56,768	45,558	57,578	56,768	45,558	57,578
Liberton	12,018	12,020	12,018	12,018	12,020	12,018	12,018
Venterpost	5,768	4,774	3,328	5,768	4,774	3,328	5,768
Violetsfontein	788	540	388	788	540	388	788

A disappointment comes from

Doornfontein which raised its operating profits but succumbed to a sharply increased tax charge partly as a result of a fall in the tax-offsetting capital expenditure.

Tax charges, where applicable, for the group's mines allow for the increases announced in last month's budget and those for the previous quarter have been adjusted accordingly.

The young Deelkraal has made further good progress with higher profits reflecting increased production coupled with a loss of profits insurance payment following the previous quarter's underground fire. An insurance payment has also been received by Venterpost, but the increased profits have been largely offset by higher tax.

Kloof has achieved a notable reduction in costs while Liberton has received a higher-than-average gold price in the quarter. Because of lower average gold grades the big Doornfontein Consolidated has earned less at the operating level but the contribution of higher non-mining income and reduced tax has left a modestly increased net profit.

## Aluminium markets still 'in the doldrums'

WHILE markets for many other metals have been looking up, that for aluminium remains in the doldrums. Mr J. T. Ralph, chairman of Comalco, Australia's biggest aluminium complex which is part of the Rio Tinto-Zinc group, warns in the annual report that excess capacity, bauxite ore and alumina "will persist beyond the end of the decade."

He expects the average growth in demand for aluminium over the next 10 years to be very low, significantly less than 2 per cent a year compared with an average annual growth of 4.3 per cent in the 1970s and 9 per cent in the 1960s. So he thinks it unlikely that any new smelting capacity beyond that already committed will be needed before 1990 or even later.

Factors in the slowing of previously expected growth in production and demand include technological advances which reduce the amount of the metal needed in many applications and competition for other materials such as plastics and carbon fibres.

Furthermore, the high energy cost of new aluminium production has made recycled metal more attractive. Because aluminium prices are likely to remain well below the levels required for the minimum return needed on investment in new capacity, Comalco ended its high-cost capacity to operate at a profit. Mr Ralph says that only existing low-cost producers can expect to generate acceptable earnings over the next decade.

Not surprisingly, he makes the point that Comalco is well-placed in this respect, "because its recent steps have enhanced its position in the industry and its operations are modern, world-scale and operate at the lower end of the cost curve."

Even so, the group, with 90 per cent of its debt in U.S. dollars, felt the pinch during the second half of last year. After earning A\$25.2m (£13.1m) in the first half, Comalco ended the year with A\$20.4m, against an adjusted A\$19.7m in 1983, but raised its dividend by 1 cent to 4 cents.

## MINING NEWS IN BRIEF

The rights offer to Gencor shareholders of shares in the South African Beatrix Mines' gold flotation has been 68.4 per cent taken up. The remainder will be held by Gencor's underwriter. Beatrix share certificates will be posted by next Wednesday.

Chevaning Mining and Exploration of New York has formed a partnership with the Government of Guinea to continue gold exploration and mining over a 25,000 square kilometre concession in the country.

In the Golden Dumps group, increased production and reduced costs are expected in the Consolidated Modderfontein's higher March quarter net profit

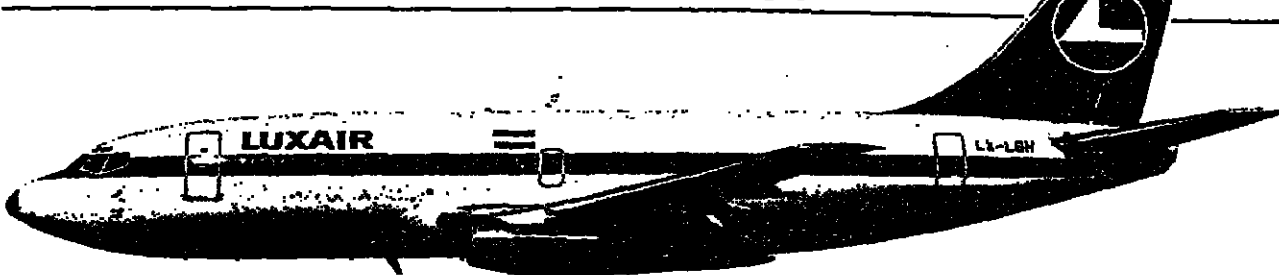
of R11.9m, compared with R9.8m in the previous three months. South Roodepoort, however, reports a lower profit of R26m against R3.3m as a result of lower production.

If Cominco decides this year to go ahead with its big Red Dog zinc-lead-silver mine in north-west Alaska, above the Arctic Circle, engineering work in 1985 would allow a start-up by 1989.

The open-pit prospect holds an estimated 77m tonnes of ore grading 17.1 per cent zinc, 5 per cent lead and 82 grammes per tonne silver.

Development work on the group's Hellyer high grade zinc-lead-silver-gold deposit in Tasmania is to begin this year.

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Friday April 12 1985

# International Construction

Intense competition is developing among companies struggling to overcome the decline in work because of cuts in spending by oil countries, the Third world and at home.

## Industry hunts for new fields

By Joan Gray  
Construction Correspondent

COMPETITION HAS become much fiercer for the world's big international construction groups. A larger number of contractors are chasing fewer projects and for lower prices. In short, as Mr Michael Morgan, a director of Kier International, one of the British contenders on the world market points out, "the mega-million-pound jobs are not around any more."

Behind the shrinking workloads experienced by most of the big groups in recent years are three main factors.

● Previously oil-rich countries have less money for new civil engineering projects, and in former high-spending countries such as Saudi Arabia the infrastructure is nearly complete. The continuing war between Iraq and Iran, previously major construction markets, is also making conditions difficult for contractors accustomed to heavy workloads in the Middle East.

The result has been what Mr Francis Bouygues, chairman of Bouygues, France's largest construction company, describes as a "sharp, sudden and brutal" downturn in work in the Middle East.

● Second, many developing

countries where much work still needs to be done can not afford to pay for it.

● Third, competition for the reduced work is increasing as more new contractors enter the international market. The oil countries such as Saudi Arabia, and African countries are developing their own construction industries, and the big Far Eastern groups have become active overseas because of the need to find new export earnings. All are able to do the more basic civil engineering projects themselves, and with lower labour costs than the more mature contractors.

### Complain

The general air of gloom is not restricted to the more mature companies such as West Germany's Philipp Holzmann, France's Dumet and Spie Batignolles, Italy's Impresit, or Britain's George Wimpey.

All the international contractors are affected by a market in which — as an indication of the general downturn — the value of foreign work won by the top 250 international companies fell by 24 per cent to \$93.6bn in 1983. This

accelerated a decline that began with a fall of nearly 9 per cent in 1982.

The mature contractors complain about declining workloads — particularly in African and Middle Eastern markets — and increased competition from newer contractors such as the Koreans, Japanese and Taiwanese. But these companies have problems too.

The Korean contractors, with their limited ability to put together increasingly necessary financial packages to back projects, are suffering from the end of the oil boom and consequent shortage of big cash projects. Many smaller Korean contractors over-extended by underbidding and overborrowing to get major projects. They accumulated losses of \$30n on overseas projects and have had to be bailed out by their Government.

The major Korean contractors such as Dong Ah, Hyundai, Daewoo and Daesim still feature prominently on the list of the world's top construction companies. But they face problems in the changed construction market.

The labour-intensive work in which the Koreans specialised now looks more likely to go to Turkish and Indian contractors with their lower labour costs. The Koreans also cannot match the Japanese companies' ability to provide cheap and creative finance.

As well as being priced out of many of the infrastructure projects, some Korean contractors lack the expertise to compete for projects requiring high technology or sophisticated management skills. This technology gap is one which the Koreans are trying to close.

Other contractors look

enviously at the Japanese, who have 34 companies in the top 250, for their ability to provide financial backing.

Mr Peter McGregor, director of Britain's Export Group for the Construction Industries, said: "Being able to provide financial packages these days is as important as being able to do the work."

### Technology

The Japanese are not only able to offer cheap credit, but are also skilled in arranging countertrade and barter deals with every kind of product and commodity. Mr Piero Genesio, marketing director of Italy's Sade Sadetini, said with something approaching awe: "They even paid for one African project with counter-trade in cloves."

While less financially skilled companies look enviously at the Japanese, the Japanese companies themselves could suffer in future for their reluctance to transfer technology to newer companies in countries for which they are working.

U.S. companies still dominate the list of the world's top international contractors. Bechtel of San Francisco more than doubled its foreign work to win the top place for the third time in four years. Other U.S. contractors in the world's top five are Kellogg Rust of Texas at number two, Parsons of California at number three, and Foster Wheeler of New Jersey at number five.

With the decline in African and Middle Eastern markets and a downturn in domestic workloads, many overseas contractors are now turning to the U.S. — which they see as a rich, expanding, stable and unrestricted market.



### CONTENTS

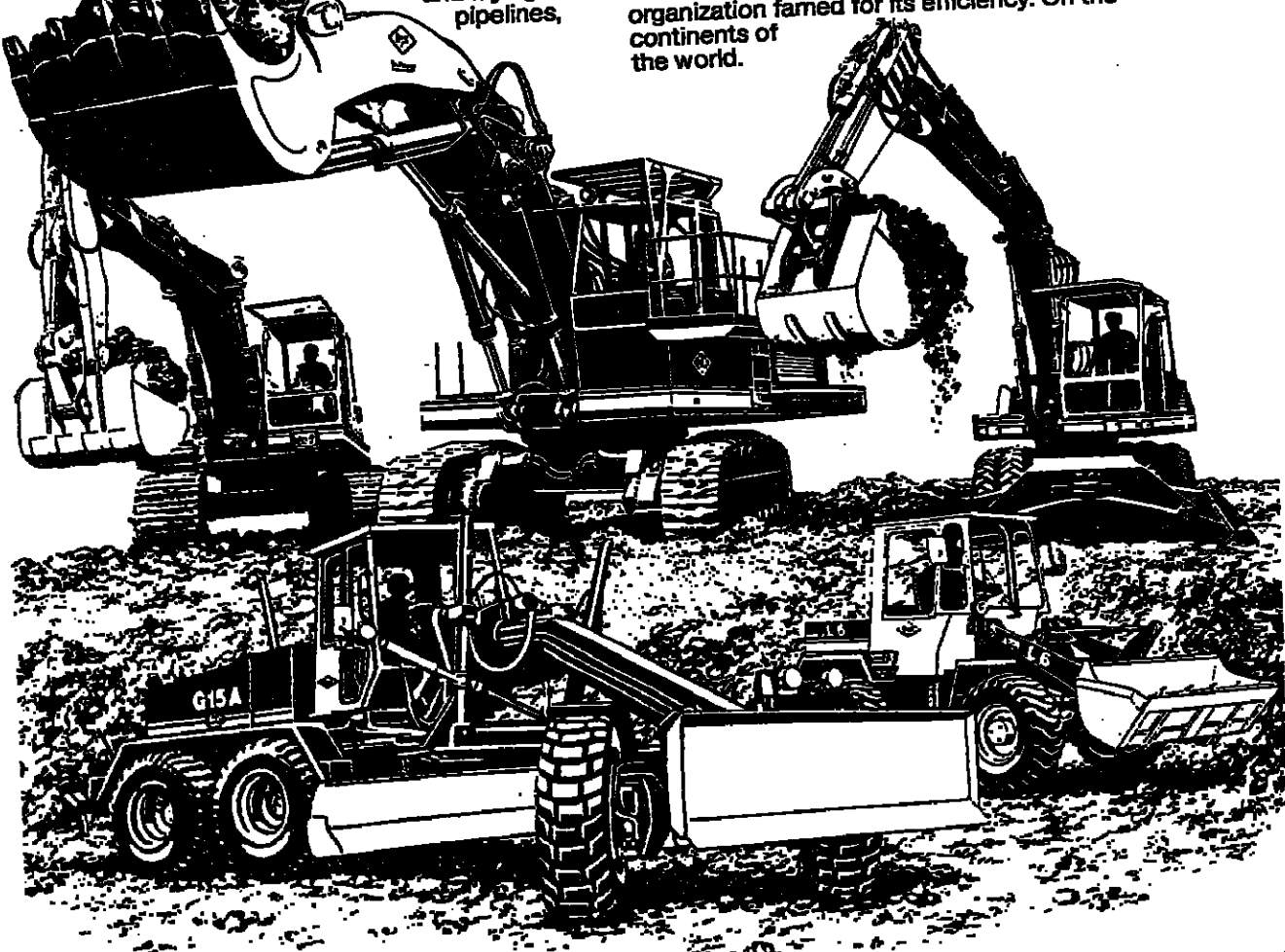
Designers	
Ove Arup	
Employment	2
Project Finance	
Equipment	
The UK	3
The U.S.	
W. Germany	
Italy	
Spain/Progetti	
France	
Bouygues	4
Africa	
China	
S. Korea	
Singapore	5

"Building a hospital is only a moment in the process and we can even subcontract the building itself," he said. "If we want to be really competitive in the market we have to offer everything from designing the project to maintaining it once completed."

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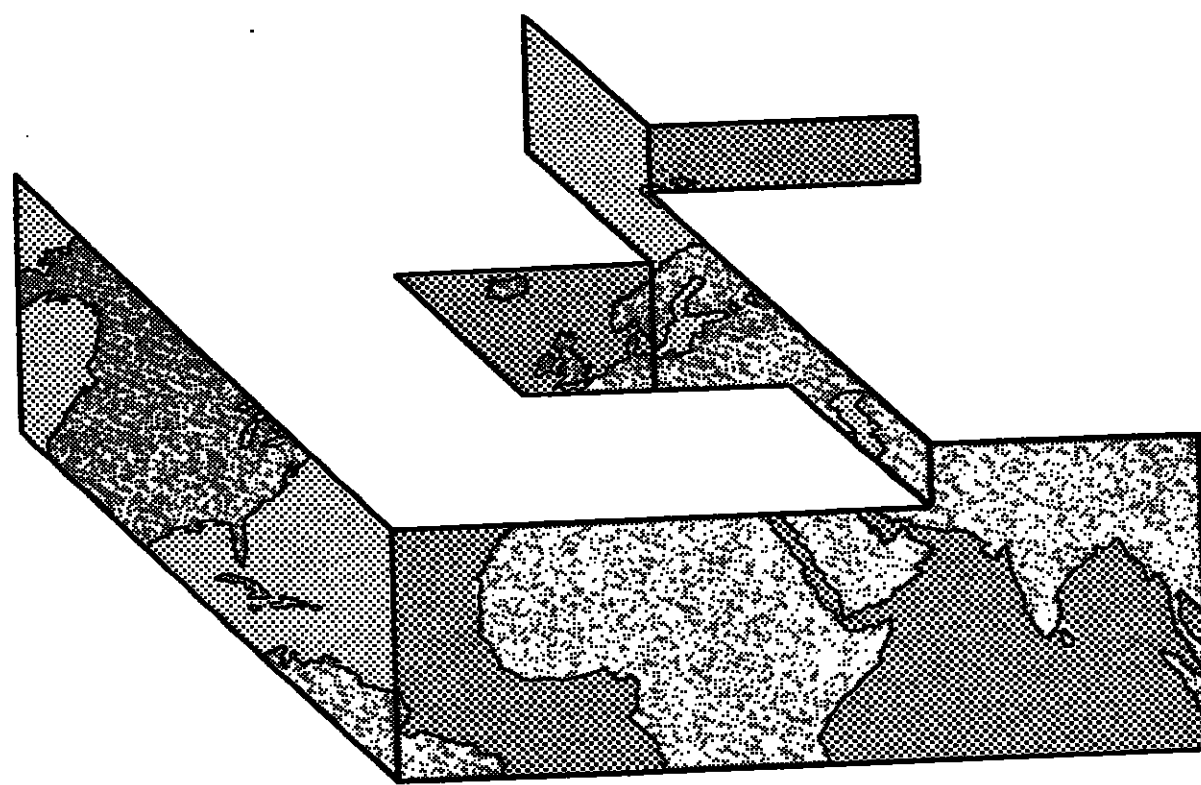
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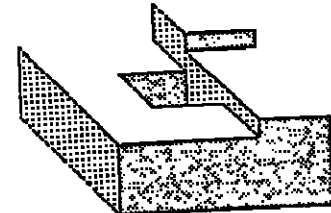
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## International Construction 2

## Focus shifts as life gets tougher

THE WORLD'S army of engineering design and consultancy firms may not agree on much, but there are two things on which accord is likely: life is getting tougher and foreign work has shown a distinct shift to South-east Asia.

No longer is the Middle East, with its costly, ambitious and prolonged construction projects, the centre of attention and activity. Many schemes have been or are being finished, some have been put off, and the slack state of oil markets means there is less money to pay for such work.

Nearly half the billings of the top 200 design firms in the world come from foreign work, says a survey by Engineering News-Record.

Asia is the fastest growing market, though the more sedately paced Middle Eastern market is still ranked top in size.

Heading the list of world engineering consultants in the survey were three U.S. concerns: Louis Berger, Holmes & Narver and International Engineering.

Some groups active in Asia find the growing volume of business brings its own problems. The area is much further away for most international firms—especially those in Europe. Distance, however, is not a problem for the Japanese, who have a much greater slice of business in Asia than in other locations.

UK engineering consultants reckon their counterparts in Japan and several European countries receive far greater state help in winning contracts. By helping consultants, these countries aim to boost their contractors' chances of landing work.

Another trend in many countries is the growth of local consultancy skills, which means the big international businesses have to be prepared to enter joint ventures on specific projects.

"We recognise there has got to be a transfer of technology," says Mr Peter Cox, senior partner of Rendel Palmer & Tritton. "But there is still a role for international firms bringing in wider and specialised expertise."

Rendel Palmer, a UK-based partnership which worked on

the Thames Barrier project, sees Asia as a growth market. Its work there includes a \$170m (\$145m) port development in Surabaya and a big irrigation scheme in North Sumatra, both in Indonesia roadworks in Hong Kong, Nepal and Bangladesh; port works in Pakistan; and cross-river transmission of electrical power (also in Bangladesh).

Other British groupings are also well entrenched in the Far East. Ove Arup is increasing its businesses in China and is involved with the costly new Hong Kong and Shanghai Bank building designed by Norman Foster in Hong Kong.

In Malaysia, Scott Wilson Kirkpatrick is associated with the nearly completed Kota Kinabalu airport in East Malay.

## Designers

ANDREW FISHER

sia and highway work in Papua New Guinea, as well as new towns in Hong Kong.

Emphasising the efforts needed to win new work in South-East Asia, Mr Stephen Cotterell, a partner in Scott Wilson, says: "I doubt whether the Far East has ever been as easy as the Middle East was when money was no object."

Middle East countries, with 1983 billings of \$1.3bn out of a foreign total for the industry of \$3.8bn (\$2.6bn at end-1983 rate), have not been written off as a source of business. The Asian total for that year was \$823m against \$817m for Africa and \$374m for Latin America. Asian business rose 12.3 per cent against 5.9 per cent for the Middle East and falls for both other regions.

Ove Arup are the engineering consultants for the new University of Qatar, while Scott Wilson is helping with studies on how to stabilise the shifting and earthquake-prone ground under the Saudi Arabian town of Jazan on the Red Sea. The latter firm is also working on a Moroccan land-use survey with the aid of satellites.

Consultancy firms are also engaged in big projects in Libya, which is seeking to boost its infrastructure and industrial status. Rendel Palmer is involved in a big petro-

chemical port and new town development at Ras Lanuf and in a major port extension at Benghazi.

It is finding that new marine work is harder to come by, as port projects are completed. The same is true of airports as Scott Wilson, a specialist in this field is finding out. Hence the drive towards more specialisation and attempts to help countries fulfil specific local needs rather than to overpower them with the latest technologies.

Where the local requirement is for high labour content, companies are working on schemes such as road maintenance. As in the UK and other developed countries, there is a strong need also for urban maintenance and inner city refurbishment. In addition, many big projects of past years have reached the stage where upkeep has become a problem.

Many countries in sore need of development simply cannot afford to pay for it, though much international consultancy work is already funded through foreign aid.

"A big problem in third world countries is that they haven't got the money for projects," says Mr Jack Zuma, co-chairman of the Ove Arup Partnership.

The objective with smaller, low-key and labour-intensive schemes is "to help people to help themselves." Overall, though, he reckons growth prospects for business in many areas are tending to diminish. Moreover, "competition is very fierce."

In spite of this, UK firms—Ove Arup and W. S. Atkins are the biggest—are still earning more from design and consultancy work. Last year, according to the Association of Consulting Engineers, the industry's contribution to invisible exports was \$577m, against \$561m in 1983. The capital cost of the overseas work they were involved in was \$49.5m, slightly up on the previous year.

Increasing competition has meant a squeeze on fee charges and a much closer attention to costs. Consultancy companies are having to become far more commercially-minded. Small, more highly specialised firms are springing up. The big groups need to be increasingly footed.

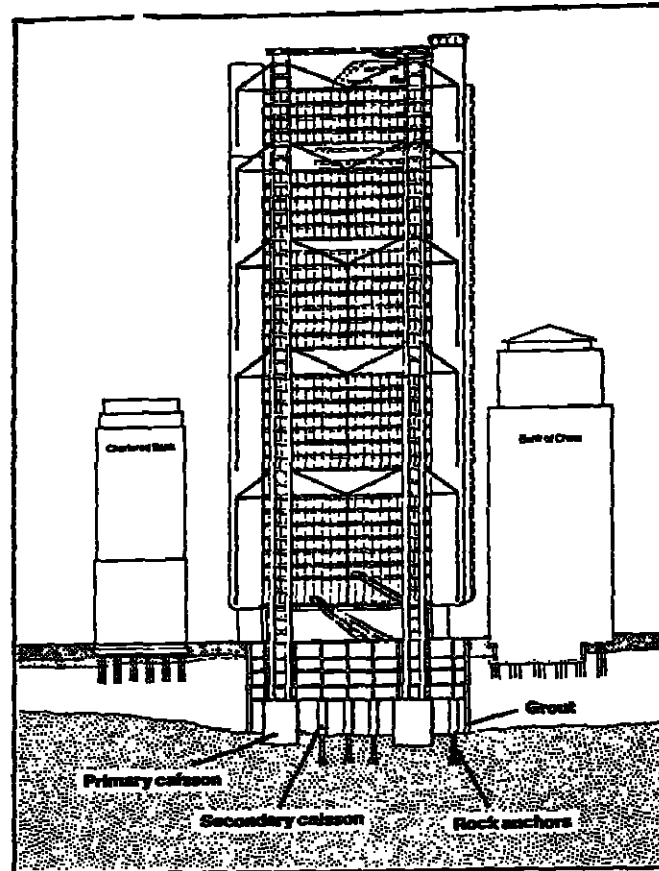
## World's leading designers

	Foreign work as % of total
1 Louis Berger Group (U.S.)	87
2 Holmes and Narver (U.S.)	80
3 International Engineering (U.S.)	78
4 Lavalin Group (Canada)	76
5 Dar Al-Handasah (Shair and Partners) (Lebanon)	97
6 NEDECO (Netherlands)	100
7 Ove Arup (UK)	66
8 Planning Research (U.S.)	37
9 Tractebel Electrobél (Belgium)	38
10 Norconsult (Norway)	44
11 Scott Wilson Kirkpatrick (UK)	73
12 CRS Sirrine (U.S.)	18
13 SNC Group (Canada)	39
14 Sir William Halcrow (UK)	80
15 SOGREAH (France)	68
16 Nippon Koei (Japan)	49
17 Daniel Mann Johnson and Mendenhall (U.S.)	38
18 PACIFIC Consultants (Japan)	100
19 Worley Engineering (U.S.)	99
20 ECOM (France)	94
21 Jaako Poyry Oy (Finland)	90
22 Motor-Columbus (Switzerland)	49
23 Pacific Consultants (Japan)	82
24 Sir Alexander Gibb (UK)	93
25 SOGREAH-SOGELENG S. (France)	68

1-12: Foreign work worth more than \$50m.

13-25: Foreign work worth \$30m to \$50m.

Source: Engineering News-Record.



The \$550m headquarters of Hong Kong & Shanghai Bank, an Ove Arup project, showing foundation work needed for the Hong Kong waterfront location

## OVE ARUP PARTNERSHIP

## Prestige projects grab the attention

OVE ARUP Partnership, the UK's biggest engineering design and consultancy group, does not see itself as one big monolith, says Mr Jack Zuma, co-chairman. "There is a lot of decentralisation—highly motivated and qualified professional people do not want to be centrally directed."

Founded in 1946 by Sir Ove Arup, a Newcastle-born design engineer, the partnership has a fee income of just over £60m a year and ranks seventh in the world on foreign billings. It has 45 offices in 22 countries and more than 1,000 staff.

About half its work is overseas and Arup, like many such groups, sees the Far East as one of the world's most promising areas. One of its projects is the 48-storey \$550m headquarters of the Hong Kong and Shanghai Bank on the colony's waterfront.

It has also had its fair share of other attention-grabbing prestige projects in the past, having been involved with such buildings as the Sydney Opera House and the Pompidou Centre in Paris.

Such projects, while welcome, are double-edged, reckons Mr Zuma, the partner involved in the Sydney contract. "The pluses outweigh the minuses but people forget that 90 per cent of our work is in bread-and-butter jobs."

From its Hong Kong springboard, Ove Arup has moved into China where its work includes hotels, a power station, and a highway. The group has concentrated its attention on the whole Pacific Basin, including Asia and Australia.

It has also ventured into the U.S. side of that basin by opening a San Francisco office, its first in the country, though it has worked there before.

"We shall play it by ear," says Mr Zuma. "We are putting a little toe in the water."

Mr Zuma agrees that competition is getting tougher as money is made in the projects and notably in the Middle East, and world consultants crowd into other markets. Fees are squeezed and bids for work have to be keenly calculated.

Andrew Fisher

## Travellers face culture shock

## Employment

BOB CREW

WHEN IN-HOUSE recruitment and management development for international construction projects falls short, "head-hunting" takes over on the jobs market, according to Mr Patrick Pearson, the job offers manager at the UK's Binnie & Partners.

"We may have put a proposal in at a time when we could easily nominate staff but, because we may not get the contract signed until 2½ years later, the staff is no longer available."

Headhunting also comes into its own when secrecy surrounds politically sensitive contracts with foreign governments who do not want their intentions advertised through job ads. This particularly applies to military defence work.

In the water treatment and oil/petroleum sectors, engineering geologists are always in short supply.

Mr Mike Jones, a headhunter with Eurosurvey in London,

says: "One big oil company advertised for a year for a chief geologist in the Middle East and didn't get a single applicant, even though it was offering a tax-free salary of £35,000 a year. There is a shortage of geologists who are already earning much bigger salaries mining diamonds, uranium, coal and so on."

Mr Jones says top management geologists in the oil industry can earn £30,000 to £50,000 a year in different parts of the world, while petroleum and other engineers lower down the ladder can take home more than £20,000 a year.

There are project management staffing problems worldwide, from South America (where Petrobras has been casting its net wide to find engineers for the expansion of its oil production programme) to China (where an expansionist programme is underway) and South Africa (where a desperate shortage of engineering management was exposed by that country's recent expansion of natural gas reserves).

It is not only technical people who are in demand.

Mr Jones says there are jobs with salaries of £30,000 to £40,000 a year for those rare legal experts in consortium and commercial contracting.

With more international consortium deals and joint ventures between construction companies and foreign governments, international commercial law is becoming a mainline management activity in industries that suddenly find themselves desperately short of solicitors with sufficient commercial and/or management experience.

According to Mr Tony Langdon, of Eurosurvey: "Africa is taking over from the Middle East as a booming jobs market for international construction personnel."

Throughout Africa there is demand for technical expertise in industry, mining, civil, steel and civil engineering.

Finding staff with the right qualifications for overseas projects is one thing, but preparing them for "culture shock" in some of the remote-destinations and assessing their psychological capability for the experience is something else. According to Employment Con-

ditions Abroad (ECA) in London, a clearing house of information on employment worldwide for 500 private company subscribers, 10 per cent of expatriate managers posted overseas on three to four-year contracts return home prematurely.

Most expatriate personnel going abroad to work on international construction projects do not spend a lifetime away from home. Both Binnie & Partners and Sir Alexander Gibb report that most are away for not more than two or three years and some for only four months.

So are they easily employable in their home countries when they return? Mr Jim Thornton, a director of Ashby & Horner in the UK (which operates in the Arab World as Baluch Ashby & Horner) thinks not.

He is not unsympathetic to the problems of returning expatriates, having returned to the UK in 1982 after working in Bahrain for six years.

"We believe that we have had a far broader experience at a much higher level than the colleagues to whom we have returned."

## Move to Far East while business falls

## FOUR facts from Fosroc

## Market leadership in construction chemicals

- Fosroc is an international group of companies with staff based in 26 countries with wide experience of many markets.
- Fosroc serves the construction industry through a worldwide supply network of 46 manufacturing plants in 22 countries.
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## Project Finance

FRANK GRAY

PROJECT FINANCE provided by the international lending community is being subjected to a severe reappraisal as banks and contractors bump into one another as they compete for a share of the shrinking world market.

Some encouragement is being derived from the 9 per cent rise in the volume of world trade last year, but this is being tempered by the continuing—and in some cases worsening—recession.

The growth of world trade in 1984 ended almost five years stagnation. But the General Agreement on Tariffs and Trade (GATT), in its year-end report, disclosed other figures which bear heavily on the project market.

The once-secure bastion of project contracts, the Opec countries, suffered a 13 per cent decline in exports last year compared with a 1.5 per cent rise in exports (oil with which they would finance project development).

Apart from strong overall trade growth in the industrialised countries, only the South East Asian nations, where Western contractors are pinning their hopes for growth in project work, showed respectable trade growth. The region's exports rose 14.4 per cent against import growth of 9.1 per cent.

The overall downward adjustment in project business and its shift towards Asia was borne out by the British Overseas Trade Board. Last year, ECOM-backed buyer credit guarantees in support of capital goods exports and projects amounted to £3.2bn, down from £3.7bn the previous year.

"Competition for the more limited business available was intense," the board said. "To

succeed, companies had to meet very tough prices, and in many countries 'soft' credit involving concessional long-term loans at low rates of interest was the norm."

Reflecting the changed environment, major British capital equipment and project sales abroad last year were heavily concentrated in Asia and Australasia with more than £1bn in sales in the region.

These ranged from £104m in telecommunications cable contracts won by STC in Australia, Singapore and Indonesia; £88m in train sets from Metro Cammell for the Hong Kong Mass Transit; signalling and trackwork for the Singapore Mass Rapid Transit worth £130m; a power plant worth £30m for Brunel and a blast furnace worth £38m for South Korea.

## Viable

Much of the business came about due to the increased use of such techniques as counter-trade. This included pure barter such as the swap of oil for British, French and U.S. aircraft and aero-engines by such countries as Abu Dhabi and Saudi Arabia.

To the anger of the U.S. and European trading nations, especially France, used mixed credits to support overseas projects as well. Although Britain has criticised the practice, it has also made clear that it must use the technique if it is to continue competing.

The BOTB reports that under terms of Britain's Aid and Trade Provision (ATP), some £221m in contracts with an ATP element were signed last year, up by 50 per cent over 1983.

Essentially, project financing is defined as financing an economic unit which is commercially viable and whose future cash flow is judged high enough to cover, with a safety margin, operating costs, debt servicing and an adequate

## World Bank B-Loans

Borrower	Date	Lead banks	Amount
Thailand: Telecom. Org. of Thailand, Telecommunications III	1983	Mitsui Bank	\$34m (Y8bn)
Hungary: National Bank of Hungary, Industrial Energy	1983	LTCB Japan, Fuji Bank	\$48.3m (Y16.1bn)
Hungary: National Bank of Hungary, Grain Storage and Agric. Mechanisation	1983	Arab Banking Corp. (ABC)	\$200m
Brazil: Cia Vale do Rio Doce, Carajas Iron Ore Project	1984	Lloyds Bank Int.	\$60m (in DM)
Paraguay: Fondo Ganadero, Livestock 7	*1984	Crédit Agricole	\$15m
Colombia: Financiera Electrica Nacional (FEN), Power Development	1984	Midland Indl. Bank of Japan (IBJ)	up to \$175m
Colombia: FEN, Power Development	1984	IBJ	\$25m (Y5.5bn)
Hungary: National Bank of Hungary, Export Industries	1984	ABC, IBJ, Manufacturers Hanover, Stand. Chartered	\$385m
Hungary: National Bank of Hungary, Petroleum Exploration	1984	IBJ and Dai-ichi Kangyo	\$102m (Y23bn)
TOTAL			\$1,044.3m

\* Approved, yet to be signed. Source: Devpmt. Bank Assoc. Washington DC.

return on investment.

Bankers point out, however, that the Third World debt crisis has put an end to the notion of non-recourse financing—that is projects in which the banker accepts all risks that may affect the cash flow. As an example, non-recourse project financing in Saudi Arabia is now a thing of the past.

Saudi vulnerability was in evidence in February when it announced the shelving of \$2bn in refinery projects being undertaken by Bechtel, the U.S. construction and engineering company.

Bechtel, one of the largest

companies of its type, provides a weather-vane for what is happening in the project industry. Last year it cut its workforce by 9,000 to 30,000 and revenues fell by 39 per cent to \$8.6bn.

Mr Lorenzo Weissman, president of the London operation of Dillon Read, the U.S. investment bank, says that there is a two-year backlog of project business, down from a seven-year backlog a few years ago.

Bankers' desire to help clients implement deals must be held in check until the closest scrutiny is undertaken on project implementation, and a full financing "cocktail" put together for a project sponsor.

Bankers are increasingly being called on to provide services for contractors that go far beyond the guidelines for a given project, Mr Weissman said.

Increasingly, part of the finance cocktail is the capacity to offer some form of counter-purchase to offset the cost of the project.

Lloyds Bank International cites its experience in Latin America, where it has an extensive branch network. The bank is helping eight contractors from a multi-nation consortium

bid for an airport tunnel contract in Medellin, Colombia. The bid calls for an element of counter-trade. Without it, contractors might not be taken seriously, bank officials say.

"Increasingly, non-standard types of support is needed," says Mr Melville Haggard, Lloyds' project finance manager. "There is a need for support, also includes political clout and the patience to hang in on a project for several years."

One pitfall, however, is the temptation for banks to move from the role of broker to that of principal in putting together a deal.

One procedure gaining cautious support from the financial community is World Bank co-financing. The bank has used the scheme, known as the B-Loan programme, to enhance the level of commercial bank lending for high-priority projects in developing countries.

The scheme is still in a pilot phase but offers substantial potential for expansion, according to Mr Harry Sasson, the co-financing adviser.

Since 1983 eight B-Loan co-financing have been signed, three involving British banks, Lloyds, Midland and Standard Chartered. The Lloyds deal, in support of the Carajas iron ore project in Brazil was the first co-financing in which the world debt was being rescheduled.

The bank argues that the attraction of co-financing is that it allows banks to increase their project finance exposure but with reduced risk because of the security of being involved with the World Bank.

Mr Barry Schofield, Midland Bank's project finance manager, is enthusiastic about the potential offered by the scheme, especially given the dearth of big non-World Bank projects.

He points out that European and Japanese banks are keen to see more co-financing but notes that the U.S. banks are holding back because of their extensive exposure in the third-world debt crisis.

Critics argue that the extended maturities of World Bank finance, as well as the bank's "ponderous" bureaucracy are inhibitions to the banking community. Banks also want direct access to the borrower and fear that such access would be hampered by the World Bank.

A further concern is that World Bank co-financing limits the ability of banks to support their national contractors. Tied loans are not possible under co-financing, but both banks and the World Bank are examining ways to see if some degree of tying can be created.



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## International Construction 3

# Diggers entrenched in painful shake-out

**Equipment**  
IAN RODGER

THE LONG and painful shake-out in the deeply depressed world construction equipment industry continued in 1984 with no sign of the kind of substantial upturn that would bring an end to this process.

Caterpillar, tractor of the U.S., the industry leader, suffered a huge loss for the third year in a row, and embarked on a major programme of plant closures, mainly in the U.S. Two other leading producers, J. I. Case of the U.S. and Fiatallis of Italy, continued to lose money, while Deere of the U.S. and Komatsu of Japan made only modest profits.

Producers are looking for some volume upturn this year but expect the extremely competitive conditions of recent years to persist, with price discounting remaining substantial on most products.

It is also possible that this year will see increased political battles in the industry, following the successful pursuit by EEC excavator manufacturers of their Japanese competitors for dumping.

The most important recent structural change in the industry has been the creation in January of a joint venture by Volvo of Sweden and Clark Equipment of the U.S., bringing together their large construction equipment businesses.

The move creates a strong organisation in the second division of world construction equipment companies, with sales of about \$300m last year. While still far behind Caterpillar (\$6.6bn sales in 1984) and Komatsu (\$2.3bn), it is close to Case (about \$1bn) and Deere (\$894m) and is comfortably ahead of Fiatallis (\$682m).

The venture gets off to a promising start as both the Clark and Volvo construction equipment operations are profitable. The companies hope this will give them a better chance than the trans-Atlantic combinations made in the 1970s, involving Massey-Ferguson of Canada and Hanomag of West Germany, Case and Poclain of France and Fiat and Allis Chalmers of the U.S.

Volvo BM and Clark also complement each other reasonably well on products and markets. Volvo's equipment tends to be small to medium in size and is

solid mainly in Europe. Clark's, which includes the Euclid line, is larger and strong mainly in North America. The venture is the world leader in off-highway dump trucks and the third largest maker of wheel loaders. It also makes wheeled dozers, log skidders and backhoe loaders.

The one large gap in its product line is a hydraulic excavator, and Clark and Volvo officials have been negotiating with several producers to try and line one up. The recent European Community anti-dumping charges against Japanese excavators may mean that a Japanese maker will be interested in doing a licensing deal with Clark-Volvo.

In any event, the venture is starting up at a difficult time. Construction equipment makers took hope last year when the North American market showed renewed life. But other markets have been slow to follow, and the deep slump that has troubled the industry since 1979 continues, according to one estimate, world demand for the main lines of earthmoving equipment was 44 per cent lower last year than in 1979.

## Debt

The basic problem remains the lack of liquidity in the developing countries. They would like to be spending heavily on huge infrastructure projects such as dams, highways and urban developments that would create a demand for lots of construction equipment.

Heavy debt burdens and high interest rates prevent most from going ahead with plans. Caterpillar says that each 1 per cent rise in U.S. interest rates adds between \$6bn and \$8bn to the annual interest rate costs of the developing countries, taking away money that could be used for construction projects. Oil-producing countries, which have been major buyers of equipment, have stopped a lot of projects because of the fall in oil prices.

Cat's sales outside of the U.S. have been affected by the strength of the dollar as well as depressed markets, and slumped from \$1.9bn in 1980 to \$2.3bn last year. Over the same period sales in Africa and the Middle East have tumbled from \$1.3bn to \$691m and in Latin America from \$879m to \$391m.

Meanwhile, in the industrialised countries, demand varies considerably. The lead-

ing companies raised their North American sales last year by 30 per cent or more, but margins remained under severe pressure as price discounting remained high. In Europe, markets remained generally weak. Fiatallis released figures showing that its sales last year were down 20 per cent in Italy, down 14.7 per cent in France, down 3.2 per cent in West Germany and down 14.1 per cent in the UK.

In spite of the tough conditions, there has been little reduction of capacity in the industry. To the surprise of many observers, virtually all the subsidiaries of the West German IBH group, which went bankrupt in 1983, have survived. Only two former French operations, Derrupé and Pignon, have been liquidated; the rest were rescued.

However, the future of the largest of the former IBH subsidiaries, Terex, with operations in the U.S., Brazil and in Scotland, is still unclear. The Brazilian operation has carried on under local control since the IBH collapse, the U.S. one is under the supervision of a court under U.S. bankruptcy laws, and the Scottish company was bought by General Motors of the U.S., its former owner.

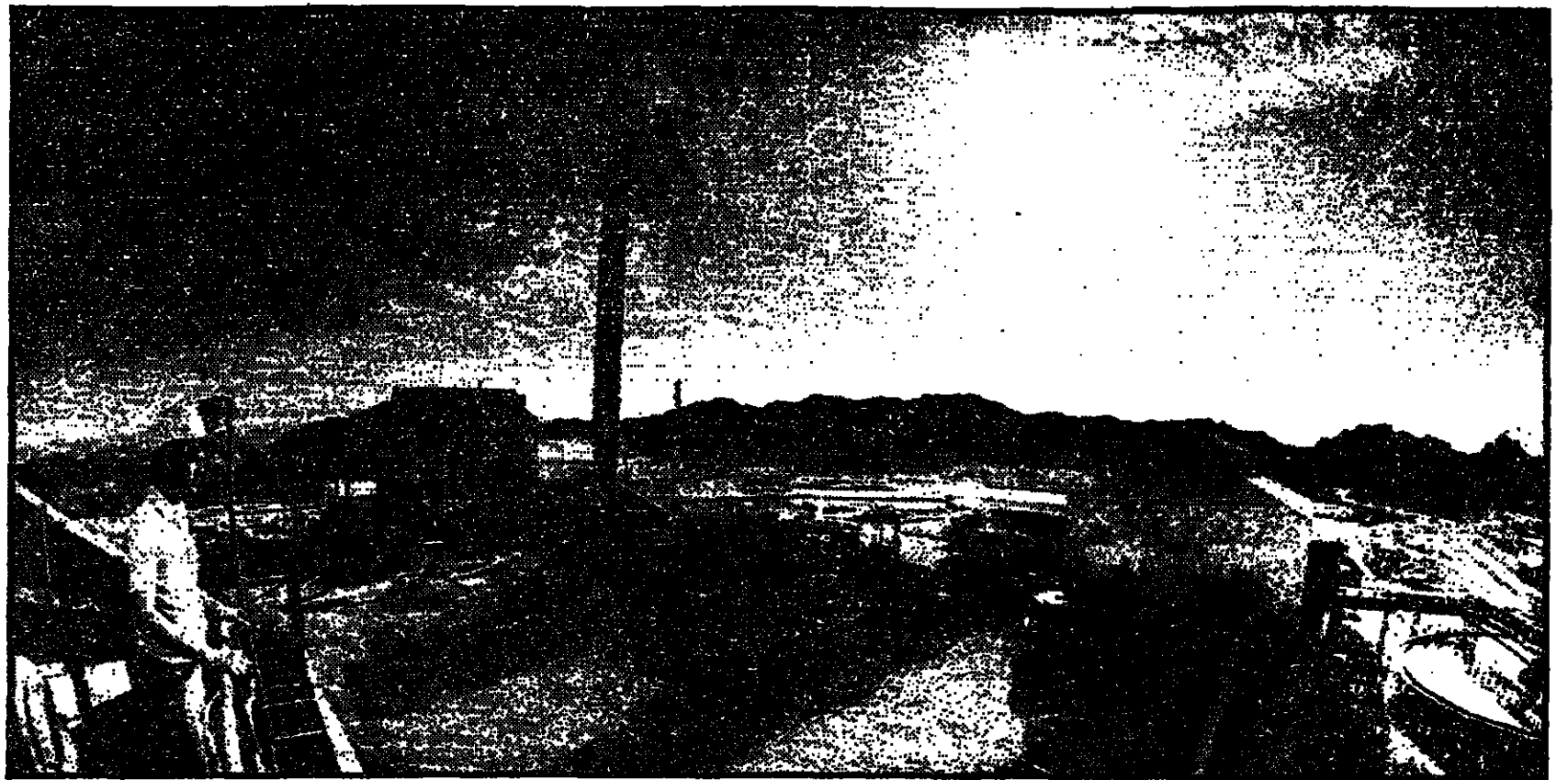
Terex UK has won substantial orders and is rebuilding its workforce to more than 600.

Let's last year, First Boston, the U.S. investment banking group, said it was attempting to put together a syndicate that would reunite the U.S. and Scottish companies and bring the U.S. operation out of bankruptcy, but it has not yet succeeded.

The other significant upheaval last year saw Coles Cranes of Britain taken over by Grove of the U.S., following the bankruptcy of Coles' parent, Acrow. Grove closed its factory at Oxford, concentrating production at Coles' Sunderland plant.

Another casualty of the Acrow failure was Priestman, the small excavator maker, but it was rescued by Sanderson Forklift, a private UK company that also rescued Winget, one of the IBH associates, last June.

Industry leaders expect there will be more rationalisation, but it will be slow and piecemeal. One of the more common trends is for companies to get new products made by other manufacturers rather than keep open or expand their own plants.



Costain Process Construction installed mechanical electrical and instrumentation services at Oman Mining's Sohar copper concentrator and smelter plants, while Yahya Costain dealt with civil and structural work

Joan Gray reports on contractors taking new initiatives to create work

## Promotion needed to fight competition

### UK companies

GEORGE WIMPEY is the only British building and civil engineering company to make it into the top 30 world contractors, with an international turnover of \$850m out of a total group turnover of \$1.49bn in 1983.

Even though the company's turnover has increased by nearly 50 per cent over five years, its profits have done nothing like so well, with a \$45m pre-tax profit in 1983 following \$45.7m in 1982 and \$47.3m in 1979.

Mr Tommy Candlish, chairman of George Wimpey International, is expressing considerable misgivings over the prospects for the next two years.

"1985 should still maintain the same level of turnover as 1984, but 1986 is looking very difficult, as we should already

be picking up next year's workload and at the moment we've only got half compared to the four-fifths we would expect. The indications for 1986 are our turnover are causing anxiety," he said.

Of George Wimpey's \$850m international turnover in 1983, some \$228m was in North America, \$176m in the Near and Middle East, and \$246m in Africa, the Caribbean and South America.

"We are looking for more work in the Far East, particularly in Indonesia, Malaysia and Hong Kong," said Mr Candlish. This is to compensate for the downturn he is predicting in the Middle East.

"Then we are moving to the home territory of our prime competitors, the Japanese and Koreans so we have to look where we have special advantages and can beat the competition on management skills."

Wimpey also has technical specialities it is promoting in its search for new markets. Following projects to 'build

smelters in Dubai and Bahrain worth \$716m and \$54m respectively, the company is working on a study of the feasibility of building an \$800m aluminium smelter in China with the French company Pechiney, and is negotiating a similar feasibility study for a \$1bn smelter in Malaysia.

Another speciality is turnkey hospital projects. The company is working on a 500-bed hospital in Oman, and is looking for more projects with support from the UK Department of Health and Social Security.

Contractors are increasingly having to promote new projects themselves and take the initiative in creating work rather than waiting for requests.

"We are having to promote ourselves and then find credit and find investors, as a way of competing against other contractors when margins are thin," said Mr Candlish.

Wimpey aims to increase work in the U.S. They are in the queue with other British companies such as Tarmac, with its \$66m investment in Florida's Lone Star Quarries, Costain (mining), French Kier (property development) and Balfour Beatty (railway engineering).

### Mining

Wimpey's business in the U.S. involving housing, industrial and property development, has increased at a steady 10 to 15 per cent a year for three years in the light of the downturn in less developed countries.

Costain, with a turnover of \$723m last year, is also turning to the U.S. for growth. The company already has a profitable mining subsidiary there and is thinking about what it might add to it, said Mr Terrell Wyatt, the chairman.

Following its diversification policy, Costain is unlikely to buy a U.S. civil engineering company, but might buy one specialising in areas such as non-destructive testing for oil pipelines, or move into house-building.

The company has made several diversification investments, including the tunnelling company Streeters of Godalming, electrical and instrumentation contractor Haigh and Ringrose, and offshore services company Land and Marine.

This is being coupled with the formation of local joint ventures such as Yah Yah Costain in Oman, Hopewell Costain in Hong Kong, and a jointly-owned company in Malaysia.

"After the downturn in the oil producing countries we have seen a reversion to a more normal competitive situation," said Mr Wyatt.

Frank Lipsius on a surging domestic market and restrictions abroad

## Private sector fuels 20 per cent growth

### The U.S.

IMPROVED results for 1984 cheered and surprised the U.S. construction industry without fully raising the gloom that settled in with the 1980s. According to government statistics, construction spending rose nearly 20 per cent last year, the largest increase in 35 years.

The private sector fuelled the growth with a \$256bn construction surge, up 21 per cent from 1983. Government construction contributed another \$56bn (up 10 per cent). There were spectacular advances in commercial development, notably shopping centres, which showed a 53 per cent improvement on 1983. Office building was up 27 per cent, churches and religious building 23 per cent and housing 21 per cent.

Industrial construction rose by only 12 per cent, a figure far in advance of inflation but still only catching up with 1970s levels.

Mr George Christie, the chief economist in McGraw-Hill's F. W. Dodge construction information unit, said: "The combination of retrenchment by the electric utility industry and budgetary restraint on public works spending by federal agencies has depressed heavy construction through most of the 1980s."

"Even an outstanding month like January barely exceeded the level of contract for non-

building construction that prevailed before 1980."

The major companies show a sales fall of 6 per cent and an earnings decline of 26 per cent. Blount improved its sales by 9 per cent and its earnings by 32 per cent, but it is at the end of a contract in the Middle East, where the income is considerably larger than the prospects for future work.

Fluor sold its headquarters and leased it back in a cash-generating move. Signal's 202 per cent earnings rise on 7 per cent growth in sales reflects contracts in the aerospace industry rather than construction.

### Bankers

The strong dollar curtailed U.S. construction companies' foreign profits as well as their ability to bid on new overseas work. They cannot follow U.S. industrialists like Chrysler abroad, even though well acquainted with overseas working.

Until recently, foreign work had grown to nearly half the industry's new projects. Companies had shown remarkable agility in running work abroad, often in collaboration with U.S. bankers. Bechtel, which gave up two of its top executives to the President's Cabinet (Schultz and Weinberger), had a reputation for inroads in the Middle East.

Attention has shifted to Asia, which Mr William Beddow of the National Constructors Association calls the new Middle East. But the high value of

### New U.S. Construction (\$bn)

	1981	1982	1983	1984	Jan '85*
Private	185.8	179.1	211.4	256.1	267.9
Housing	86.6	74.8	111.7	135.2	133.6
Commercial/Industrial	51.3	54.6	48.7	63.7	75.2
Other	47.9	49.7	51.0	57.2	59.1
Public	53.3	51.0	50.8	55.8	57.0
Total	239.1	230.1	262.2	311.9	324.9
Contracts					
Value Index (1977=100)†	112	111	137	149	153
Commercial/Industrial space (m sq ft)	919	699	756	937	974

\* Annual rate. † F. W. Dodge series.

Source: U.S. Dept. of Commerce, F. W. Dodge.

\* Annual rate. † F. W. Dodge series. Source: Dept of Commerce, F. W. Dodge

the dollar makes U.S. bids too expensive.

Stymied at home and abroad, companies have found pockets of activity in government contract work and office building. But tax allowances may have encouraged serious overbuilding in offices, said Mr Christie. The market may already be on the slide.

Foreign investors have been active in the booming market for office and residential buildings, but foreign construction companies have few openings in the U.S. Access to markets is blocked by sometimes arcane regional regulations and the local labour markets that require specialised knowledge.

Several years ago, foreign construction companies bought their way in through ties to U.S. companies, like the British stake in what became Davy McKee Constructors. The British and European construction companies once willing to

harness U.S. knowledge to foreign capital are now gone, however. The capital would probably still be welcome, but nobody is buying into the slump.

Housing construction has had a much healthier time. It did not suffer from currency exchange disadvantages and interest rates moved down, making houses more affordable following the 1981-82 recession. This has pushed new home sales to eight times their number five years ago.

Home builders are finding customers very price sensitive, according to Mr Jonathan Goldfarb of Merrill Lynch. "It is hard to raise prices to cover increased marketing costs. This has greatly restrained profitability."

The country's largest home-builder, U.S. Home, lost money in a year when it was forced to auction 109 homes in Houston. Prices of \$40,000 to

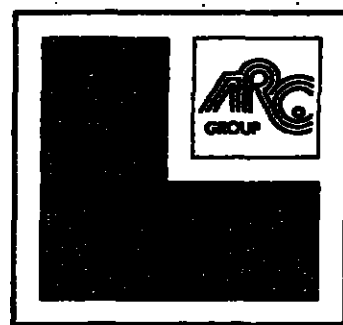
\$150,000 were slashed to between \$24,000 and \$100,000. Pulte Home saw sales increase by 15 per cent while its profits fell by half. Sales by Pittsburgh-based Ryan Homes, which operates in 26 cities, fell 3 per cent to \$578m and net income by 44 per cent to \$12m.

The industry has turned cautiously optimistic with new home sales up 2.8 per cent in January. Kaufman & Broad, the largest home builder in California, expects 2,500 to be ready this year, a 25 per cent increase.

Optimism, which is inversely proportional to interest rates, is based on an expected downturn in mortgage costs. Some 40 per cent of mortgages now have variable rates, an idea less than 10 years old in the U.S.

More influential to lending policies than mortgage rates may be the financial troubles at U.S. savings and loan institutions, which could be making banks more cautious. Even with lower rates, the banks are lending on a smaller percentage of a family's income. In high inflationary times, banks lent as much as 40 per cent of a family's income for a mortgage, but the rate now is getting moving down to as little as 28 per cent.

As if to draw the same veil of pessimism back over housing as suffered by industrial construction, the National Association of Homebuilders predicts a 12 per cent decline in housing starts for 1985.



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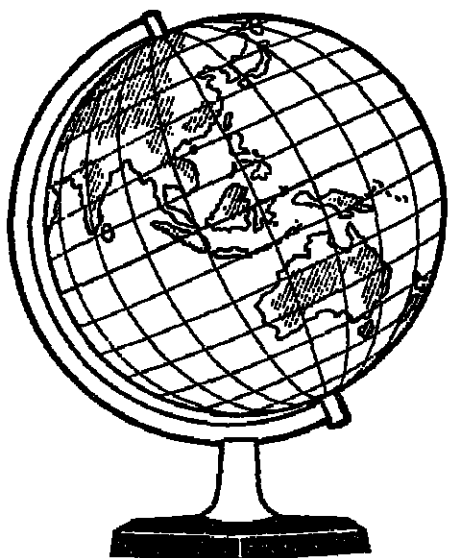
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## International Construction 4

Joan Gray looks at the state of Europe's main operators

## Foreign work helps ease home gloom

### West Germany

DECLINING business has hit West Germany's 60,000 construction companies. In spite of an upswing in the economy last year, domestic construction work fell by 6 per cent, according to Herr Claus Pfeiffer, company executive of Philipp Holzmann, the only West German representative in the world's top 25 companies in the sector.

"The value of new housing work fell by 20 per cent and that of industrial and commercial work by 6 per cent," he said.

Even though public sector construction spending increased slightly, it is still only two-thirds of the normal average of the last few years.

Holzmann's rivals—Bilfinger und Berger, Hochtief, and Dyckerhoff and Widmann—are under the same strain, with the industry suffering the lowest backlog of orders for 25 years.

"The industry's backlog of domestic orders at the end of 1984 was only 1.7 months' business in hand compared to 2.3 months at the end of 1983," Herr Pfeiffer said.

The picture for the overseas market is little more encouraging.

### Competition

West German construction companies won overseas contracts worth DM 4.2bn in 1984 compared to DM 3.6bn in 1983, but this compares to DM 5.3bn in 1982, DM 12.3bn in 1981, and an average of about DM 10bn a year for the previous years.

In common with other mature European construction companies, Holzmann attributes its problems largely to the cut in demand from Opec countries and increased competition from low-wage contractors such as the Turkish and Korean companies.

Holzmann's group turnover was DM 8.1bn in 1984, up 3.5 per cent on the DM 7.8bn of 1983. International orders accounted for DM 5.5bn in 1984 compared to DM 5.4bn in 1983, most of the increase coming from Holzmann's U.S. activities. Profits fell to DM 49.6m in 1983, from DM 56m in 1982.

"Profits in construction are always very late out of the machine because you need years to carry out the work and years to hold guarantees," Mr Pfeiffer said.

"We have something in the sack for the future because of

our large business in the years before, but margins in construction are now very small."

Mr Hermann Becker, senior member of the board of directors, explained that the company is looking for business in sectors which require more technical expertise, planning and project management skills, as well as seeking new markets.

"Besides our normal construction business, we are trying to penetrate markets as designers, construction advisers and contract managers, and trying to get a bigger share in industry turnkey business," he said.

Holzmann also assists less developed local contractors in all phases of contracts from logistics and purchasing to engineering, technology, and advice on organising work in progress.

"Just pouring concrete and bending iron is something the local contractors can easily do, and it's the more sophisticated contracts we are after," Mr Becker said.

"The company is also extending its activities under its 'base support' programme, which offers operation and maintenance services after a project is completed."

Holzmann's investments in the U.S. started with the \$75m purchase of the J. A. Jones construction company in 1979 and continued with the \$26m takeover of Lockwood Greene engineers in 1981.

Partly because of the strength of the dollar, work in the U.S. now accounts for 35.5 per cent of Holzmann's business, with the remainder split equally between domestic and other international contracts.

"We have tried to follow the high technology industry in the U.S., creating a special expertise in designing and building clean rooms and factories for electronic chip production," Mr Becker said.

Following a 50 per cent reduction in Middle East contracts, Holzmann is also looking for new countries to work in, particularly China. "But there is fierce competition because everybody is trying to spread," Mr Becker said.

Holzmann has already worked with Chinese contractors on contracts worth a total of DM 90m — all outside China so far — including building a barrage dam across the River Euphrates. This has given experience of working with Chinese companies.

Mr Becker is hoping for more work in China itself, particularly in assisting Chinese contractors with designing and managing contracts.

### World's leading contractors

	1983 contracts (\$bn)	Foreign Total
1 Bechtel Group (U.S.)	7,894.13,810	7,894.13,810
2 Kellogg Rust (U.S.)	5,000.8,500	5,000.8,500
3 Parsons Corporation (U.S.)	4,160.6,527	4,160.6,527
4 Dong-Ah (Korea)	3,611.3,614	3,611.3,614
5 Foster Wheeler (U.S.)	2,193.2,980	2,193.2,980
6 Davy Corporation (UK)	2,036.2,178	2,036.2,178
7 SADEMI COGEP (Italy)	2,003.2,021	2,003.2,021
8 Philipp Holzmann (West Germany)	1,755.3,657	1,755.3,657
9 Lummus Crest (U.S.)	1,720.2,460	1,720.2,460
10 IMPRESIT (Italy)	1,652.1,805	1,652.1,805
11 Enka Construction (Turkey)	1,595.1,869	1,595.1,869
12 S.A.E. Societe Auxiliare d'Entreprises (France)	1,446.2,487	1,446.2,487
13 Hitachi Zosen (Japan)	1,351.1,891	1,351.1,891
14 Finer (U.S.)	1,193.2,605	1,193.2,605
15 SCREG—Sec. Chimique Routiere (France)	1,119.2,559	1,119.2,559
16 Hyundai (Korea)	1,109.1,606	1,109.1,606
17 Bouygues (France)	1,104.2,220	1,104.2,220
18 Spie Batignolles (France)	1,092.1,825	1,092.1,825
19 Ballast-Nedam (Netherlands)	1,031.1,233	1,031.1,233
20 C. F. Braun (U.S.)	1,025.1,115	1,025.1,115
21 Chiyoda Chemical (Japan)	0,991.1,218	0,991.1,218
22 Snamprogetti (Italy)	0,950.1,530	0,950.1,530
23 George Wimpey (UK)	0,934.1,263	0,934.1,263
24 Daewoo Corporation (Korea)	0,891.1,266	0,891.1,266
25 DUMEZ (France)	0,873.0,953	0,873.0,953

Source: Engineering News Record.

## Death of giants sparks crisis

### Italy

THE PROBLEMS of the Italian construction industry are neatly summed up by the managers of Fiat's troubled construction subsidiary Impresit.

Mr Enzo Papi, director, says: "There is a real crisis because until 1983 we were able to get big contracts but now we can only get small jobs."

The value of Impresit's international contracts in 1984 dropped by almost 50 per cent to \$360m compared with \$1.65bn in 1983.

Mr Properzi Curti, managing director of the operating company Impresit Costruzioni, said: "Because of financial problems in the countries we used to work for there are no more huge civil engineering projects available."

Like other mature European contractors, Impresit is suffering from increased competition from contractors with lower labour costs, particularly Turkish and South Korean ones.

Impresit is searching for a way out of its difficulties through turnkey projects, and

more sophisticated contracts in which management and technical skills are required. It is also hoped to expand involvement in China and the Far East.

Details of the company's new strategy are still being worked out, but Mr Papi said it will not be easy.

"There is a deep and structural crisis for the construction industry and we will not be able to solve our problems with an old-fashioned approach."

He likens the construction companies' usual approach to solving their problems by diversifying activities and markets to "escaping from a fire by everyone running over each other."

"This is not the right way to solve the problem."

Individual contractors cannot fight the industry's problems

alone, as their difficulties are so closely tied in with level of aid to developing countries, and with helping them to find the resources to finance much-needed infrastructure projects, he said.

"The American are financing their future in Star Wars and they don't care what is happening in the Third World at the moment."

"We contractors need to work in the developing countries and we need a European initiative to help them finance their infrastructure."

The Sade Sadelmi group is also suffering from a drop in overseas contracting orders, from a total of \$3.2bn in 1982 to \$2bn in 1983. The company is trying to diversify into hospital building, and to raise the level of its technology, it aims to move from being primarily an erection and construction company to one with more specialist skills, by negotiating a technology transfer agreement with a company such as Fluor or Bechtel.



Dr Duccio Greppi, chairman of Snamprogetti

SNAMPROGETTI

## Subsidiaries drag down sector leader

### France

Most of the trouble was caused by two subsidiaries—Thinet and Saimat and Brice International (SBI). These managed to lose FF 300m each on contracts worth that amount.

Thinet's work on building training centres in Algeria and SBI's on hospitals in Saudi Arabia.

SGE is in the middle of a drastic reorganisation. "We have tried to make a clear shape to the group and restructure and clarify SGE as a construction company to make it easier to use and understand,"

explained executive vice-president of sales, Mr Jean-François Verjat.

The complicated growth of divisions and subsidiaries has been pruned and activities unrelated to construction, such as its share of the Doris offshore contracting business, have been sold.

SBI has become a subdivision of a small department, and 49 per cent has been sold to Saudi Arabia. SGE hopes the combination of an Arab partner and closer central supervision will make the subsidiary profitable.

SGE is also concentrating on developing expertise in such growth areas as hospital building, tunnelling, and water and waste treatment. It is developing its ability to organise finan-

cial packages for projects.

Another construction group, Spie Batignolles is a diversified contractor covering general management, electrical, pipe-work, building and civil engineering are its weakest divisions.

Within Spie Batignolles' overall turnover of FF 15.2bn in 1984 (FF 14bn in 1983) civil engineering turnover fell to FF 6bn (FF 6.4bn) while the electrical and nuclear activities increased to FF 7.7bn (FF 6.5bn).

Unlike the diversified Spie, Dumez is heavily biased towards the traditional civil engineering activities of roads, dams, ports and houses. The company earned 88 per cent of its FF 9.3bn turnover in 1984 overseas, and is looking for diversification to help escape from its flat performance.

## An eagle soars over the mountain

WHILE OTHER companies hemoan falling workloads, Dr Duccio Greppi, the elegant and ebullient chairman of Italy's state-owned Snamprogetti, can effect an air of nonchalance.

Snamprogetti's turnover has been able to survive the shock of the oil price slump and recession in the Middle East because of its wide diversification.

It covers everything from infrastructure projects such as harbours and airports to industrial plants and ecological studies, and from chemical complexes to developing new technologies for garbage disposal.

Activities cover all stages of projects from first feasibility studies to handing over and operating complete plants. Dr Greppi emphasises that "construction for us is only a portion of our job, and we are not only contractors."

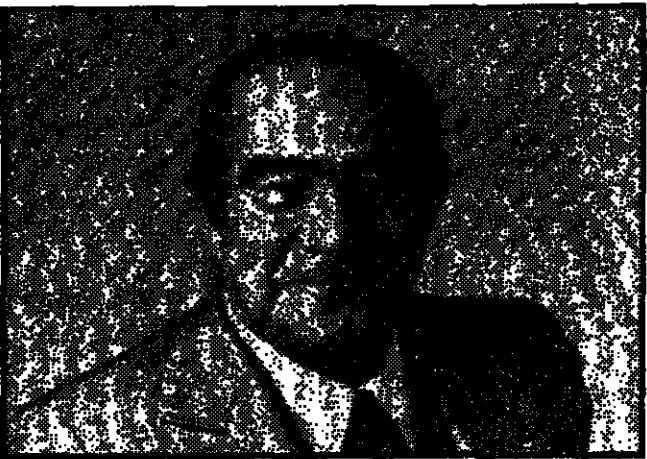
"Construction could be a difficult and dangerous and paramount part of the job if it was a big dam taking six or seven years to build, for example. But construction is a very limited part of our activity which we often subcontract to smaller companies."

"To compare us with other construction companies is like the difference between chicken and an eagle. Both have wings but chickens do not fly over mountains."

Dr Greppi is rather contented of some of his less diversified competitors, describing them as "just builders."

"We try to be always more advanced and not stay with our activities," he says. "Pure civil engineering does not pay any more because it has little added value and because everybody can do it."

"We couldn't make a living by just building. Our winning points are our technology and our ability to manage big and difficult projects."



M Francis Bouygues: delights in comparing performance with competitors

## Rolling with the punches

### BOUYGES

M FRANCIS BOUYGES is a thrusting entrepreneur who started his company, Bouygues, in 1952 and built it into France's leading construction business.

He attracts epithets such as "red blooded" and "the glamour of capitalism," and delights in comparing his company's performance with more lacklustre competitors.

But even the indomitable Bouygues is suffering from the downturn in international construction. After turnover increased by 33 per cent from FF 18.1bn in 1983 to FF 24.1bn last year, a much smaller growth to FF 25bn is predicted for 1985. Earnings are also expected to flatten after rising from FF 332m in 1983 to FF 400m in 1984.

"International construction is the sector in greatest difficulty, but it now only represents 22 per cent of our total

turnover," said M Bouygues.

For a company which started as a builder, construction overall now accounts for 51 per cent of its turnover, compared to the 69 per cent of turnover in 1982.

"We thought five or six years ago that the greater increase in international construction might not last for ever and started diversifying," said M Bouygues.

His attitude has been that it is better to "roll with the punches" and get away from the declining contracting market and diversify. He has succeeded, to the extent that property development activities related to the oil industry, engineering in the U.S., water supply and electrical works will account for 49 per cent of his turnover in 1985.

M Bouygues also wants to expand his activities in the U.S. by developing the en-

gineering and architecture company, HDR, which he bought for \$45.5m in 1982 and which had a turnover of fees worth \$85m in 1984.

"For a time we thought we would develop HDR downstream by building projects HDR-designed," he said. "But now we think the greater potential lies upstream by expanding it to do turnkey operations and looking at the possibility of collaborating with clients providing financing packages for American projects, and expanding the real estate possibilities."

In January, Bouygues bought the oil services company Amrep which filed for bankruptcy last year and for which Bouygues agreed to pay FF 160m. Amrep will give the company a presence in the North Sea market.

Bouygues has also set up a joint venture company, Latitudes, with controlled communications

and travel group Agence Havas to develop holiday complexes in France and overseas.

In a characteristically grand and confident gesture, Bouygues is planning a new "high tech chateau" style headquarters near Versailles, boasting a network of atria, sweeping silver and white

wings, and extensive landscaped grounds.

The move is planned for the end of 1987, but two vital questions still hang over the company's future.

The first is how successful will Bouygues be in managing its new and increasingly diversified activities; and the second is, with M Bouygues now in his 60s, who will succeed him?

He has three sons and his daughter working for his company, but it is not yet known whether his successor will be a young Bouygues or an outsider — or whether they will be able to follow in the founder's footsteps.

## Peter Blackburn examines Nigeria's cutbacks and Jim Jones looks at South African business

### Ghost contractors vanish

### Africa

CONTRACTORS have been squeezed by the cutback in Nigerian Government project spending since 1982. Much of the deadwood has been burned out, including many "ghost" contractors that drifted into the construction industry during the 1970s boom.

Companies have also been forced to reduce overheads by selling equipment and machinery. More than two-thirds of the workforce has been laid off in four years, and retrenchment is continuing.

Many expatriate managers have left and the Government's decision to have home remittance to 25 per cent of basic salaries will accelerate the departures, especially among young executives with children at school in the UK.

With no big construction projects planned this year, the 1985 budget offers little joy. "Times are tough and likely to get tougher," said Mr Emmanuel Olowo-Okere, president of the Federation of Building and Civil Engineers.

Priority in the 1985 budget has again been given to completing projects, according to Mr Onaolapo Soley, the Finance Minister.

Top of the list is the Iwopin integrated paper mill being built by the UK's Costain with engineering provided by Stohert of Canada. The project was started in 1978 and absorbed N300m before funds ran out. A further N63m is needed to meet the new target date of early 1988.

A newspaper paper mill being built in Calabar by France's Fougerele with engineering by Parsons Whittemore Lydon (UK) is due to be completed by mid-1985 and will ease a national shortage. Fougerele

also expects to complete the 540 Mw Jebba hydroelectric power scheme now extra financing has been arranged.

Another project which will help reduce the country's power problems is the Igbo power station near Lagos. The French contractors Bouygues expect the first of six 220 Mw units to be commissioned in May.

Work is continuing on the first phase of the \$3.5bn petrochemicals programme, which despite some slippage is expected to be completed in 1986.

Two of Nigeria's biggest and most controversial projects—the new federal capital at Abuja and the Ajaokuta integrated steel project—are being shelved. But with austerity likely to continue for at least another three years, conditions will remain difficult for construction companies, with survival assured for only the leanest and fittest.

THE contrast between the South African construction sector's present state and its prospects is sharply etched. In 1984 activity in the civil engineering industry slumped to a five-year low and the outlook for 1985 even more bleak. By way of contrast, many big projects need to be started soon to deal with the pressing demographic and environmental problems.

Construction contracts that are unattractive and aggressive tendering, creating increasing pressure on margins and tender prices which provide a contribution to overheads but no profit. Tendering is even more

difficult for foreign companies or for contracts with large import content, because of exchange risks stemming from the weak rand.

The malaise springs from the worst recession since World War Two, with stringent measures to cut consumer spending aimed at curbing inflation. Interest rates are at record levels with the Bellwether prime overdraft lending rate at 25 per cent. Industry has responded by halting capital projects.

In previous recessions, state spending provided contractual help to the construction industry, but not this time. Escam, the state-owned electrical utility, has deferred or cancelled power station construction plans following a re-estimation of growth rates into the next century. The state-owned airline, railways and ports have reduced capital spending for fiscal 1985-86, and black public sector housing programmes people have been severely pruned.

Paradoxically, gold mines are in the throes of big spending programmes, even though the dollar price of gold has been in decline for five years. The rand's fall has lifted rand-denominated gold prices to record levels, which in turn has prompted expansion and development.

Though capital projects are being pushed onto the back burner, an early resumption of heavy spending on infrastructure seems inevitable. Housing and transport need to be provided for this growing black urban population. Large-scale water development projects have to be implemented to cope with increasing demand from industry and private households.

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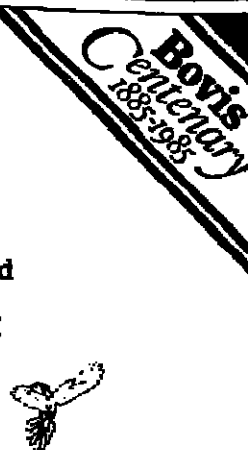
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## International Construction 5

FT writers look at the potential and problems of the Far East for suppliers, designers and contractors

# Hard bargains in the last great market

## China

MIRA BAR-HILLEL

THERE IS an old Chinese saying that "no destruction means no construction." From this point of view, the bloody and disastrous cultural revolution which shook China between 1966 and 1976 may have had a silver lining.

According to Dr Y. W. Chan of the Chinese University of Hong Kong, China is now entering a new era which he calls "the new cultural revolution of construction."

The country is the last remaining great potential market for construction. It is not, however, another Middle East, the previous great expansion area. The Chinese reputation for driving a hard bargain is nowhere more obvious than on their home ground.

But while insisting on value for money, the Chinese are making large amounts of money available for construction.

### Priority

Latest available figures show that China's GNP was 1,103.2 billion yuan in 1983, a 10 per cent increase on 1982 and generally in line with the sixth Five-Year Plan (1981-85). While markets were brisk and living standards and production on the rise, however, the official view was that the economy was held back by energy shortages, transportation difficulties and shortages of certain raw and processed materials.

These problems, added to the communist's devotion to major state projects, explain the priority now being given to the construction of roads and power stations at the expense, for example, of housing.

Investment in capital construction in 1983 was 55bn yuan, of which 12.7bn went into energy development (almost 20

per cent up on the previous year) and 7.8bn into transportation, post and telecommunications (more than 25 per cent up on the previous year). The heavy industry (including heavy manufacturing), commerce and foreign trade.

Social construction, including housing, schools, hospitals and other non-production projects, took 24.6bn yuan. Housing, with a 12.5bn yuan was down on the previous year.

There is no question of China needing foreign labour on its building sites in the way many Middle Eastern countries did, but it does need to import construction management expertise. More than a quarter of the projects in the state plan were not completed on schedule, and one-third of the additional production capacity failed to fulfil the plan's expectations. Completion dates for construction were worse in 1983 than the year before, and as projects commonly exceed their budgets, the cost of building is rising.

This is happening at a time when China is encouraging open-door attitudes towards the West. Britain's quantity surveyors, cost control specialists and project management capabilities should be well placed. However, the general British attitude towards China has been, until recently, a frustration to Britons in Hong Kong and looking towards business with China.

Mr Bill Stones is a former top CEBG official who runs China Light and Power, one of the two power suppliers to Hong Kong, as well as chairing the Hong Kong Nuclear Investment Company. In the past five years his commitment to "buy British" has resulted in £1.1bn of orders from the UK for supplies associated with power station construction.

He is, however, angry and disappointed to see most of the construction and all the civil engineering work going to Japan because UK contractors have not shown enough interest. The Americans and Japanese

have made deep inroads into the Chinese construction market, taking a long-term view of investment and establishing bases in Hong Kong. Some British companies are now beginning to do this.

The largest Sino-American project in China is the HK\$595m, 1,000-room Great Wall Hotel in Peking. Hotels are very important in China, which has no office property. Foreign companies wishing to establish offices in Peking have to rely on hotel accommodation.

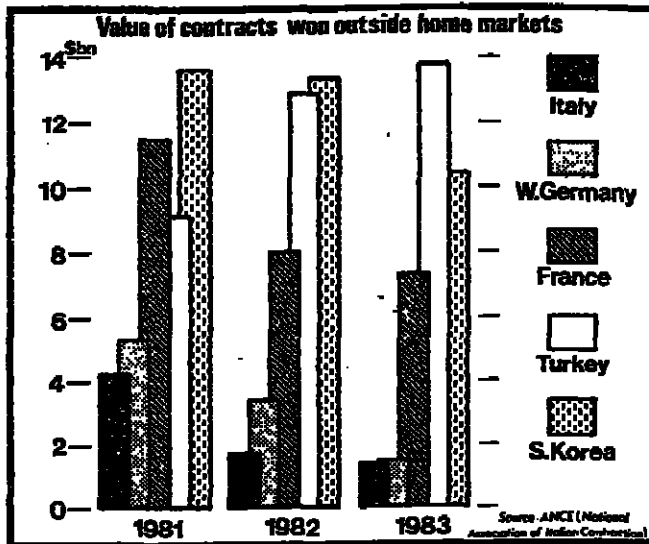
The Great Wall deal is that the U.S. partners own 49 per cent of the hotel for 10 years, after which China will assume full control.

In another project, the Jinling Hotel, was designed by Canadians and built by one of China's state firms, Beijing (Peking) No 1 Construction and Engineering in a US\$24.6m deal. This is the kind of joint venture the Chinese are keen to promote as it maximises foreign investment on terms advantageous to them.

With the intention of improving efficiency of construction projects in China, thereby attracting more foreign investment, GBC (China) was set up in 1981 as a subsidiary of Gammon Building Construction of Hong Kong to offer construction management services.

The company offers potential investor feasibility studies, project management and other services traditionally not obtainable in China. GBC's first project was a Pepsi Cola bottling plant in Shenzhen with waste water treatment and warehousing facilities. Using fast-track methods, previously unknown in China, the project was completed in six months.

GBC is now working as project manager on a 600-room hotel in Xian, an American-Swedish investment. For project management to be carried out by someone other than the contractor or client is a first for China and the local contractors are keen to learn the management techniques.



Gammon itself has been, since last year, 50 per cent owned by Cementation International, part of Trafalgar House of the UK. Gammon is watching north China, but its activities are targeted on the south, especially the four designated Special Economic Zones.

In joint venture with another contractor, Gammon is investigating a site for China's first nuclear power plant, at Daya Bay. China is keen to set up a nuclear power network and is hoping that this one may generate up to 3m kw, with perhaps a dozen more stations over the next 15 years to bring total capacity to 10m kw.

Another field China is determined to become self-sufficient in is aluminium smelting. Its current requirement for 400,000 tonnes per annum is imported, but Wimpey engineering is involved in feasibility studies for the non-ferrous industry to provide a home industry.

### Deals

Wimpey has also had a three-year involvement with the Chinese in off-shore trade. Again, emphasis is on teaching Wimpey's input has been the development of codes of practice and standards for future use by the Chinese. Development of training programmes for some 100 Chinese trades in part of the contribution to what the Chinese call "technology transfer," involving upgrading their capabilities to match the best in the world.

Britain is continuing to court

# Catching-up process will provide big business

WITH A quarter of the world's population, China in 1984 accounted for only 7.5 per cent of world construction. As it seeks to catch up, the market for both contractors and equipment suppliers promises to be enormous.

In 1984 construction was worth the equivalent of \$85.3m, according to a survey by Plantecon (Overseas) Research. It found the following sectoral breakdown in business.

	%
Housing—urban	31.7
—rural	40.8
Industrial	6
Infrastructure	14
Other	7.5
Total	100

China has the world's lowest ratio between construction volume and expenditure on equipment—only 1.5 per cent in 1984 when spending on equipment was \$1.3m. In spite of an average daily wage of about \$1, the trend has to be towards mechanisation as greater speed and quality are required in increasingly com-

plex and large projects. In the past year some \$500m was spent on earthmoving equipment and cranes with a further \$800m on trucks—a total of 14,500 units. Only 14 per cent of the units were imported. Over the rest of this decade the demand for earthmoving equipment and cranes is expected to double in volume and treble in value with the proportion made at home rising to 93 per cent.

The Government aims for this expansion in local equipment made under licence. Last year 16 licences were granted for foreign companies to produce equipment in China. Many agreements were with Japanese companies, which provide the bulk of imported equipment. Over the next five years, demand for earthmoving equipment is expected to rise from 12,426 units (\$265m) to 20,725 units (\$321m), and that for cranes from 2,095 (\$100m) to 2,520 (\$149m).

As China comes to the end of its sixth five-year plan, economic reforms have begun

to accelerate. The total value of foreign capital contracts reached \$4.8bn by the year end.

One of the main construction projects to take a step forward after long delays was the 240 km Shenzhen-Canton-Zhuhai highway. The road is China's first of its kind and is estimated to cost some U.S.\$500m. A \$57m contract for the first 30 km—from the Hong Kong border to Shenzhen—has been awarded to a joint-venture involving Mr Gordon Wu's Hopewell Holdings of Hong Kong and the Shenzhen Economic Development Zone.

Shortly before signing this contract, however, Hopewell signed a separate joint-venture deal with Kanematsu-Godbe, the Japanese trading group. Uncertainty remains about Hopewell's ability to finance the project (the company expects to be \$1.3bn in debt by 1986 as its commitments to projects in China peak) or the willingness of Kanematsu to help out.

Terry Povey

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FT12/4

# Government helps ease collapse

## South Korea

TERRY POVEY

LAST SUMMER the Government in Seoul adopted a series of measures to try to help the construction industry (which contains some of the world's big overseas contractors) to ease the effects of the collapse in orders.

The Export-Import Bank provided up to \$100m to assist borrowings and the ceiling on funds raised abroad has been increased to 50 per cent of outstanding contracts.

In addition, the proportion of non-Korean workers allowed on overseas projects has been

raised to 30 per cent. Competition from contractors using cheap labour, particularly from Thailand and the Indian sub-continent, has been severe.

These actions were taken following 1984's worst first-half figures for new contracts for five years. Insolvency among some companies have also been a problem. Keang Nam Enterprises, which in 1983 won the second largest amount (after Hyundai) in new contracts with a US\$650m order book, was placed under the guidance of the giant Daewoo group by the Government.

Although the move was supposed to be temporary, Keang's figures for the first half of 1985 show a 60 per cent fall (of which almost 60 per cent fell due last year) that early un-

travelling of the arrangement seems unlikely.

Also last summer the Korean Government ordered local banks to reduce their lending exposure to the big five conglomerates. This includes Hyundai and Daewoo. Slightly later, the Samho construction group, with three projects worth a total of \$830m, ran into liquidity problems and was pushed to the verge of bankruptcy. The company saved itself by selling most of its subsidiaries and investment property.

Similarly, Chinhaung sold its headquarters and property when it was in a funds squeeze close to the year end. Others like Namkwang and Hanshin followed suit and there was even a suggestion that the latter

might fall under the sway of Hyundai, much as Keang Nam had done to Daewoo.

Concentration has become very marked. Of the overseas contracts won in 1983, some 70 per cent went to five companies—Dong Ah, Hyundai (\$80m), Daewoo (\$5.8bn), Hanil and Keang Nam. Even more serious than the concentration at the Korean end of suppliers was the narrow market, with 90 per cent in the Middle East and \$3bn in Libya alone.

In 1984 overseas construction contracts totalled \$6.5bn, the lowest level for four years—\$10.5bn in 1983, \$13.4bn in 1982 and \$13.7bn in 1981. Concentration on the Middle East has become more marked, taking more than 91 per cent of the 1984 total.

SINGAPORE CONSTRUCTION CONTRACTS (\$bn)			
	Total	State	Private
1974	1.25	0.76	0.48
1977	1.43	1.27	0.16
1980	4.43	2.63	1.79
1983	9.62	6.01	3.64
1984*	4.48	3.46	1.01

\* Half year only.  
Source: Economic Survey of Singapore

struction industry. Local companies are already looking elsewhere with considerable emphasis on mainland China.

In spite of this, Singapore remains an important construction centre. It takes nearly a quarter of domestic bank lending and although expanding at a lower rate last year (14.5 per cent) it will still contribute significantly to the country's gross domestic product.

Terry Povey

# State sustains sector

## Singapore

THE Mass Rapid Transit system may not be carrying people around yet but it's already got the local construction industry as passengers. That was how one Singapore banker described the position in the island state.

With a glut of office space, over-supply of hotel rooms and privately owned apartments going at sharply reduced rents, it is the Government which is maintaining the sector's momentum by two large public works projects.

The first is the US\$ 2.2bn MRT and the other a record 48,000 units of public housing. The plan is to have 80 per cent of the population living in pub-

lic housing (a self-off scheme has also been started) within a couple of years.

In the first half of 1984 the value of construction contracts awarded totalled \$94.48bn (US\$ 2bn), down almost 15 per cent on the same period of 1983. The private sector was badly hit, declining 58.2 per cent to just over \$81bn. State financed works rose by 23 per cent to \$83.47bn.

The problems of the private sector began to bite in 1983 following the \$94bn peak the year before. It has had to live in the partial shadow of the Government for most of the past decade (and not just in construction) never surpassing the state's total in any year.

The extent of the present imbalance is leading some to question how effective such pump-priming can be and for

how long it can be continued.

On the MRT the contract awarded is now very advanced and the programme of works is being accelerated to take advantage of the lean times internationally in the industry. Thyssen of West Germany beat Vickers of the UK in a run-off for the railway depot contract and soon the winners of the \$15bn trackwork order should be known. Henry Boot International of the UK in a joint venture with Gammon of Hong Kong are well placed.

The MRT is expected to be finished by 1989 and is expected to come in under budget given the tough tendering.

Work should be completed on the airport project by the end of next year, leaving post-1986 as a bleak prospect for the con-

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SECTION III - INTERNATIONAL MARKETS  
**FINANCIAL TIMES**

Friday April 12 1985

## WALL STREET

Sales data  
fuel rise  
in prices

THE announcement of an unexpectedly large drop in U.S. retail sales in March sparked off a heavy fall in rates in Wall Street's credit market yesterday, writes Terry Byland in New York.

The long end of the bond market, moving in tandem with the slumping dollar, saw yields plunge by around 18 basis points within a few minutes of the Commerce Department's disclosure that retail sales tumbled by 1.9 per cent last month. Short-term rates also fell away despite another round of intervention by the Federal Reserve.

The fall in retail sales, far outpacing Wall Street estimates, fuelled doubts over the pace of the U.S. economy which were raised by Mr Paul Volcker, the Fed chairman, earlier this week.

Analysts now expect interest rates to fall as economic growth slows, with the Fed leaning towards easing policy as the latest problems in the financial services sector continue to unsettle the markets.

In the stock market, investors responded favourably to the fall in interest rates and the dollar, both of which will help U.S. industry. A major hurdle was also cleared when IBM announced first-quarter profits no worse than feared -

yesterday's fall in the dollar was timely for the computer monarch which estimated that the dollar's strength took \$685m off gross income for the quarter. Further encouragement was drawn from a dividend increase from Ford Motor.

Stocks opened strongly, with heavy turnover leaving the ticker tape lagging behind the market in the first hour. Blue chips attracted most of the interest, with the broader market slow to follow. By 3pm, however, the initial surge eased slightly and the Dow Jones Industrial average was up only 2.43 at 1,282.37.

At 127%, IBM gained 5 1/4% after the results, although turnover in the stock was moderate. Other computer stocks, also due to report first-quarter results, were mostly flat. Burroughs, 5 1/4% higher at \$59 1/4, Digital Equipment 5 1/4% up at \$105 1/4, Honeywell 5 1/4% up at \$56 1/4 and Data General 5 1/4% higher at \$46 1/4.

Ford gained 5 1/4% to \$43 1/4 on the dividend increase, and General Motors at \$74 added the same amount.

The flow of quarterly results from the banking sector continued, spearheaded by Chemical NY, 5 1/4% up at \$39 1/4 and Bank of New York 5 1/4% higher at \$39 1/4. J.P. Morgan, whose results strengthened its standing on Wall Street, added a further \$1 to \$48 1/4.

But the most active bank stock was BankAmerica, 5 1/4% higher at \$19 1/4 after turnover of more than 3m shares, boosted by a block trade of 2.8m at \$19.

The market's takeover sector remained very active. Crown Zellerbach, 5 1/4% up at \$42 1/4, was slow to respond to suggestions that Sir James Goldsmith's offer of \$42 1/4 for up to 18m shares could be forced higher as the battle develops.

The Zellerbach board urged rejection of the Goldsmith offer, and analysts suggested that a price of \$50 to \$55 might be the eventual outcome.

Heavy turnover lifted Unilever 5 1/4% to \$10 1/4 as the board rejected Mr Carl Lehn's \$18 a share offer and the market looked for a rival bid. CBS recovered \$2 1/4 to \$10 1/4 with reduced turnover strengthening hopes that Mr Ivan Soesky is retaining his 2.8m share holding. Also in the media sector, Multimedia was suspended at \$56 1/4, a gain of \$2 1/4 after Lorimar outbid an investor group with an offer of \$61 a share.

In the bond market, the price of the key long bond bounded ahead by 1 1/4% to 98, to yield around 11.37 per cent, resoundingly penetrating the 1 1/4 per cent yield barrier. Similar gains were widespread throughout the long end of the market. Three-month Treasury bills tumbled by 13 basis points to 8.08 per cent and federal funds remained at 8 1/4% per cent despite \$1.5bn in customer repurchase arrangements by the Fed when the rate stood at 8 1/4 per cent.

## INDIA

INDIA'S principal stock exchanges retreated this week for the first time in more than three weeks as the euphoria following the budget of March 18 began to wear off, writes R. C. Murthy in Bombay.

The losses on the Bombay stock exchange although widespread, were far from sufficient to eradicate the post-budget gains.

The retreat is an indication that official steps to curb an excess of speculation have started to bite. The Bombay exchange suspended trading in the 55 most actively traded companies a week after the budget, amid fears by the authorities that prices could crash if unbridled speculation were allowed. The suspension was modified later to allow for trading to square up past commitments.

In Calcutta and Delhi where markets remained open, the stock exchanges have introduced the requirement for a cash deposit of 3 per cent for trading in about a dozen leading issues. The decision was reached at a meeting of stock exchange chief executives convened by the Finance Ministry in New Delhi last weekend.

## LONDON

THE ASCENDANT pound depressed international stocks in London but boosted government securities sharply. Few equities escaped the downturn and the FT Ordinary index closed 2.9 lower at 957.4.

Gifts were initially held back by concern over the continuing buoyant demand for bank credit but revived foreign demand in the wake of the strengthening pound forced domestic operators to take a stance.

Details, 35; Share information service, Pages 36-37

## AUSTRALIA

THE RECORD pace in Sydney trading was dominated by Woodside Petroleum following the takeover bid by BHP and Shell Australia. The heavy turnover that ensued enabled the All Ordinaries index to add further 9.9 to a peak of 863.3, while the All Resources index scored another sharp gain of 13.8 to 598.2.

Woodside moved 2 cents higher to A\$1.58 on turnover of 17.3m shares - out of a total turnover of 100.7m shares for the day. About 15m Woodside shares, or 3 per cent of the issued capital, were bought by the bidders at the takeover price of A\$1.60 a share, taking their stake to 45.6 per cent. BHP rose 18 cents to A\$8.58 after touching a high of A\$8.62.

## HONG KONG

SOLID GAINS across a broad front in active Hong Kong trading gave a 12.78 point boost to the Hang Seng index which closed at 1,483.39.

Cheung Kong rose 30 cents to HK\$15.40 as Hutchinson Whampoa firmed 10 cents to HK\$23.40. Sun Hung Kai Properties was 20 cents stronger at HK\$39.85 and Swire Pacific finished 50 cents ahead at HK\$24.40.

Kowloon Motor Bus was buoyed 55 cents to HK\$10.20 amid its one-for-eight rights issue.

## SOUTH AFRICA

THE FURTHER gains in the bullion price were swiftly translated into higher prices for Johannesburg gold shares in active trading.

Kinross featured with a R2 rally to R45. Buffels put on the same amount to R86.50 and Driefontein picked up R1.25 to R55. Most other sectors followed the lead given by golds as mining financial Anglo American Corp firmed 65 cents to R27.

## CANADA

INSPIRED by the strong performance in golds, Toronto moved broadly higher in heavy trading extending gains made in the previous session.

Among the actively traded issues, Dome Petroleum was off 5 cents at C\$3.25, while Bank of Nova Scotia traded C\$4 higher to C\$12. Among golds, Lac Minerals picked up C\$1 to C\$34 1/2.

## SINGAPORE

BANKS attracted some buyers in selective Singapore trading that left the Straits Times industrial index down 2.74 to 804.4.

Overseas Chinese Banking Corp picked up 5 cents to S\$9.15 while Overseas Union Bank held steady at S\$3.86 and United Overseas moved 2 cents higher to S\$4.48.

## TOKYO

Firmer tone  
cannot be  
sustained

A FIRM early tone proved unsustainable in Tokyo yesterday leaving stocks to drift lower as many investors opted out of the market in the absence of any strong incentives to buy, writes Shigeo Nishiwaki of Jiji Press.

Biotechnology-related food stocks were in the spotlight, replacing Asahi Chemical and other issues which had risen sharply the previous day.

The Nikkei-Dow market average declined for the third straight session, losing 28.13 to 12,573.80. Volume remained high at 495m shares, compared with the previous day's 533m. Declines outstripped advances by 476 to 517 with 134 issues unchanged.

Institutional investors stayed mostly on the sidelines, but individual investors were seen to be buying stocks in the hope of making rapid capital gains.

Leading biotechnology-related issues, which had been traded heavily the previous session, fell on profit-taking. Asahi Chemical eased Y15 to Y930, Taiho Pharmaceutical Y80 to Y1,360 and Chugai Pharmaceutical Y40 to Y1,210.

Major biotechnology-related food shares to gain were Sanroku-Ocean, up Y49 to Y689, Ajinomoto Y40 to Y1,190 and Taiyo Fishery Y11 to Y270.

Kawasaki Kisen, a favourite among medium and low-priced issues until early this week, still attracted buying interest. The stock headed the most active list with 62.52m shares traded and gained Y11 to Y224.

Some shipbuilding stocks gained strength in sympathy. Mitsui Engineering and Shipbuilding, ranking second on the active list with 45.71m shares, added Y8 to Y198. Hitachi Zosen climbed to Y203 at one point, but finished Y5 up at Y158.

Blue chips remained out of favour, reflecting strained trade relations with the U.S. Hitachi eased Y9 to Y810, Matsushita Electric Industrial Y20 to Y1,480, Sony Y30 to Y4,330 and Pioneer Y70 to Y2,480.

The bond market moved slightly higher, though trading was extremely thin, reflecting the good showing on the U.S. credit market. The absence of many institutional investors explained the shortfall in subscriptions of three-year government bonds, offered for public sale on Wednesday.

There was, however, sporadic buying again by some financial institutions serving the agricultural and forestry sector and investment trust funds. Amid expectations of lower interest rates in the U.S., the yield on the benchmark 7.3 per cent government bond, due in December 1993, slid to 6.865 per cent from Wednesday's 6.895 per cent.

## EUROPE

Tour of  
Paris peaks  
progresses

THE STRONG advance that has characterized Paris this month continued apace yesterday, taking prices to their ninth successive record high.

The continuing buoyancy of the market has taken analysts by surprise.

Shares had been spurred higher last month by a late inflow of Monory funds, ahead of the March 31 deadline for this year's placement of the tax efficient investment vehicle.

But in the absence of this incentive, the market had been expected to consolidate this month, instead of which the CAC 30-share General index - up 1.5 yesterday at 218.2 - has added 6.8 points since April 1 taking its rise since the start of the year to 20 per cent.

Some observers are sceptical of reports that foreign demand has underpinned the continuing advance, noting that domestic institutions, and particularly insurance funds, are said to have been active buyers.

The policies pursued by the Mitterrand Government have undoubtedly given a substantial boost to foreign investment confidence in the French market.

One analyst pointed out that demand was now being seen for second-line stocks, which even two years ago would have been neglected.

In the bourse yesterday, Francaise de Raffinage added almost Ffr 6 to a year's high of Ffr 100. The continuation of the stock's recent rise is attributed to expectations that it may receive aid for research into unleaded petrol.

Construction issues were also strong with investors expecting a pick-up of activity in the industry.

A mixed picture emerged in Frankfurt where the mid-session calculation of the Commerzbank index recorded a 2.4 fall to 1,202.3.

Trading was, however, active with the firm domestic bond market.

The decline in interest rates also helped insurer Allianz which rose through the psychologically important DM 1,060 level to close DM 12 higher at DM 1,070.

Expectations that VW would announce a dividend took the stock up DM 1.50 to DM 209.50, with the company's confirmation of a DM 5 payout coming after the market had closed. Strong foreign demand helped BMW up DM 2.50 to DM 375.50. Daimler added DM 1.90 to DM 867.90 but Porsche ended at a day's low, down DM 35 at DM 1,175.

Bond prices were higher, despite some late profit-taking that cut into early gains, with the rise attributed to the psychologically important DM 1,060 level of paper after sales totalling DM 62.3m the previous day.

Amsterdam was mixed as the threat rose of strikes next week in various industries.

In the banking sector, ABN rose Fl 5.50 to Fl 408 in reaction to the positive profits forecast for 1985 contained in Wednesday's annual report.

Shipper Nedlloyd reduced a Fl 4.40 opening loss to a fall of Fl 2.50 at Fl 179.50 shortly before announcing 1984 results.

Bonds were steady. Zurich tended higher in quiet trading. Banks and insurers found some fresh demand but financials edged easier.

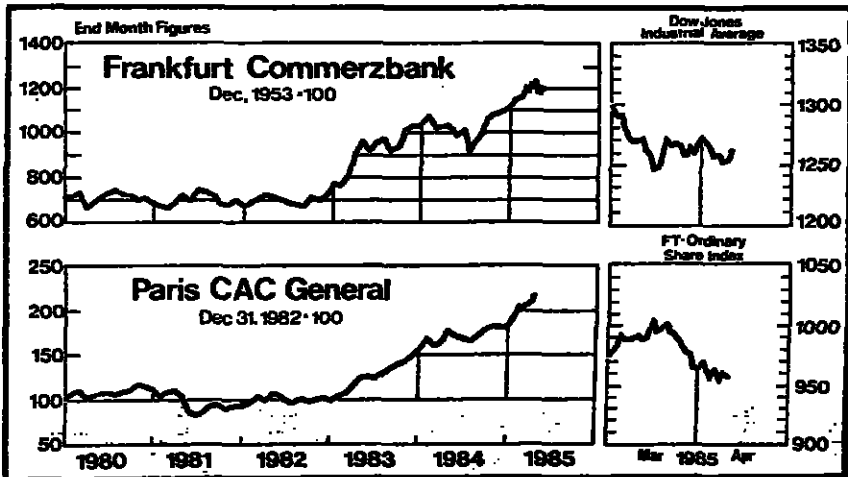
In the engineering sector, Sulzer showed little reaction to the announcement of a narrowed 1984 loss, with the share SwFr 3 higher at SwFr 373.

Bonds were steady in average volume. Brussels was mixed although foreign demand enabled retailer Delhaize to pick up all of Wednesday's Bfr 60 decline to end Bfr 100 ahead at Bfr 7,700.

Oil stocks saw Cometra Bfr 30 higher at Bfr 2,880.

Stockholm and Milan were firmer but Madrid was easier again in light trading.

## KEY MARKET MONITORS



## STOCK MARKET INDICES

NEW YORK	Apr 11	Previous	Year ago
DJ Industrials	1,282.37	1,259.94	1,130.97
DJ Transport	596.66	593.11	496.01
DJ Utilities	155.67	154.90	125.48
S&P Composite	180.12	179.42	155.0

LONDON	Apr 11	Previous	Year ago
FT Ord	957.4	960.3	898.6
FT-SE 100	1,299.3	1,273.1	1,035.40
FT-A All-share	612.32	613.95	518.74
FT-A 500	671.08	673.05	563.17
FT Gold mines	524.8	518.0	670.8
FT-A Long gilt	10.51	10.53	10.04

TOKYO	Apr 11	Previous	Year ago
Nikkei-Dow	12,573.80	12,601.93	10,939.40
Tokyo SE	962.26	965.18	858.95

AUSTRALIA	Apr 11	Previous	Year ago
All Ord.	863.3	853.2	756.2
Metals & Mins.	558.7	548.4	540.2

AUSTRIA	Apr 11	Previous	Year ago
Credit Aktien	75.21	74.05	56.0

BELGIUM	Apr 11	Previous	Year ago
Belgian SE	2,262.92	2,269.27	-

CANADA	Apr 11	Previous	Year ago
Toronto	2,068.5	2,081.6	2,233.0
Metals & Mins	2,064.3	2,085.5	2,319.6
Composite	129.78	129.57	112.88

DENMARK	Apr 11	Previous	Year ago
Copenhagen SE	n/a	185.80	181.58

FRANCE	Apr 11	Previous	Year ago
CAC Gen	218.2	216.7	172.2
Ind. Tendance	120.1	118.9	91.0

WEST GERMANY	Apr 11	Previous	Year ago
FAZ-Aktien	416.15	416.76	347.43
Commerzbank	1,202.3	1,204.7	1,018.1

HONG KONG	Apr 11	Previous	Year ago
Hang Seng	1,483.39	1,470.61	1,088.9

ITALY	Apr 11	Previous	Year ago
Borsa Comm.	274.28	273.49	210.92

NETHERLANDS	Apr 11	Previous	Year ago
ANP-CBS Gen	206.6	204.9	159.0
ANP-CBS Ind	164.4	163.7	128.6

NORWAY	Apr 11	Previous	Year ago
Oelo SE	310.78	313.26	271.40

SINGAPORE	Apr 11	Previous	Year ago
Straits Times	803.85	806.78	1,008.81

SOUTH AFRICA	Apr 11	Previous	Year ago
Golds	1,132.5	1,102.9	1,026.4
Industrials	922.3	917.6	1,053.9

SPAIN	Apr 11	Previous	Year ago
Madrid SE	110.64	111.41	83.04

SWEDEN	Apr 11	Previous	Year ago
J & P	1,428.18	1,412.76	1,547.17

SWITZERLAND	Apr 11	Previous	Year ago
Swiss Bank Ind	419.4	418.8	371.2

WORLD	Apr 11	Previous	Year ago
Capital Int'l	201.1	199.8	186.0

GOLD (per ounce)	Apr 11	Previous	Year ago
London	\$331.25	\$328.25	\$327.00
Zurich	\$330.75	\$327.00	\$327.00
Paris (fmg)	\$329.02	\$324.25	\$327.00
Luxembourg	\$328.50	\$323.00	\$327.00
New York (Apr)	\$332.00	\$328.25	\$327.00

COMMODITIES	Apr 11	Previous	Year ago
(London)	Apr 11	Previous	Year ago
Silver (spot fmg)	\$42.05p	\$48.80p	\$48.80p
Copper (cash)	\$1,204.50	\$1,222.50	\$1,222.50
Coffee (May)	\$2,109.00	\$2,167.50	\$2,167.50
Oil (spot Arabian light)	\$27.70	\$27.70	\$27.70

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**24 DIGIT MEMORY**  
Even lengthy international numbers can be stored.

**LAST NUMBER RECALL**  
The press of a button recalls the last number dialled.

**OUTWARD CALL RESTRICTION**  
Allows you to set the types of call other people may make.

**ELECTRONIC LOCK**  
Your private three digit code prevents unauthorised calls.

**ILLUMINATED KEYPAD**  
Makes night dialling easy.

**CALL FORWARDING**  
Allows you to set the types of call other people may make.

**CONFERENCE CALL**  
Allows you to set the types of call other people may make.

**CALL WAITING TONE**  
Allows you to set the types of call other people may make.

**POWER SAVING STANDBY MODE**  
Allows you to set the types of call other people may make.

**VOLUME CONTROL**  
Allows you to set the types of call other people may make.

**MUTE CONTROL**  
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**AUDIBLE KEYPAD TONES**  
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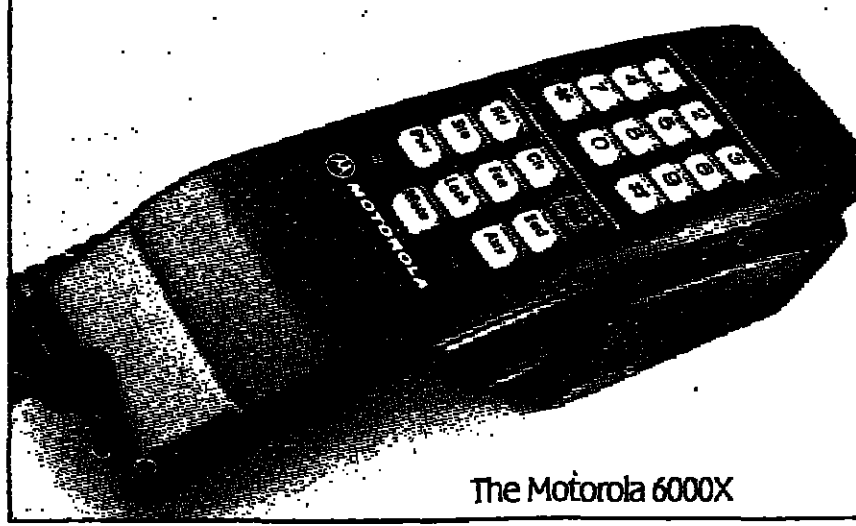
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## NEW YORK STOCK EXCHANGE COMPOSITE PRICES

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**Continued on Page 3**

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Prices at 3pm April 1

[illegible]

## Continued on Page 34

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Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

a-dividend to ent(e)s, b-dividend rate of dividend plus stock dividend, c-liquidating dividend, d-called-c, e-newly-  
told, v-dividend declared or paid in preceding 12 months, g-  
dividend in Canadian funds, subject to 15% non-residence tax  
dividend, h-dividend from surplus or stock dividend, i-dividend  
paid this year, omitted, deferred, or no action taken at latest  
dividend meeting, k-dividend declared or paid this year, an  
accruals issue with dividends in arrears, n-new issue in the  
trading, o-next day delivery, P/PCE-earnings ratio, t-dividend  
declared or paid in preceding 12 months, plus stock dividend  
declared or paid in preceding 12 months, u-dividend from  
sales, i-dividend paid in stock in preceding 12 months, est-  
imated cash value on ex-dividend or ex-distribution date, v-  
new yearly high, v-trading halted, w-bankruptcy or receivership  
assumed by such companies, w-distributed, w-when  
issued, w-with warrants, x-ex-dividend or ex-rights, x-  
dividend declared, w-with warrants, y-ex-dividend and sales  
in full, yd-yid, z-sales in full.

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## BRITISH FUNDS

Shorts (Lives up to Five Years)

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## Five to Fifteen Years

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## Over Fifteen Years

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## Index-Linked

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## INT. BANK AND O'SEAS

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## CORPORATION LOANS

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## COMMONWEALTH &amp; AFRICAN LOANS

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## LOANS

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## Public Board and Ind.

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## Financial

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## FOREIGN BONDS &amp; RAILS

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## AMERICANS

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## AMERICANS-Cont.

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## CANADIANS

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## BANKS, HP &amp; LEASING

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## BEERS, WINES &amp; SPIRITS

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## DRAPERY &amp; STORES

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## CHEMICALS, PLASTICS

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## DRAPERY &amp; STORES-Cont.

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## ELECTRICALS

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## FOOD, GROCERIES, ETC.

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## HOTELS AND CATERERS

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## INDUSTRIALS (Misc.)

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## LONDON SHARE SERVICE

## BEERS, WINES, CONT.

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## BUILDING, TIMBER, ROADS

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## DRAPERY &amp; STORES-Cont.

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## ELECTRICALS

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## FOOD, GROCERIES, ETC.

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## HOTELS AND CATERERS

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## INDUSTRIALS (Misc.)

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## DRAPERY &amp; STORES-Cont.

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## ELECTRICALS

High	Low	Stock	Price	Yield	Div	Yield
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100
100	100	100	100	100	100	100

## FOOD, GROCERIES, ETC.

High	Low	Stock	Price	Yield	Div	Yield
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Times Friday April 12 1985

[illegible]



Financial Times Friday April 12 1985

[illegible]

207.59	Amersham Road, High Wycombe.	0494 33377	Property Fd.	120.7	127.1		
170.07			High Yield Fd.	120.8	127.2		
166.26	UK Equities Fand	347.4	-1.0	Money Mkt. Fd.	101.7	107.6	
156.40	Higher Inc. Fund	296.3	-0.9	Int-Lab. Glb. Fd.	97.8	102.9	-0.1
152.49	Property Fund	295.7		UK Equity Fd.	141.3	148.7	+0.1
208.49	Fixed Interest Fund	211.6	-0.2	Int. Equity Fd.	121.3	127.4	+0.5
241.60	Index Linked Sec. Em.	101.9					
254.80							

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## INSURANCE, OVERSEAS & MONEY FUNDS

Times Friday April 12 1985

Life Assurance Co Ltd

Sturton Rd, New Barnet

Fund Managers, Towler Reunice & Co

01-404 8210

Managed

207.7

28.8

Equity

207.7

28.8

UK Govt

207.7

28.8

Foreign

207.7

28.8

Property

207.7

28.8

Life

207.7

28.8

Investment

207.7

28.8

Fixed

207.7

28.8

Other

207.7

28.8

Life Assurance Co of Pennsylvania

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# CURRENCIES, MONEY and CAPITAL MARKETS

## FOREIGN EXCHANGES

### Sterling at eight month high

Sterling rose to its best level since August last year in currency markets yesterday, helped by a weaker dollar and suggestions that UK interest rates were unlikely to fall significantly in the near term. The exchange rate index rose to 122.0 at the close, up from an opening level of 121.5 and Wednesday's close of 121.0. Against the dollar it rose to \$1.2840, up from \$1.2780, its best level since last November.

Against the D-Mark it rose to DM 3.8375 from DM 3.8025 and ¥314.5 compared with ¥308.0. It was also higher in terms of the Swiss franc at Sfr 3.2450 from Sfr 3.222 and Ffr 11.7250 from Ffr 11.55.

The dollar followed on a weaker note, following a fall of 1.8 per cent in U.S. retail sales in March and signs that the U.S. economy was showing signs of a diminishing rate of growth. This prompted a general selling out of dollars although the situation remained far from clear ahead of the release of U.S. money supply figures, due after the close of business in London. The dollar closed at DM 3.0765, its worst level since early

December last year and down from DM 3.1340 on Wednesday. Elsewhere it slipped to Sfr 3.2590 from Sfr 3.2685 and ¥251.90 compared with ¥254.30. It was also lower against the French franc at Ffr 9.3950 from Ffr 9.56. On Bank of England figures, the dollar's exchange rate index fell from 147.4 to 146.0.

A level of DM 3.08 was suggested as a downward resistance level and also that the market tended to test the strength of this figure in later trading.

**D-MARK** - Trading range 3.4510 to 3.0765. March average 3.4510.

#### EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	% change from April 11	% change from previous close
Belgian Franc	100	+0.20	+0.20
Dutch Guilder	100	+0.10	+0.10
French Franc	100	+0.10	+0.10
German Mark	100	+0.10	+0.10
Italian Lira	100	+0.10	+0.10
Spanish Peseta	100	+0.10	+0.10
Swiss Franc	100	+0.10	+0.10

Changes are for Ecu, therefore positive change denotes a weaker currency. Adjustment calculated by Financial Times.

Meanwhile, several U.S. economic statistics are due for release over the next week and these should provide some further indication as to the performance of the U.S. economy. Background factors adding to the dollar's bearish sentiment included feelings that the Federal authorities' scope for increasing interest rates had been inhibited to some extent by further problems experienced in the U.S. banking sector.

**D-MARK** - Trading range 3.4510 to 3.0765. March average 3.4510.

#### STERLING EXCHANGE RATE

Time	Rate	Change
10.00 am	122.0	+0.5
11.00 am	122.0	+0.5
12.00 pm	122.0	+0.5
1.00 pm	122.0	+0.5
2.00 pm	122.0	+0.5
3.00 pm	122.0	+0.5
4.00 pm	122.0	+0.5

### Sharp rise

Dollar denominated interest rate contracts rose sharply on the London International Financial Futures Exchange yesterday. June Eurodollars opened at 90.47, but there was good buying at this level, which proved to be the low of the day. Selling developed at around 90.50, but the market was still trading around 90.50-90.53 immediately ahead of the U.S. March retail sales figures. These were expected to show a rise of about 0.5 per cent to 0.7 per cent, roughly half the February increase. But when the published figure recorded a fall of 1.9 per cent, against a revised February rise of 1.6 per cent,

**IN NEW YORK**

Time	Rate	Change
10.00 am	90.47	+0.05
11.00 am	90.47	+0.05
12.00 pm	90.47	+0.05
1.00 pm	90.47	+0.05
2.00 pm	90.47	+0.05
3.00 pm	90.47	+0.05
4.00 pm	90.47	+0.05

## FINANCIAL FUTURES

### Sharp rise

The market became very hectic, taking the contract up to a peak of 90.72. Dealers commented that Eurodollars then tended to be dragged down as U.S. Treasury bond futures came off sharply on the fall in retail sales. An advertisement by the recent rise in money supply should be even higher, but for technical factors. June Treasury bonds also rose sharply on the fall in retail sales, closing at 70.55 against 70.05 previously.

#### U.S. TREASURY BONDS 8% \$100,000

Time	Rate	Change
10.00 am	70.05	+0.50
11.00 am	70.05	+0.50
12.00 pm	70.05	+0.50
1.00 pm	70.05	+0.50
2.00 pm	70.05	+0.50
3.00 pm	70.05	+0.50
4.00 pm	70.05	+0.50

#### CHICAGO

Time	Rate	Change
10.00 am	70.05	+0.50
11.00 am	70.05	+0.50
12.00 pm	70.05	+0.50
1.00 pm	70.05	+0.50
2.00 pm	70.05	+0.50
3.00 pm	70.05	+0.50
4.00 pm	70.05	+0.50

#### U.S. TREASURY BONDS (CBT) 8% \$100,000

Time	Rate	Change
10.00 am	70.05	+0.50
11.00 am	70.05	+0.50
12.00 pm	70.05	+0.50
1.00 pm	70.05	+0.50
2.00 pm	70.05	+0.50
3.00 pm	70.05	+0.50
4.00 pm	70.05	+0.50

#### STERLING EXCHANGE RATE

Time	Rate	Change
10.00 am	122.0	+0.5
11.00 am	122.0	+0.5
12.00 pm	122.0	+0.5
1.00 pm	122.0	+0.5
2.00 pm	122.0	+0.5
3.00 pm	122.0	+0.5
4.00 pm	122.0	+0.5

#### U.S. TREASURY BONDS (CBT) 8% \$100,000

Time	Rate	Change
10.00 am	70.05	+0.50
11.00 am	70.05	+0.50
12.00 pm	70.05	+0.50
1.00 pm	70.05	+0.50
2.00 pm	70.05	+0.50
3.00 pm	70.05	+0.50
4.00 pm	70.05	+0.50

#### FT-CITY COURSE

Over 3,500 managers and trainees for some 80 organisations representing all sectors of finance and industry have attended this course arranged jointly by the Financial Times and the City University Business School.

The course is regularly revised and updated and is designed for employees in companies with interests in the City and those who require a broader understanding of the City's operations and the factors that have made it a world financial and trading centre. The format comprises eight afternoon lecture programmes conducted by 22 distinguished City personalities—each an expert in his field.

For further details contact: Stephen Dewey, Financial Times Conference Organisation, 10 Cannon Street, London EC4A 3DF. Telephone: 01-621 1355. Telex: Lond 27347 FTCONF G

## OTHER CURRENCIES

Currency	Rate	Change
Argentine Peso	169.50	+0.50
Australian Dollar	1.50	+0.05
Canadian Dollar	1.25	+0.05
Danish Krone	16.50	+0.10
Deutsche Mark	3.80	+0.10
French Franc	9.50	+0.10
Italian Lira	200.00	+0.10
Japanese Yen	160.00	+0.10
Norwegian Krone	13.50	+0.10
Spanish Peseta	165.00	+0.10
Swedish Krona	13.50	+0.10
Swiss Franc	3.25	+0.10

## CURRENCY MOVEMENTS

Currency	Rate	Change
Argentine Peso	169.50	+0.50
Australian Dollar	1.50	+0.05
Canadian Dollar	1.25	+0.05
Danish Krone	16.50	+0.10
Deutsche Mark	3.80	+0.10
French Franc	9.50	+0.10
Italian Lira	200.00	+0.10
Japanese Yen	160.00	+0.10
Norwegian Krone	13.50	+0.10
Spanish Peseta	165.00	+0.10
Swedish Krona	13.50	+0.10
Swiss Franc	3.25	+0.10

## CURRENCY RATES

Currency	Rate	Change
Argentine Peso	169.50	+0.50
Australian Dollar	1.50	+0.05
Canadian Dollar	1.25	+0.05
Danish Krone	16.50	+0.10
Deutsche Mark	3.80	+0.10
French Franc	9.50	+0.10
Italian Lira	200.00	+0.10
Japanese Yen	160.00	+0.10
Norwegian Krone	13.50	+0.10
Spanish Peseta	165.00	+0.10
Swedish Krona	13.50	+0.10
Swiss Franc	3.25	+0.10

## EXCHANGE CROSS RATES

Currency	Rate	Change
Argentine Peso	169.50	+0.50
Australian Dollar	1.50	+0.05
Canadian Dollar	1.25	+0.05
Danish Krone	16.50	+0.10
Deutsche Mark	3.80	+0.10
French Franc	9.50	+0.10
Italian Lira	200.00	+0.10
Japanese Yen	160.00	+0.10
Norwegian Krone	13.50	+0.10
Spanish Peseta	165.00	+0.10
Swedish Krona	13.50	+0.10
Swiss Franc	3.25	+0.10

## EURO-CURRENCY INTEREST RATES (Market closing rates)

Term	Rate	Change
3 months	12.50	+0.25
6 months	12.75	+0.25
9 months	13.00	+0.25
12 months	13.25	+0.25

## MONEY RATES

Term	Rate	Change
3 months	12.50	+0.25
6 months	12.75	+0.25
9 months	13.00	+0.25
12 months	13.25	+0.25

## LONDON MONEY RATES

Term	Rate	Change
3 months	12.50	+0.25
6 months	12.75	+0.25
9 months	13.00	+0.25
12 months	13.25	+0.25

## DISCOUNT HOUSES DEPOSIT AND BILL RATES

Term	Rate	Change
3 months	12.50	+0.25
6 months	12.75	+0.25
9 months	13.00	+0.25
12 months	13.25	+0.25

## THOUGHTS TURN TO LOWER BASE RATES

The strength of sterling on the foreign exchanges encourages a significant fall in London money market rates yesterday, and speculation about an early cut in clearing bank base rates. A fall of the dollar base rate, lower than expected U.S. March retail sales led to increased demand for the pound, and offset any UK money supply figures. Three-month sterling interbank fell to 12 1/2 per cent at the close from 12 3/4 per cent. Discount houses buying rates for three-month bank bills declined to 12 1/2 per cent from 12 3/4 per cent. Dealing spreads on bills tended to widen as houses slowed

## THOUGHTS TURN TO LOWER BASE RATES

The Bank of England forecast a market shortage of £750m and provided total help on the day of £640m. An early round of assistance was provided, when the authorities bought £48m bills outright, by way of £11m bank bills in band 1 (up to 14 days maturity) at 12 1/2 per cent, £31m bank bills in band 2 (15-30 days) at 12 1/2 per cent, and £4m bank bills in band 3 (31-45 days) at 12 1/2 per cent. Before much further help of £160m was given, including

## THOUGHTS TURN TO LOWER BASE RATES

£100m bills purchased outright, through £7m bank bills in band 1 at 12 1/2 per cent, £25m bank bills in band 2 at 12 1/2 per cent, £2m Treasury bills in band 3 at 12 1/2 per cent, and £32m bank bills in band 3 at 12 1/2 per cent. Another £350m bills were bought for resale on the market on May 9 at 12 1/2 per cent. In the afternoon another £120m bills were purchased outright, by way of £18m bank bills in band 1 at 12 1/2 per cent, £57m bank bills in band 2 at 12 1/2 per cent, and £45m bank bills in band 3 at 12 1/2 per cent.

## THOUGHTS TURN TO LOWER BASE RATES

Later assistance of £15m was also provided. Bills maturing in official bands, repayment of late assistance and a take-up of Treasury bills drained £400m, with the unwinding of repurchase agreements absorbing £280m; a rise in the note circulation £15m; and bank balances below target another £50m. These were partly offset by Exchange transactions adding £125m to liquidity.

## MONEY MARKETS

### UK clearing banks base

lending rate 12 1/2 per cent since April 3

## MONEY MARKETS

### UK clearing banks base

lending rate 12 1/2 per cent since April 3

## MONEY MARKETS

### UK clearing banks base

lending rate 12 1/2 per cent since April 3

## MONEY MARKETS

### UK clearing banks base

lending rate 12 1/2 per cent since April 3

# \$ WORLD VALUE OF THE DOLLAR

BANK OF AMERICA NT & SA, ECONOMICS DEPARTMENT, LONDON

The table below gives the rates of exchange for the U.S. dollar against various currencies as of Wednesday, April 10, 1985. The exchange rates listed are middle rates between buying and selling rates, quoted between banks, unless otherwise indicated. All currencies are quoted in foreign currency units per one U.S. dollar except in certain specified areas. All rates quoted are indicative. They are not based on, and are not intended to be used as a basis for, particular transactions.

Bank of America NT & SA does not undertake to trade in all listed foreign currencies, and neither Bank of America NT & SA nor the Financial Times assume responsibility for errors.

Bank of America, Economics Dept., E.M.E.A. London  
Eurodollar Libor as of April 10 at 11:00 a.m.  
3 months: 9 1/2% 6 months: 9 3/4%

ECU = \$US.70995 SDRI = \$US.9249  
Siber as of April 10 at 11:00 a.m.  
3 months: 9 1/2% 6 months: 9 3/4%

COUNTRY	CURRENCY	VALUE OF DOLLAR	COUNTRY	CURRENCY	VALUE OF DOLLAR	COUNTRY	CURRENCY	VALUE OF DOLLAR
Afghanistan	Afghani	50.60	Grenada	E. Caribbean \$	2.70	Paraguay	Guarani (e.c.)	240.00
Albania	Leke	9.6079	Guadeloupe	Franc	6.95	Peru	Guarani (s.)	460.00
Algeria	Dinar	136.48	Guatemala	Quetzal	2.00	Philippines	Peso	86.68
Andorra	Franc	9.6055	Haiti	Gourde	1.00	Pitcairn Is.	N.Z. Dollar	2.8198
Angola	Sp. Escudo	20.48	Honduras	Lempira	5.00	Poland	Zloty	137.07
Antigua	E. Caribbean \$	2.70	Hong Kong	Dollar	1.00	Portugal	Escudo	175.75
Argentina	New Peso (n)	16.70	Hungary	Forint	2.50	Puerto Rico	U.S. \$	1.00
Australia	Dollar	1.497	India	Rupee	16.50	Romania	Leu (n)	4.52
Austria	Schilling	13.76	Indonesia	Rupiah	1,584.00	Rwanda	Franc	104.41
Azerbaijan	Manat	20.00	Israel	Sheqel	2.50	S. Christopher	E. Caribbean \$	2.70
Bahamas	Dollar	1.00	Italy	Lira	200.00	St. Helena	Pound	1.207
Bahrain	Dinar	4.76	Jamaica	Dollar (n)	1.00	St. Lucia	E. Caribbean \$	2.70
Banladesh	Taka	25.00	Japan	Yen	163.89	St. Vincent	E. Caribbean \$	2.70
Barbados	Dollar	1.00	Kazakhstan	Tenge	10.00	Taiwan	New Taiwan \$	2.46
Belgium	Franc (n)	40.33	Kenya	Shilling	1.00	Tanzania	Shilling	200.00
Belize	Dollar	2.00	Korea	Won	100.00	Thailand	Baht	25.00
Benin	C.F. Franc	480.25	Kuwait	Dinar	1.00	Togo	CFA Franc	400.00
Bhutan	Ngultrum	1.00	Laos	Kip	200.00	Tonga	Panga	1.497
Bolivia	Peso (n)	1.00	Lebanon	Lira	1.00	Trinidad & Tobago	Dollar	1.00
Bosnia	Marka	1.00	Lesotho	Maloti	1.00	Tunisia	Dinar	1.00
Brazil	Cruzado	200.00	Liberia	Dollar	1.00	Turkey	Lira	1.00
Burma	Kyat	1.00	Libya	Dinar	1.00	Uganda	Shilling	585.89
Cameroon	C.F. Franc	480.25	Liechtenstein	Sfr.	1.00	United Arab Emirs	Dirham	2.875
Canada	Dollar	1.25	Luxembourg	Franc	65.55	Uruguay	Peso (n)	1.00
Cape Verde Is.	Escudo	200.00	Macao	Pataca	100.00	USA	Dollar	1.00
Cayman Is.	Dollar	1.00	Madagascar	Malagasy \$	2.00	Venezuela	Bolivar (n)	1.00
Central Bank	C.F. Franc	480.25	Malawi	Kwacha	1.00			
Chile	Escudo	100.00	Maldives	Rufiyaa (n)	1.00			
China	Renminbi Yuan	1.00	Mali	CFA Franc	400.00			
Colombia	C.F. Franc	480.25	Malta	Lira	1.00			
Congo	C.F. Franc	480.25	Martinique	Franc	65.55			
Congo Rep.	C.F. Franc	480.25	Mauritania	Franc	65.55			
Costa Rica	Costa Rican \$	1.00	Mexico	Peso (n)	1.00			
Cuba	Cuban \$	1.00	Moldova	Leu (n)	1.00			
Cyprus	Pound	1.00	Monaco	Franc	65.55			
Czechoslovakia	Koruna (n)	1.00	Mongolia	Tugrik (n)	1.00			
Denmark	Krone	1.00	Montserrat	E. Caribbean \$	2.70			
Dominican	E. Caribbean \$	2.70	Morocco	Dirham	2.875			
Domin. Rep.	Peso	1.00	Mozambique	Metica	1.00			
Domin. Rep.	Escudo	1.00	Nauru Is.	Aust. Dollar	1.00			
Ecuador	Quito	1.00	Nepal	Rupiah	1.00			
El Salvador	Colon (n)	1.00	Netherlands	Guilder	1.00			
Equatorial Guinea	C.F. Franc	480.25	New Zealand	Dollar	1.00			
Ethiopia	Birr	1.00	Nicaragua	Coronado	1.00			
Faeroe Is.	Dan. Krone	1.00	Niger	C.F. Franc	480.25			



